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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,456

Friday February 5 1988

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Greek Socialists on a tricky financial course, Page 2

World News Business Summary

Chirac ahead in opinion polls

Prime Minister Jacques Chirac started to move ahead in opinion polls as the French presidential election campaign gained momentum, overtaking Raymond Barre, his rival on the right wing. Page 18

Striking UK seamen defy court order

Thousands of British seamen continued to disrupt UK ferry and freight traffic despite union leaders' instructions to comply with a High Court order and return to work. Page 8

Thai jet shot down

A Thai fighter-bomber was shot down over the Laotian frontier and Thailand said Vietnam was directly involved in its border conflict with Laos. Page 5

Palestinian raid

Palestinian guerrillas crossed into Israel from Lebanon and shot dead two Israeli soldiers in an ambush. One guerrilla was killed and another wounded and captured. Page 3; Despatches' voyage cancelled, Page 2; US peace initiative, Page 18

Chemical arms call

The foreign ministers of West Germany and Italy called in Geneva for work on a treaty banning chemical weapons to be completed by the end of the year. Page 2

Cuban conditions

Cuba said it would begin withdrawing its troops from Angola only after South Africa pulled out its soldiers and ended its rule of South West Africa (Namibia). Page 1

Polish demonstration

Chin-wielding Polish riot police broke up an anti-price hike demonstration by hundreds of Solidarity supporters following a Roman Catholic Mass at a Gdansk church attended by union leader Lech Walesa, opposition sources said. Page 1

Goria on a thread

Giovanni Goria's Italian Government was hanging by a thread, uncertain whether it would win parliamentary approval for its budget. Page 5

Zambia aid blocked

The US halted fresh development aid to Zambia until Lusaka started repaying nearly \$4m in debt arrears. Page 1

EC 'dating service'

The European Commission was to become marriage broker to help small and medium-sized companies in poorer regions of the Community forge links with other EC enterprises. Page 2

Malaria on increase

The incidence of malaria in the central African state of Rwanda increased fivefold from 1,948 cases per 100,000 people in 1976 to 10,331 cases in 1987. Page 1

Bank jobs 'threatened'

Up to 75,000 people working in London and New York financial sectors could lose their jobs in the wake of last October's world stock market crash, a senior international banker said in Zurich. Page 1

Noriega indictment

US federal prosecutors put the final touches to an indictment against Panamanian ruler Gen Manuel Antonio Noriega on drug smuggling and racketeering charges. Page 5

Nigerian births plan

The ruling council of Nigeria's military Government approved a population policy which could limit mothers to four children, Justice Minister Bola Ajibola said. Page 1

New twist in battle for Société Générale

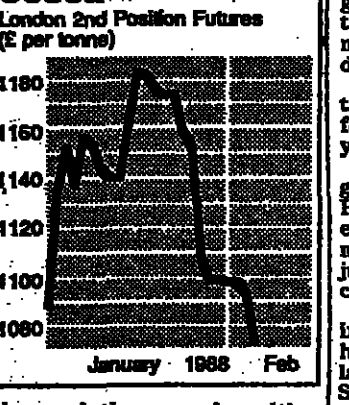
A MAJOR new combatant entered the battle for Société Générale de Belgique last night when Compagnie Financière de Suez, recently privatised French financial group, announced that it held a 10 per cent stake in Belgium's most powerful business concern. Pages 18; Background, Page 22

BARCLAYS de Zoete Wedd, investment banking arm of Barclays bank of the UK, has offered early leaving terms amounting to millions of pounds to 16 former partners of De Zoete & Bevan and Wedd Duracher, London stock market firms it bought to create BZW. Page 19

CHRYSLER, US motor manufacturer, increased profits by only 8 per cent in the fourth quarter, despite a 29 per cent advance in sales. Page 19

MATRA, recently privatised French defence and electronics group, was five times over-subscribed. Mr Edouard Balladur, French Finance Minister, said. Page 19

COCOA prices, which have fallen steadily since January, declined sharply again in London 2nd Position Futures (per tonne). Page 19



don and the second position futures contract closed down 222 (\$30) at \$1,072 a tonne. Page 22

WALL STREET: The Dow Jones industrial average closed down 1.00 at 1,923.57. Page 40

TOKYO: Broad-based light buying and bargain-hunting lifted share prices in Tokyo. The Nikkei rose 113.73 to close at 23,709.10 after moving between a day's low of 23,583.24 and a high of 23,775.90. Page 40

LONDON: UK equities drifted aimlessly as investors received no encouragement from Wall Street or domestic news. The FT-SE 100 index closed 0.6 higher at 1,765.9. Page 38

DOLLAR closed in New York at DM1.6830, FFfr5.6810, SFfr1.3755, 1127.90. It closed in London at DM1.6905, FFfr5.6925, SFfr1.3820 (SFfr1.3795); and 1128.50 (1127.90). Page 29

STERLING closed in New York at \$1.7685. It closed in London at \$1.7625 (\$1.7675); DM2.9800 (DM2.9825); FFfr10.0500 (FFfr10.0625); SFfr2.4350 (SFfr2.4375); and 1128.50 (1127.90). Page 29

EASTMAN KODAK, photographic group, under strong selling pressure since it launched a \$5.1bn bid for Sterling Drug last month, has produced a sharp recovery in fourth-quarter net results - although its stock price fell further. Page 19

DAIHATSU, Japanese vehicle manufacturer, reported a 29 per cent jump in pre-tax profits for the six months ended December. Page 21

KLM, Royal Dutch Airline, surprised the Amsterdam stock market by announcing a 58 per cent rise in third-quarter profits. Page 22

CARLSBERG, Danish brewer, is the first foreign beer group to acquire a brewery in West Germany. Page 22

GANNETT, big US news media group, reported a 20 per cent advance in net earnings in the fourth quarter, as USA Today, its nationwide daily newspaper, moved into profit for the first time. Page 19



The main players: Wright, Arias, Ortega and Reagan

Defiant Reagan vows to continue seeking aid to Contra rebels

BY LIONEL BARBER IN WASHINGTON

PRESIDENT RONALD Reagan vowed to continue fighting for aid to the Nicaraguan Contra rebels and blasted a Congressional vote which cut off US funding. Mr Reagan, grim-faced as he left a religious assembly, was asked what he intended to do for the Contras after last Wednesday night's narrow defeat in the House of Representatives. "Help 'em," he replied.

The White House's options are limited because, under House rules, the defeat removes any guarantee of a further Congressional vote on Contra aid, the issue which Mr Reagan has made a benchmark of his presidency.

The vote ranks as probably the worst foreign policy reversal for the President of his seven-year Administration.

Mr Martin Fitzwater, Mr Reagan's chief spokesman, said the House vote "undercuts the efforts of those brave (Contra) men and women at a critical juncture in the Central American peace process."

He indicated that Mr Reagan intended to hold Congress's hand to the fire, pressuring the lawmakers to determine if the Sandinista Government is complying with the regional peace plan which calls for an end to foreign aid to insurgents and democratic refugees.

In Nicaragua, President Daniel Ortega, said the 219-211 vote rejecting President Reagan's request for \$36.2m new aid - including a token \$3.6m lethal assistance - was a vote of hope but it did not signal an end to the civil war.

"It should help the peace plan become a reality," he said.

In Managua, the Sandinista newspaper Barricada yesterday hailed the rejection, but warned that President Reagan would study "new forms of aggression."

The state-run Radio La Primavera broadcast a call to the Contras early yesterday to lay down their arms. "It's useless. It is time to save your life," the broadcast said.

House Democrats rejected Mr Reagan's long-standing argument that the Contras are a vital bulwark against communist expansion in Central America.

Their view prevailed that more US aid could undermine prospects for a ceasefire between the Contras and the Sandinista Government.

Democrats have pledged to introduce an alternative package of humanitarian aid for the Contras. But Mr Fitzwater called the proposal "little more than a refugee plan."

The Contras put a brave face yesterday on the aid cut-off and vowed to continue their

six-year-long war against the Sandinista Government.

The vote however casts doubt on the ability of the Contras to hold together their 12,000 strong army and may undermine their bargaining power in the cease-fire talks which they have just had with the Sandinistas in Costa Rica.

The Iran-Contra fiasco resulted largely because the White House, seeking to skirt a ban on US military aid to the rebels, became involved in soliciting funds from third countries and encouraging the creation of a private aid network.

Further revelations about this shadowy network surfaced in Washington yesterday.

According to published newspaper reports, Lt Col Oliver North, the central Iran-Contra character, had asked the Panamanian leader General Noriega to arrange an East bloc arms shipment to El Salvador which could then be falsely linked to the Sandinistas.

The New York Times said a dissenting Panamanian and former senior adviser to General Noriega, Mr Jose Blandon, had disclosed the secret operation in an interview. Official US policy currently is to persuade General Noriega to step down from power to encourage democracy in Panama.

Vote breaks the spell

WHEN IT finally came, after 12 hours of angry debate and weeks of high-powered lobbying, the vote on the floor of the House of Representatives amounted to the worst foreign policy defeat of Mr Ronald Reagan's presidency.

By turning down, albeit narrowly, Mr Reagan's request for \$36.2m of new aid to the Nicaraguan Contra rebels, the Democrats solidified their position on the aid cut-off finally broke the spell cast by the Reagan Doctrine: the argument that only Contra support can avert Central America becoming communist and a red tide washing ashore at San Diego.

Mr Reagan has used the argument to devastating effect in his dealings with the Congress, snatching a Contra aid victory in 1985, for example, where many had predicted defeat.

But the cost has been high. Unlike the Administration's foreign policy towards the Soviet Union, which enjoys broad bipartisan support, Mr Reagan's Nicaragua effort has divided the nation.

The 219-211 vote in the

President suffers body blow writes Lionel Barber in Washington

House late on Wednesday night suggests those divisions remain as sharp as ever.

While 12 of 177 Republicans voted against Mr Reagan, some 50 Democrats voted, in effect, with him and went on record in support of further Contra aid.

For all the triumphant talk among the House Democrat leadership, headed by Mr Jim Wright of Texas, the victory carries risks for their party as it prepares for the presidential election in November.

Having proclaimed it is time to "give peace a chance in Central America," they have gambled on the Marxist-oriented

Continued on Page 18

Schneider's Télémécanique bid boosts shares in Paris

BY PAUL BETTS IN PARIS

SCHNEIDER, the French industrial conglomerate, said yesterday that it planned to bid for control of Télémécanique, a leading French electrical engineering and factory automation group with a stock market capitalisation of about FF85bn (\$878m).

The announcement, the terms of which are soon to be released by the French bourse association, immediately sparked renewed takeover speculation on the Paris stock market. Shares rose 2.20 per cent for the fourth consecutive day.

Schneider has been looking out for a large acquisition for some time as part of efforts to redeploy its industrial operations. After Crenco-Loire, its heavy engineering subsidiary, went bankrupt a few years ago, Schneider has been restructuring and redeploying its interests. This has involved the shedding of assets and efforts to reinforce other operations through acquisitions.

Schneider last year shed Jeumont-Schneider, its railway business, to Alstom and recently sold control of Jeumont-Schneider's telephone operations to the Bosch group of West Germany.

With its proposed acquisition of Télémécanique, the group is now seeking to reinforce its operations in electrical engineering. Schneider already controls Merlin-Gérin, the electrical engineering company.

Télémécanique, with sales of FF6.3bn and profits of FF237m in 1986, would significantly strengthen Schneider's position in this market.

Schneider's other main core business is construction and civil engineering, where it controls the French Spie Batignolles group.

Télémécanique has been seen as a potential takeover target. As a defence, the company increased its capital last summer and brought in friendly institutional shareholders.

However, on Wednesday

about 6 per cent of the company changed hands in hectic trading on the Paris bourse. The shares rose sharply from FF3,489 to FF3,721. They were suspended yesterday.

The announcement of the hostile bid for Télémécanique also prompted active trading in Schneider shares. The big industrial conglomerate is itself regarded as a potential takeover target. About 5 per cent of Schneider shares changed hands with the company's share price rising about 6 per cent.

Coming soon after the takeover battle for Société Générale de Belgique, in which several large French financial groups are taking an active interest, the bid for Télémécanique has given a clear boost to the bourse.

After a depressing January, the main index of the bourse has gained more than 7 per cent during the last four consecutive sessions.

Malaysia's government declared 'illegal' in High Court

By Wong Sulong in Kuala Lumpur

MALAYSIA'S ruling United Malays National Organisation party led by Prime Minister Mahathir Mohamed was plunged into confusion yesterday following a High Court ruling that the party was an "illegal" organisation.

The ruling came in response to a suit by party dissidents who wanted the courts to declare void last April's party elections because of alleged invalid membership in some local party branches. The judge dismissed the petition, but ruled that the existence of illegal branches rendered the party an "illegal society" under the country's Societies Act.

While the ruling will not affect Dr Mahathir's position as Prime Minister for the time being, lawyers say that if the judgment is upheld on appeal in the Supreme Court, fresh party elections will have to be held at every level leading to Dr Mahathir having to stand again as party leader.

Dr Mahathir narrowly held on to the presidency of the party in last April's elections when he won by 43 votes over his challenger, Tengku Razaleigh Hamzah, former Trade and Industry Minister. After his victory Dr Mahathir tried to consolidate his position by sacking five ministers who had opposed him, which made it extremely difficult for the two factions to close ranks.

The predominantly Malay party has held power almost continuously since independence in 1957. Malays make up 55 per cent of the country's 15m-plus population. The Chinese, the economically dominant group, constitute 35 per cent.

Malaysia has a history of racial tension which started to intensify again in the latter part of last year. Dr Mahathir attempted to defuse it in November with a widespread security crackdown.

Another battle between the two main factions within the ruling party could threaten national stability.

The ruling that Umno was illegal was made by Mr Justice Harun Hashim of the Kuala Lumpur High Court. In his verdict, Justice Harun dismissed the petition brought by 11 Umno members but by declaring the party illegal, he granted

US renews peace effort for Mid East

BY ROBERT MAUTHNER IN LONDON AND TONY WALKER IN CAIRO

MR RICHARD Murphy, the US Assistant Secretary of State responsible for Middle Eastern Affairs, will meet King Hussein of Jordan in Paris today to discuss the latest US Middle East peace initiative, before flying to London for talks with Sir Geoffrey Howe, the UK Foreign Secretary.

Mr Murphy's stopovers in Europe are part of a tour that will take him to several Middle Eastern states, including Syria, Saudi Arabia and Israel, where he will try to drum up support for a plan that is already causing considerable controversy.

Mr David Mello, UK Minister of State at the Foreign Office, yesterday told journalists that the British Government welcomed the fact that the US was "re-engaged" in the Middle East peace process. However, Washington's proposals do not appear to be in line with European Community policy.

That policy, enshrined in the Venice declaration of 1980 and again in a statement issued in Brussels last year, is expected to be reaffirmed in a declaration following a meeting between King Hussein and EC foreign ministers in Bonn on Monday.

The 12 have always made clear that they consider an international conference to be the right framework for launching Middle East peace talks, a proposal that also has the support of most Arab states. However, the US has been consistently lukewarm about such a formula.

While stressing that nothing should be done to discourage the US in its attempts to breathe new life into the Middle East peace process, Mr Mello emphasised that British policy remained unchanged. "Our support for an international conference is well known and it is not a position from which we will easily be driven," he said.

Details of the US proposals have not yet been made public but they are understood to be tantamount to an accelerated version of the Camp David accord of 1978 on the territories occupied by Israel.

Self-rule for the Israeli-occupied West Bank and Gaza Strip would be followed within one year by negotiations between Israel, Jordan, Egypt and the Palestinians on a lasting settlement.

King Hussein said in Paris yesterday that Jordan would not take part in talks on Palestinian autonomy in the Israeli-occupied territories, as evidently proposed by the US. "I believe the only venue for negotiations is an international conference to deal with the Pales-



Mubarak: feels Reagan has gone back on assurances

tinian problem in all its aspects," he said.

Syria, where, according to some reports, Mr Murphy was due late last night, has already criticised his mission, as have Egyptian officials. The state-run Damascus Radio said that the visit would not contribute to Middle East peace efforts or improve Washington's image.

In Cairo, officials have reacted with undisguised irritation, even anger, at what they consider to be the contradictory signals emerging from Washington.

Already upset by the US veto earlier this week of the UN Security Council resolution criticising Israel's treatment of civilians in the West Bank and Gaza Strip, President Hosni Mubarak feels that President Reagan has gone back on the assurances given to him during a recent visit to Washington.

The US veto of the relatively mild draft resolution supported by all other Security Council members, including Britain and France, is seen here as a particularly antagonistic act because it came within days of President Mubarak's visit to Washington.

Moreover, according to Egyptian officials President Reagan had given qualified support to an Egyptian initiative that called for a six-month "cooling-off" period in the West Bank and Gaza, in return for Israeli agreement to participate in an international peace conference.

The latest attempt by the US to revive some elements of the Camp David accord are seen in Cairo as a device to take pressure off Israel at a time when it is facing its most serious challenge in more than 20 years.

Israelis killed, Page 3

Sheltered?

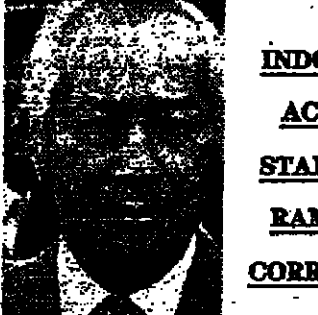
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President Suharto is urging youth leaders to be the 'eyes and ears of the authorities.' Page 18

INDONESIA ACTS TO STAMP OUT RAMPANT CORRUPTION

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US: electronic audio response proves too much for some presidential candidates 4

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US PRESIDENTIAL ELECTION

Iowa launches America's search for a new champion

EVERY DECEMBER since 1980, the "Bush brigade" - the core of campaign workers who helped construct Mr George Bush's narrow victory over Mr Ronald Reagan in the Iowa caucuses that year - have gathered in Des Moines for a pre-Christmas celebration. They have been keeping alive their conviction that their champion is the man the country needs as its President.

That conviction, and the wisdom of Vice President Bush's relentless pursuit of the presidency, will be put to the test on Monday when once again Iowa Republicans tramp out into the winter darkness to debate and vote on the merits of the six candidates who are running this year for the Republican Party's presidential nomination.

Iowa Democrats will also be meeting in caucus and registering their preferences among the seven pretenders to the Democratic crown.

When the results of the meetings are tallied and broadcast throughout the country, the US will have been plunged yet again into that exhaustive process which makes the selection of American presidential candidates unique among modern democracies.

BY STEWART FLEMING, US
EDITOR IN WASHINGTON

Within four weeks, by March 8, when delegate selection processes for 20 states will take place, half the delegates to the Republican nominating convention in August and more than a third of the delegates to the Democratic convention in July will have been chosen.

The potential exists for one candidate in each party to so dominate the early trials of strength that he could lock up the nomination by mid-March. But so uncertain is the outlook, political analysts are not discounting the possibility that instead of a single candidate scoring a quick knockout, the six or seven presidential contenders will suddenly discover that they are entered into a marathon, not a sprint.

This might mean that two candidates widely given no chance of occupying the White House - former televangelist Pat Robertson on the Republican side and the black Democrat Rev Jesse Jackson - could play a crucial role in determining who their party's champion will be.

Four years ago, when Presi-

dent Reagan was riding the crest of his popularity, many of his countrymen were ready to believe it when he told them America was "back" after almost two decades during which it had limped from one crisis to another.

Such blithe confidence has evaporated. Two years ago the former Democratic Governor of Virginia, Charles Robb, was warning his party that because of the threat inherent in the huge budget and trade deficits that the presidency between 1989 and 1992 could turn out to be a poisoned chalice. Since then the economy has continued to perform well, as far as the American middle class is concerned, to the point that a fully fledged recession before the election now looks unlikely.

But, in the interim, the forebodings expressed by Mr Robb have deepened. Concerns about the economic outlook lead pessimists to warn that the next President might go down in history bearing the stigma of presiding over economic disaster.

There are, therefore, members of both parties who suspect that there may be a silver lining to the dark cloud should their party lose the 1988 elec-

Republican Candidates

- GEORGE BUSH: Vice President, aged 63
- ROBERT DOLE: Senate Minority Leader, Kansas Senator, 64
- PIERRE DU PONT IV: former Governor of Delaware, 53
- JACK KEMP: Representative New York 31st District, 52
- ALEXANDER HAIG: former US Secretary of State, US Army General and Nato Commander, 64
- PAT ROBERTSON: former television evangelist, 57

Democratic Candidates

- BRUCE BABBITT: former Governor of Arizona, 48
- MICHAEL DUKAKIS: Governor of Massachusetts, 54
- GARY HART: former US Senator for Colorado and 1984 presidential candidate, 53
- RICHARD GEPHARDT: Representative Missouri 3rd District, 46
- ALBERT GORE JR: Senator for Tennessee, 39
- REV JESSE JACKSON: black civil rights leader and 1984 presidential candidate, 46
- PAUL SIMON: Illinois Senator, 59

tors are forcing Washington to recognise that it must build more subtle relationships with its allies.

Just how painful an adjustment this is going to be for the world's pre-eminent superpower is evident from the rhetoric of the 13 candidates on the campaign trail hitherto. The politics of resentment, a leitmotif of the American political scene since the mid-1960s, has taken on a new dimension. Both Democrats and Republicans are identifying foreign allies, their trading practices, their economic policies or their alleged refusal to share fairly the burden of the common defence, as important reasons for their country's problems.

At the centre of these political crosscurrents is the presidency itself. Mr Reagan may still escape the fate of his four predecessors and leave office neither despised nor ridiculed by a majority of American voters. But he has failed finally to achieve the goal which was within his reach in 1984 - restoring American's confidence in the office of the presidency.

The budget stalemate, Mr Reagan's inability to develop a

more pragmatic relationship with Congress after the Republican loss of the Senate in 1986, and the exposure of his Administration's disdain for Congressional prerogatives as a result of the Iran-Contra scandal, have resulted not only in the evaporation of his domestic political influence but also in a revival of the debate over how to make the presidency an effective point of consistent political leadership.

To be fair, there is not the intensity in this debate that existed at the time of Vietnam and Watergate. It is more a sense that Mr Reagan's leadership and management style, his resort to consistent Congress-bashing and the rhetorical appeals to the people through the medium of television are an inadequate style of presidential leadership. Polls are showing that voters have identified the concept of "competence" as a quality they are looking for in their next President, a finding which amounts to a rejection of Mr Reagan's perceived style of management.

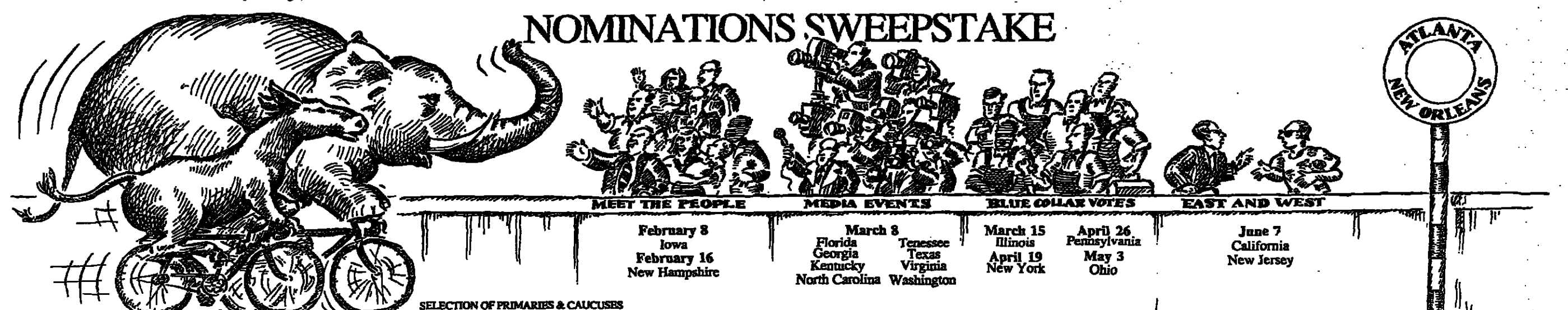
Interestingly, most of the candidates are appealing to voters not with the line that they are outsiders who can sort out the "mess" in Washington, but

rather that they are either Washington insiders or experienced governors of states who have learnt how to deal with the legislative branch of Government and would find ways to ensure that the President and the Congress work together. Senator Robert Dole and Governor Michael Dukakis of Massachusetts are making this sort of pitch.

The next president may indeed need to adopt a more pragmatic style of leadership in a nation where many are sensitive to the fact that all is not going well for their country and are suspicious of the diet of political hype which it has been fed by Mr Reagan.

The fact remains, however, that competence alone is a faded flag around which to ask an American electorate to rally, for whatever they tell opinion pollsters, Americans are hoping too for inspiration from their President.

So far none of the candidates has found a way to offer a vision of where the country should be going in words which inspire confidence that he knows how to get there. But the weeding out of the candidates, which could begin in Iowa, should begin to sharpen the national debate.



PIG-O cash helps war-chests swell

BY LIONEL BARBER

IN CAMPAIGN lingo, it is known as PIG-O and it makes for mandatory reading for presidential campaign staff.

PIG-O stands for the Guide-line for Presentation in Good Order, more familiarly known as the Federal Election Commission (FEC) rule-book. In seven chapters and 22 appendices, the manual sets out how candidates can obtain public money, so-called matching funds, for their campaigns.

Under post-Watergate election finance reforms, individual contributions are limited by law to \$1,000. The FEC will match up to \$250 per contribution with a ceiling per candidate during the primaries of \$1m.

This year, all 14 certified candidates have benefited handsomely from the public purse. In January, the official opening month of the campaign, the FEC handed over a record \$37.3m in matching funds, more than the whole of the 1984 primary campaign.

A contested Republican race has made all the difference. Mr George Bush, who has raised \$18.6m in donations, faces two cash-wise challengers.

Senator Robert Dole of Kansas, an experienced fund raiser who first ran for elective office in 1961, has raised \$13.6m; the Rev Pat Robertson, a former television evangelist, has exploited his ready-made electoral base among viewers to raise \$14.2m - a nifty and dinky figure beside Jim and Tammy Bakker's efforts but a formidable feat nevertheless for a spoiler candidate.

Among the Democrats, no one can touch Governor Michael Dukakis of Massachusetts who raised more than \$10.2m at the end of last year. He boasts about his Greek-American connections, but a wealthy home state and a well-established financial network stemming from three previous gubernatorial campaigns, have proven equally valuable.

Money buys that extra 30-second television broadcast, the top-dollar political consultants and the field staff vital to bring out registered voters in the first races in Iowa and New Hampshire. This year, says Professor Larry Sabato of the Uni-

versity of Virginia, candidates are spending their money on ever more sophisticated methods of winning votes.

In 1984, direct mail was all the rage. In 1988, presidential aspirants are looking for ways to bypass the reporting media and send their message direct to voters. Among favoured techniques are satellite television feeds - which dominate the candidate's message simultaneously to several television stations - and audiovisual targeting, the buzz-word for using cable television and six-minute-long video cassettes at \$10,000 a shot, to home in on select groups of voters.

New technology has not solved the old problems of candidates failing to comply with rules on raising and spending money.

Mr Gary Hart has been dogged by accusations that a California video entrepreneur illicitly raised money on his behalf in the 1984 campaign when he almost snatched the Democratic nomination. The charge was doubly damaging because he had just re-entered the race, and many suspect rival Democrats.

The spiciest Republican scandal took place in Texas, where quackery was alleged to discover deceased people and, worse, registered Democrats unwittingly signed up as supporters of the Republican candidates. At least 5,000 signatures are required to get on the primary ballot in Texas, a Bush stronghold. The fraud was so blatant that Mr Pete DuPont, the Delaware Governor and outside candidate, withdrew from the state.

It took the Rev Jesse Jackson to seek a more conventional route to campaign funds. Using a variation of "pass the plate", the Rev Jackson, a Democrat, sent stickers and letters to 500 churches of all denominations seeking contributions for an event called "Super Sunday".

For all the efforts of PIG-O, candidates routinely breach the rules and the abuses do not usually come to light until after the campaign. Sanctions are mild. The FEC remains more "Guns than Jaws".

GOOD ORGANISATION IS EVERYTHING IN THE RACE FOR NOMINATION

Smooth machines keep candidates running

BY STEWART FLEMING

THREE SLEEK executive jets swoop down the runway at Des Moines airport in Iowa and soar skywards in swift succession. Governor Michael Dukakis, the Massachusetts Democrat, is off on another heavy day of campaigning, which would end on his late night return to Boston, 1,280 miles away.

For Mr Dukakis, who is running for President while trying to run the state of Massachusetts, time is precious. The hours saved by using executive jets to ferry himself, his staff and the press around on his campaign swings are invaluable.

Raising the millions of dollars necessary to travel so efficiently has been the full-time job of Mr Bob Farmer at campaign headquarters in Boston. He and some 15 professional staff have been at work for almost a year doing little else.

The highly successful operation - by December Mr Dukakis had raised \$10m, more money than any other Democrat - is run by just one of several teams of campaign workers scattered around the country who make up the 300-strong Dukakis professional organisation.

They are responsible for everything: organising the Governor's travel programme, planning advertising campaigns in scores of separate media markets, polling, preparing position papers and building campaign organisations who depend on

thousands of volunteers in the 22 states in which Mr Dukakis is focusing his efforts.

"Running a presidential campaign is a small business; it is not like running a Fortune 500 company. But it's a very complicated one," says Mr Stephen Hess, a senior fellow at the Brookings Institution, a Washington think-tank, who specialises in presidential politics.

A good organisation alone, he says, will not win a nomination or secure election. But, a campaign manager with brilliant tactical sense can make a big difference, especially in primaries.

But it is organisation which is vital in ensuring, at the minimum, that a candidate remains competitive, particularly fund-raising. Without it, the chances are slim that he can wage a successful battle for selection.

One only has to look at the structure of the presidential campaign this year, the pace at which events will unfold and the complexity of the environment in which the fight for the nominations will be fought, to see the significance of his point.

The low caucuses on Monday, the first real test of strength, are themselves a good

example of the complication of the process. On Monday night, voters will convene in more than 2,497 precincts in 99 counties and spend two or three hours debating the merits of the candidates.

Perhaps as few as 100,000 voters in each party will attend an event which tends to be dominated by activists. No convention delegates will actually

be chosen, since the caucuses are only the first of four stages leading to the selection of delegates. Ensuring that supporters of your candidate get to a caucus, that they are as well prepared as possible and that the most articulate and persuasive of them speak out on his behalf are some of the factors that will make for "victory".

The sort of detailed knowledge of the politics of key states, which most of the presidential campaigns have acquired about Iowa, is needed in other states.

Take Texas for example. Candidates in the Republican nomination race know that, barring the unexpected, Vice President George Bush, whose political base is in Texas, has pretty much locked out the delegates from cities such as Dallas, Fort Worth, Houston, and San Antonio, where powerful local Republican organisations are committed to his candidacy.

They must therefore focus their resources on other areas of the state, at least initially. But they must also be ready to change gear should, for example, the Vice President suddenly fail to make an impact in the early races.

Campaign organisers must also pay attention to each state's rules and regulations for selecting delegates. In the Republican primary in California in June, for example, the candidate who wins the statewide primary vote takes all 175 delegates at stake.

In other states, the delegates are divided up according to votes in congressional districts, sometimes on a winner-takes-all basis, sometimes according to the proportion of the votes won. The Democratic convention will be attended by 643 pledged delegates not selected in the primaries and caucuses.

The 1988 presidential election campaign is unlike any other occasion since 1968, the rules governing the race have changed. Within three weeks of completing the single state tests in Iowa and New Hampshire, those candidates who have not been knocked out of the running by poor performances face an

abrupt change of pace. On March 8, the first of three 20 states hold caucuses or primaries on the same day, in effect plunging the survivors into a near-national election campaign.

The so-called Super Tuesday elections, involving millions of voters, are totally different from the single state two-year endurance tests which will have taken place in Iowa and New Hampshire. Campaign organisers will have to rely almost entirely on television and the other media to get their candidates' messages across.

But which states, which regions of the states, should a candidate focus on? How can he attract reporters' attention?

How will "victory" on Super Tuesday be defined and who will do the defining? Will the "winner" be the candidate who secures most of the delegates? Or is it the popular vote that matters most? Is the candidate who does "better than expected" in one region of the country likely to be declared the winner of a close set of state elections (if they are close), or the one who demonstrates strength across the country?

There will be plenty of scope for argument if no single candidate has scored a knockout by Super Tuesday. Then, as the fight for delegates continues, a well-financed and well-oiled campaign organisation may be a key to ultimate success.

This fluidity is compounded by the fact that a Democrat candidate must receive at least 15 per cent of the vote within the caucus to qualify for a percentage of the vote - otherwise his supporters can cross to another candidate.

These caveats have not stopped news organisations and candidates investing several million dollars in polls. According to Ms J. Anne Selzer, of the Des Moines Register, the most important newspaper in Iowa, "Polls have been a valuable news tool and a way of examining the mood of the people and the dynamics of the campaign."

The campaigns themselves are using ever more honed polling techniques. The sharpened "tracking poll" which taps voters' sentiments over a period of days. "We look at what issues are moving them, what they think of our candidate and how they view another candidate's strength and weaknesses," says one official in Iowa.

The result is "poll wars". One candidate picks up an issue which he knows voters feel strongly about and pumps it into the debate, another candidate, registering his vulnerability on that same issue on his tracking poll, hits back.

Mr Thurber says that the modern presidential campaign is now dominated by three figures: the campaign manager, the media specialist, and the polling specialist. Such a concentration of power undermines the prospect of more thoughtful policies emanating from a wider group than the party and that, he warns, may in the end hurt good government.

Opinion polls rule campaigns

By Lionel Barber

ON THE campaign bus in Iowa, the one topic guaranteed to set reporters reaching for their portable computers is the state of the polls.

Opinion polls make news. At their crudest, they reveal who is hot and who has gone cold in a crowded field; at their best, they may illuminate the issues preoccupying the electorate.

In this year's presidential campaign, the polls have had more than their share of coverage. Scarcely a week passes without a reference to Mr George Bush, whether the public believes he is lying about his role in the Iran-Contra scandal; or whether Gary Hart has more "new ideas" than other Democrat candidates.

Questions troubling some political scientists is whether the polls are distorting the process. Mr James Thurber, director of Presidential and Congressional Studies at the American University, says: "Polls are capable of measuring concepts and attitudes, but they may also cloud issues."

In a small state like Iowa, where less than 15 per cent of voters will turn out, there are good reasons to be cautious, particularly given the nature of the Democratic caucuses.

For all the preferences voiced about candidates in earlier polls, Democrat voters on Monday night will engage in open debate and are vulnerable to changing their minds.

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Voter apathy dogs elections

BY NANCY DUNNE IN WASHINGTON

FOR ALL the millions spent each year on political advertising and all the hoopla surrounding the protracted campaigns, the US is the democracy where the fewest citizens bother to vote.

In the 1984 presidential election, President Ronald Reagan won a "landslide" victory by actually capturing only 32 per cent of the vote, only 53 per cent of the electorate turned out at the polls, but they gave the President 59 per cent of their votes.

In the 1986 Congressional elections, which ultimately tipped the balance in the Senate to the Democrats, only 33 per cent of the electorate cast ballots, the lowest since the wartime election of 1942. If the more patriotic South were excluded from the figuring, then the turnout was the sparsest since 1798.

Although Americans have been unenthusiastic about exercising their right to vote in general elections, participation in selecting the parties' presidential candidates has grown in the past two decades as more states have held primaries.

General election voters tend to be more affluent, educated and older than average. Most political scientists believe primary voters to be even less representative of the population.

While the candidacy of the Rev Jesse Jackson may make a difference this time round, blacks and other minority groups do not participate in primaries at nearly the level of whites. Primary voters are also wealthier and more partisan than the total electorate.

Political scientists have been

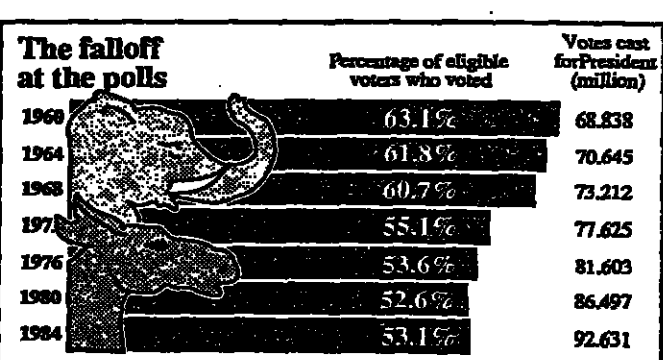
across to voters unfettered. His method is an interview with a chosen journalist, thus creating the impression that what the viewer is seeing is not an advertisement even though at the beginning it has to be identified as such.

Satellite television communications are proving perhaps the most revolutionary innovation. When Senator Al Gore of Tennessee announced his candidacy last summer his campaign notified local television stations across the country of the time of the announcement and the broadcast co-ordinates so local stations could tune in.

The candidate is thus freed of dependence on the national television networks for coverage, and, at much less cost,

can also target his message at particular areas. If the local station takes it live, he also escapes the journalistic filtering process. Political consultants know that the credibility of the candidate with a television newscast is worth volumes of paid advertising.

Only last week Americans witnessed one of the most sophisticated efforts by a campaign to exploit the power of television. Mr George Bush deliberately exposed himself to what his advisers knew would be a tough interview by the CBS News anchorman, Mr Dan Rather, in order to demonstrate that he had the capacity to be combative and forceful, attributes he is generally thought to lack.



Searching for reasons for the apathy among American voters. To some extent, the difficulty of registration is a factor, but

more importantly, it seems that many Americans have come to believe that their votes simply won't make a difference.

High-tech innovations take campaigns into another dimension

LAST JULY 85 Iowa voters were asked to watch on television one of the many debates between presidential candidates. This one was taking place hundreds of miles away in Houston, Texas, writes Stewart Fleming.

Each set was fitted with a device with which to register positive and negative reactions as the candidates spoke. Their judgments were correlated instantly by computer and projected on a screen in the form of pulsating graphs superimposed on the candidate as he talked.

Mr Bill Batoff, a Philadelphia businessman, Democratic political activist and the originator of EAR (Electronic Audio Response), says quite openly that this techno-

logical marvel is not simply measuring the reaction of voters to the substance of what the candidate is saying. It uses so much further.

"It is a combination of emotion and intellect," he says. "I can learn where the strength of the viewers' reaction has diminished, for example whether it was the question he was asked, his volubility, the voice inflection... I saw where Bruce (Babbitt) got hurt by his body language... the real world is media and this is part of what the candidates are about," he adds.

The sophistication of modern communications technology, and the use the candidates are making of it, has passed beyond the under-

standing of the average voter. One candidate, Senator Joe Biden, has already been driven out of the race by the impact of the visual high-tech innovations. A so-called "attack" video recording distributed by the rival campaign of Governor Michael Dukakis showed the Delaware Senator plagiarising Mr Neil Kinnock, the British Labour Party leader.

Increasingly, too, the candidates are using television to bypass the filtering process of normal print or television journalism. Mr Pat Robertson, the former televangelist who complains bitterly that the press misrepresents him, has bought five half-hour television advertising slots in Iowa in order to put his ideas

across to voters unfettered. His method is an interview with a chosen journalist, thus creating the impression that what the viewer is seeing is not an advertisement even though at the beginning it has to be identified as such.

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Texas acts to wind up thrift institutions

THE PLAN by the Federal Home Loan Bank to restructure the troubled Texas thrift industry, announced on Tuesday, will wind up one third of all the thrift institutions in the state.

It will also, at a cost of more than \$7bn, bring an end to a grim story of imprudence and sometimes of outright fraud and corruption.

While the thrift industry throughout the US was plunged into severe problems by the enormous rise of interest rates in the 1980s, which left them paying far more to depositors than they were collecting in interest on their loans, the problem in Texas was greatly intensified by a property boom and bust. This was fed by exaggerated hopes of the oil industry and of economic development in the sunbelt. But the boom was actively fed by the thrifts themselves in an effort to find new business to recoup their past losses.

As a result, the Texas problem represents about half the total national problem, according to Mr Danny Wall, Chairman of the Home Loans Bank board. 104 of the State's 281 thrifts are deemed insolvent, with assets inadequate to cover their deposits, and a further 39 are "problem thrifts" on the edge of insolvency. The planned consolidation would reduce the total number of thrifts by more than 100.

The aim is to put problem assets into the hands of sound management, which will require heavy financial contributions from the Home Loans Bank. Both to cover existing balance sheet deficiencies, and to help with the continuing running losses of the problem thrifts.

A large part of the problem, the subject of a savage analysis in the current issue of Texas Business, a statewide monthly consists of empty property which has been foreclosed. This is also a major problem for the State's banks, which are undergoing their own process of consolidation, often with out-of-State bank holding companies.

Detailed figures produced by Sheshunoff and Co, a firm of independent credit analysts, shows that in the 16 thrift worst affected, more than a

Anthony Harris in Washington examines the \$7bn decline and fall of part of the US domestic savings infrastructure. A tale of imprudence and even fraud is ending with the closure of one third of thrift institutions.

quarter of their \$3.7bn assets consist of repossessed property. These properties are shown in the books at acquisition cost, and unless liquidation can be effected off through the reconstruction of the industry, there would be further heavy losses on disposal.

The problem thrifts are a burden on the healthy part of the industry in a number of ways. Depositors are frightened off by the well-known scale of the problem the deposits are federally insured up to \$100,000, but the Federal Savings and Loan Insurance Corporation (FSLIC) has at the moment quite inadequate resources to honour this guarantee.

While there have been some ringing political statements in support of the guarantees, there have been no budget provisions, and Texas thrifts have to pay a full percentage point above the national rate to hold their deposits. In addition, the FSLIC is under strong pressure to raise its deposit insurance premiums, which impose equal costs on sound and problem thrifts. As a result of these pressures, operating margins are painfully thin even in the soundest of them.

The result, as local growth recession, but is still in the grip of financial crisis. The rescue plan was warmly welcomed yesterday by Mr Geoffrey Leaver, the author of the Texas Business denunciation. "Now perhaps we can face some facts, and get some sound management," he said.

Managua hails rejection of fresh funds for rebels

THE Sandinista newspaper Barricada yesterday hailed congressional rejection of new US aid for the Contra rebels, but warned that President Ronald Reagan would study "new forms of aggression," AP reports from Managua.

State-run Radio La Primerísima broadcast a call to the Contras early yesterday to lay down their arms.

"It's useless. It is time to save your life," the broadcast said.

The only government reaction to the vote by the House of Representatives rejecting \$36.2m in new rebel aid came from Mr Carlos Tünnermann, Nicaragua's ambassador in Washington.

The ambassador was interviewed by state-run radio and Nicaraguan newspapers on Wednesday night, shortly after the House vote.

"This is a congressional blow to the American policies in Central America," Mr Tünnermann was quoted as saying in Barricada.

The newspaper noted that retired US General John Singlaub, president of the anti-communist World Council for Freedom, promised to initiate efforts to collect private funds for humanitarian aid and would sell defence bonds.

The pro-government newspaper El Nuevo Diario ran a head-

line saying: "Peace Gains Points."

But Contra leader Mr Alfonso Robelo predicted the House vote would weaken the rebels' negotiating position at next week's ceasefire talks.

"The ceasefire is supposed to be a means to set the conditions so there will be democracy in Nicaragua," he said in a telephone interview with AP from his home in San Jose, Costa Rica.

"Obviously, now that the Sandinistas know of our weakness, they will be ready to settle only for a total defeat, for a surrender of our troops," said Mr Robelo, one of six directors of the Nicaraguan Resistance.

Mr Tünnermann, speaking earlier by telephone from Washington with the government's Radio Sandino, said that the House vote could help bring peace to the war-torn region.

"We hope that based on this vote we can move ahead with the Central American peace plan, end the war and fulfill in all good faith what the peace plan includes," Mr Tünnermann said.

The plan - signed last summer by the presidents of Nicaragua, El Salvador, Guatemala, Costa Rica and Honduras - calls for ceasefires, greater democracy and the end to outside aid for insurgencies in the region.

US nears indictment of Noriega

FEDERAL prosecutors yesterday put the final touches on an indictment against Panamanian ruler General Manuel Antonio Noriega on drug smuggling and racketeering charges, law enforcement sources said, Eastern reports from Miami.

Gen Noriega and more than a dozen others were expected to be indicted by a grand jury in Miami yesterday, they said, but prosecutors do not plan to announce the indictment until today.

The indictment will accuse Gen Noriega of using his power to turn Panama into a haven for Colombian drug traffickers and will include allegations of involvement by Cuban President Fidel Castro, the sources said.

One high-ranking official said prosecutors in Tampa were rushing to conclude a separate grand jury probe of Gen Noriega's alleged drug links and may issue an indictment in tandem with Miami investigators.

Along with Gen Noriega, the Miami indictment will name up to 14 other defendants, including Panamanian officials and alleged Colombian smugglers.

Officials said it was doubtful Gen Noriega and the other Panamanians would be brought to Miami to stand trial.

CBO estimates '\$30bn spending cuts'

BY ANTHONY HARRIS IN WASHINGTON

THE Congressional Budget Office estimates that more than \$30bn of additional spending cuts or revenues will be required to keep the federal deficit in 1988/9 within its statutory limits under the Gramm-Rudman legislation.

In its first official budget forecast this year it estimates the "baseline" deficit at \$175bn, compared with the Gramm-Rudman ceiling of \$138bn. This projection is based on forecast real US growth of 1.3 per cent in 1988,

recovering to 2.6 per cent in 1989.

It also projects an even bigger gap in 1989/90, with a projected deficit of \$167bn, compared with a Gramm-Rudman ceiling of \$100bn. If these projections are confirmed when the CBO produces its summer forecasts, then the deficit-reduction package agreed in December will prove wholly inadequate.

Under the Gramm-Rudman procedures, spending is cut through automatic sequestrations, which tend to bear

heavily on defence, unless the deficit projected by the CBO and the Administration falls within the legislated ceiling. The key figure is a compromise between the two projections at mid-year.

The new CBO projections are higher than most analysts expected then. The main reasons seem to be the lower growth projection, reflecting the current consensus that there will be an inventory turn-down in the first half of 1988.

The CBO also observes that

while the stock market crash last October led to an immediate relaxation in monetary policy, this caused a further devaluation of the dollar, which is expected to cause higher inflation by the final quarter of 1988.

It expects that inflation, running at just under 5 per cent through the second half of 1988 and the whole of 1989, will raise the cost of federal borrowing to 6.7 per cent in the bill market, a rise of 0.5 per cent from recent level.

W Germany forecasts decline in surplus

WEST GERMAN Finance Minister Gerhard Stoltenberg yesterday predicted a sharp decline in his country's trade surplus, AP reports from Washington.

A fall in the West German surplus - often criticised by the US - would mean an increase in imports from the US and a drop in the record US trade deficit. That deficit, and the federal budget deficit that has gone with it, are among the major worries of President Ronald Reagan's Administration.

Mr Stoltenberg had a long talk and lunch with Treasury Secretary James A. Baker III, and met with Mr Alan Greenspan, head of the US Federal Reserve System. He said he would speak yesterday with Mr Howard Baker, Mr Reagan's chief of staff.

He said that West Germany's trade surplus has declined in real terms, but that it was not

reflected in dollar values because of the high value of the mark against the dollar.

A decline in the surplus implies a rise in West German imports, including the increased imports from the US that the Reagan Administration would like to see.

"I told Baker we want to make a contribution to this," said Mr Stoltenberg. "The West German Government and the coalition parties (which make up the government) are agreed that liberalisation of our communications market will begin in the first half of 1988 and it is the will of the coalition that it should come to a relatively rapid completion."

The West German Government's Post Office has tight control of telegraphs and telephones as well as mail services. It buys hundreds of millions of dollars worth of equipment a

year, some of which US manufacturers would like to supply. US manufacturers also want to sell more software for computer communications in West Germany.

Mr Stoltenberg said he hoped that the opening of West German markets will figure in congressional discussion of trade, and counter tendencies toward protectionism - measures to favour US industry by keeping out imports.

"I start with the assumption that the US Administration will hold to and strengthen its position against protectionist legislation," he said. "I greatly welcome that."

He stressed the importance of stable exchange rates, welcoming the recent statement by Mr Reagan and Japanese Prime Minister Noboru Takeshita that a further decline of the dollar would be counter-productive. A

further decline of the dollar would hurt West German exports.

Mr Stoltenberg said US exports are increasing in real terms at about 15 per cent a year. Mr Reagan's Administration has reported the development of US trade in much the same terms as Mr Stoltenberg used about the West German surplus: that the US deficit is declining in real terms and that this decline is not yet reflected in terms of dollar values, but will be.

Mr Stoltenberg also had appointments with Mr Michel Camdessus, managing director of the International Monetary Fund, Mr Barber B. Conable, President of the World Bank and Senator Bill Bradley of New Jersey - all of whom are deeply involved with problems of Third World debt.

Carlucci reassures on Europe

By John Wyles in Rome


MR Frank Carlucci, the US Defence Secretary, yesterday sought to allay European anxieties about the strength of America's commitment to defending its allies on the continent. The Reagan Administration "does not want to withdraw one soldier, nor one weapon," he said.

He was speaking after taking soundings with Mr Valerio Zanone, the Italian Defence Minister, on Italy's readiness to accommodate the 72 F-16 fighter bombers which under a recent agreement between the US and Spain have to be withdrawn from the Torrejon base near Madrid within three years.

While stressing that the question must ultimately be resolved in Nato and that Rome was not being formally requested to accept the redeployed force, Mr Zanone confirmed that Italy was ready to give serious consideration to the matter.

Both the US and Italy regard the bomber force as vital for the defence of Nato's southern flank and Mr Carlucci stressed that Washington had no desire to withdraw the aircraft back to the US. "The US has no desire to weaken its power in Europe," he said at a press conference afterwards.

He confirmed that the US was asking Nato to meet the costs of redeploying the aircraft, but he offered no estimate as to what they might be.



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UK compromises on Mexican loan swap

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

THE BANK of England has adopted a compromise position which should at least not deter British banks from participating in Mexico's bond-for-loan offer, which reaches a key point today.

Mexico's creditor banks have been asked to provide by today a waiver of existing loan clauses. If banks holding more than 50 per cent of each public sector loan do so, the country will be able to proceed with an auction on February 18. It is offering up to \$10bn of bonds in exchange for existing loans, to be tendered at a discount to face value.

Banks are expected to provide the waiver. Not to do so would be seen as a snub to attempts to find new ways of chipping away at debt servicing burdens.

Provision of the waiver will carry no obligation to participate in the auction. The amount and pricing of debt likely to be tendered remains very uncertain, with most UK banks likely to put in only token bids, if any.

British bankers were told yesterday by the Bank of England that the new bonds will be

treated as Mexican risk as to both principal and interest even though principal repayment on the 20-year securities will be collateralised by a special issue of nonmarketable US government securities to Mexico.

Despite this, banks holding the bonds as long-term investments will not be expected in the immediate future to make new loan provisions if they hold the bonds. Banks receiving the bonds would have to take a loss larger than their existing provisions - which are probably about 18 per cent for Mexico. The Bank is understood to feel that it would be unfair to make them take a further hit on the new holdings.

The Bank's decision contrasts with that of the US authorities which regard the Mexican bonds as US risk. However, the Bank has adopted a more accommodative position than the US on the valuation of loans not exchanged.

Influencing the Bank's decision on the new bonds was the expectation that they are expected to fall to a discount to face value in the market because interest payments remain Mexican risk.

WORLD TRADE NEWS

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Swiss Bank Corporation, Basle

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Swiss Bank Corporation
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By Swiss Bank Corporation, Basle

as Fiscal Agent

On behalf of De Nationale Investeringsbank N.V.

*due for payment. Any amount of principal so deducted shall be paid against surrender of the relative missing Coupons within 10 years from the relevant date (as defined in section 8 of the Description of Notes) in respect of the principal of the relevant Note or within 5 years from the date as so defined in respect of the relevant Coupon (Whichever period shall last expire). Interest will cease to accrue on the Notes on the Redemption Date. The accrued interest for the period February 5, 1988 to March 5, 1988 amount to US\$ 50.- for the denomination of US\$ 5,000 and US\$ 500.- for the denomination of US\$ 50,000 resp.

Exporters back Hyundai in EC freight cost row

THE EUROPEAN Commission is coming under strong pressure from exporters to reject an anti-dumping complaint by Hyundai Merchant Marine of South Korea.

The Commission is investigating claims by eight EC shipping lines that Hyundai is unfairly undercutting established freight rates between Europe and Australia.

The investigation is the first test of the EC's willingness to extend its anti-dumping powers to shipping, and could set the tone for future action against subsidised Eastern bloc shipping.

If the Commission decides the complaint is justified, it has powers to set a European norm for the route, and impose penalties to bring Hyundai's charges into line.

However, exporters' organisations in several European countries have told the Commission that action against Hyundai would be both unjust and against the wider interests of the Community.

Support for Hyundai is being led by the shippers' (exporters') councils in West Germany and the UK, with backing from Denmark, the Netherlands and Belgium.

Kevia Brown on calls to reject a complaint by shipping lines of undercutting by the South Koreans

In unpublished evidence to the Commission, the shippers say the Hyundai service has boosted Community exports by making some low-value goods competitive in the Australian market.

The British Shippers' Council says Hyundai "has allowed Community industries to penetrate markets which have been denied to them in the past because of the level of freight rates."

"Any penalties imposed on Hyundai would have serious widespread effects on such industries."

This view is echoed by DSVK, the German Shippers' Council, which says action against Hyundai would distort competition to the disadvantage of European industry, and "clearly harm the competitiveness of German goods in the Australian market."

The shippers claim the shippers' complaint is principally an attempt to maintain the price domination of the Continent-Australia Conference.

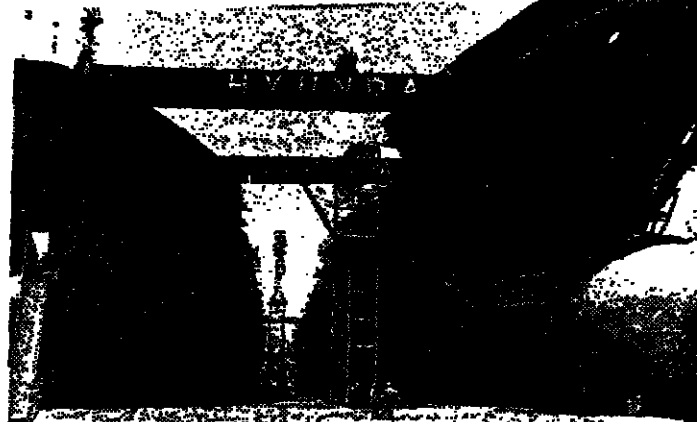
This is a group of eight EC companies, together with Soviet, Australian and Scandinavian lines, which carries around 80 per cent of Europe-Australia seaborne trade.

In such a market situation, any restriction on the independent pricing policy of a non-conference line amounts to safeguarding the price leadership of the cartel," the DSVK evidence says.

DSVK also claims the shippers' complaint is misleading because it compares Hyundai with the best service offered by the conference lines, rather than with the existing cheap services operated by outsiders such as Jebens and Gearbulk.

"While it is in line with the traditional conference philosophy to bring different service standards under the same price within the framework of the cartel, such anti-market criteria cannot claim validity outside the cartel," it says.

The shippers say Hyundai's low rates are a reflection of its slower service, which calls at several Pacific islands not visited by conference lines, together with introductory discounts which are being phased out.



European lines had ships built in low-cost Korean yards

have had ships built in low-cost Korean shipyards.

The British Shippers' Council also asks the Commission to remember that one of the conference lines which would benefit from action against Hyundai is the Soviet-owned Baltic Shipping Company, which "might occasionally benefit from advantages which may be regarded as not wholly commercial."

The Council adds: "In such troubled waters, it might appear somewhat peculiar to the outside world if the Commission were to be seen to be assisting the participation of one state-subsidised non-EC shipping line in a cartelised trade by penalising another non-EC shipping line - Hyundai - which is independent."

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Honda likely to beat Rover in car launch

BY JOHN GRIFFITHS

Honda said yesterday it is to launch at the end of this summer its version of a medium-sized car being developed jointly with the UK's Rover Group. This would be about 10 months before the equivalent model, code-named R8, is due to be launched in Britain.

Honda said its model, previously code-named V7, would be called the Concerto, and launched in Japan with a 1.5 litre engine.

A statement made in Tokyo said Honda would increase capacity at its Suzuka plant to 2,500 a day, from 2,400, and that a part of production of its Civic model would also be shifted from Suzuka to the US to make room for Concerto output. It gave no details of planned production levels for the Concerto.

Honda's announcement appeared to take its UK collaborator by surprise. Austin Rover said it was unclear whether Honda intended actually to put the car on sale after the summer, or whether it would merely produce the car with sales not beginning until some months later.

This was the case with the first Honda-Rover collaborative venture, the Honda Legend/Rover 300 executive car. Honda announced the Legend in October 1985, but the first buyers were unable to take delivery in Japan until the start of 1986.

As happened with the Legend/300, Honda is to build both the Concerto and the R8 in

Japan, and Austin Rover will build the R8 and Concerto in the UK. Its Longbridge plant is expected to produce up to 40,000 Concertos a year for Honda to sell in the UK and on the Continent.

Honda was able to beat Rover Group into the US market by almost a year with its Legend executive car. However, Austin Rover does not appear particularly concerned by the apparent time advantage Honda has also with the Concerto. The Rover group car will consist of a full range at its launch, with a family of engines including the all-new K-series.

The head of Peugeot of France says Japan should be forced to cut its exports to the European Community, agencies report.

Mr Jacques Calvet told a West German newspaper that Japan had exported 1.4m cars to the EC in 1987 but imported only 100,000. He said quotas should be imposed until Japan imported from the EC at least half as much it exported in value and volume terms.

His remarks were published as the Japanese Automobile Importers' Association announced that foreign vehicles sales in Japan reached a record level in January - sales of cars, trucks and bus imports totalled 5,957, an increase of 42.9 per cent on the year-earlier level.

Last year imports were a record 97,974 vehicles, a rise of 43 per cent.

Bangladesh agrees joint ventures with Italians

BY OUR CORRESPONDENT IN DHAKA

ITALIAN companies have agreed a series of joint ventures in Bangladesh following the visit last month of an Italian economic and trade delegation. Bangladesh sees the deals as a way of overcoming shortfalls in technical know-how.

The companies will focus on LPG gas cylinder production, fish processing, a leather and shoe complex, a feed meal plant, the manufacture of jute products, knitwear and textiles, and garments. Italy has also expressed interest in setting up plants to make farm machinery and tools.

Italian partners, which

include Gian Compagnia, OCID Milan, Cizzano S.p.A. Milan, La Navetta Erato and the Casaccio and Luppi group will provide know-how, machinery, training, production assistance and technical management for three to five years. They will also be involved in marketing.

Trade between the two countries increased from \$40m in 1981 to \$107m last year. A trading company with public and private capital from both countries has been established in Milan to promote trade between Bangladesh and Italy and the rest of Europe.

Airbus joint project still alive

BY MICHAEL DOWNE, AEROSPACE CORRESPONDENT

THE possibility of collaboration between the European Airbus Industrie consortium and McDonnell Douglas of the US on a long-range airliner project appears still to be alive.

Mr Sanford McDonnell, president of the US company, said in Chicago yesterday that talks with Airbus in recent months had included the question of a joint venture that would amalgamate a stretched fuselage version of the McDonnell Douglas MD-11 tri-jet with the advanced technology wing of the Airbus A-340 four-engine long-range airliner.

The aim would be to produce a very-long range airliner capable of carrying over 400 passengers, to compete with the Boeing 747 Jumbo jet in its advanced versions, such as the 747-400, recently rolled out.

"We have potentially a very viable product against the 747 with the stretched MD-11 and the Airbus wing," said Mr McDonnell. "It's extremely competitive. It's a definite possibility."

The Airbus response was cooler. It admitted that the two groups had been talking for some time and exploring a range of possible options for collaboration, but with no single project emerging as a leader.

The talks had been purely exploratory, and there was still a long way to go before there could be any collaboration on a specific venture.

This reaffirmed comments by Mr Jean Pierson, president of Airbus, in London recently. He said the European group was determined to press ahead with its A-330 twin-engine medium-range airliner and the A-340, using a common wing (built by British Aerospace), and there were no immediate plans to change that situation.

He pointed out that Airbus had been talking with both McDonnell Douglas and Lockheed of the US.

But he stressed that collaboration would have to fulfil three criteria - it would have to be profitable for both sides, equally balanced with neither side having an advantage over the other in development and production, and it would have to avoid competing with the existing Airbus product range.

This would appear to eliminate any possibility of Airbus giving up its A-340 long-range airliner project in favour of an immediate joint venture with the MD-11.

Airbus believes that the A-340 is a potential winner and that it is already taking orders away from the MD-11. Airbus claims firm orders for 68 A-340s from eight airlines, with options on another 35 aircraft, a total of 103 aircraft. McDonnell Douglas has 29 firm orders for the MD-11 with 47 conditional orders and options, making a total of 76, with another 21 "reserve positions" being held for interested customers.

India considers Soviet jets

BY JOHN ELLIOTT IN NEW DELHI

INDIA is considering buying or leasing more Soviet aircraft after a deal involving a 140-seat Soviet Ilyushin IL-62M airliner. The proposals are being looked at within the bilateral trade arrangements which would save India scarce foreign exchange.

The IL-62 has been supplied to Air India by Aeroflot for flights between Delhi and Moscow on a one-year lease with pilots and cabin crew. Air India already has two leased IL-76 freighters.

A leased IL-62 passenger aircraft is also being considered for a new Delhi-Tashkent route by Indian Airlines, India's internal carrier which also

serves some nearby countries.

In addition a fleet of 17-seat Antonov AN 28 turbo props manufactured in Poland is being offered, probably for sale, to the small Vayudoot feeder airline. Its price is believed to be \$17m per aircraft, considerably less than \$28m being paid by Vayudoot for 18-seat Dorniers from West Germany.

India has also been offered Soviet navigation and other airport control equipment. A formal protocol was signed by the two countries in New Delhi this week to extend collaboration in military aircraft, defence and industrial fields into aviation. The proposals are part of a

general attempt to step up India's purchases within the two-way trade, which last year totalled some \$240bn.

India gains because it does not have to use scarce foreign exchange, and items such as the aircraft are being offered on extremely soft financing terms. But it often has difficulty finding goods it wants.

Any widespread use of Soviet aircraft on lease using Soviet crews would be controversial and there are also reservations about performance. Indian Airlines has recently opposed a proposal to lease a 360-seater IL-56 for its busy Delhi-Bombay internal route.

Electrolux in S Korean joint venture

BY SARA WEBB, STOCKHOLM CORRESPONDENT

ELECTROLUX of Sweden, the world's leading white goods manufacturer and the European market leader in the manufacture of car seat belts, has agreed to set up a joint venture with Salsan Life Industries to produce and market seat belts in South Korea.

Electrolux sees South Korea as an important market for seat belts because of its domestic

car industry. At the moment, Electrolux claims to have a 5 per cent share of the South Korean car seat belt market, which it supplies from Europe, but is aiming to increase its market share significantly in competition with Japanese and domestic producers.

Once the joint venture starts up production later this year, Electrolux hopes that annual

sales could reach \$10m-\$15m, representing 30 per cent of the market.

The 50-50 joint venture, called Autoliv-Klippan Korea, will cost \$1.5m to set up. Electrolux said that its car seat belt sales totalled SKr1.7bn in Europe last year, representing 2.5 per cent of the group's global sales. It already has a joint venture in Japan.

This announcement appears as a matter of record only.



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UK NEWS

Ford on brink of national strike over pay

BY CHARLES LEADBEATER, LABOUR STAFF

FORD MOTOR Company's 32,500 manual workers could start a national strike from Monday, after rejecting a radical three-year pay and conditions offer, which had been recommended by national union negotiators.

Both Mr Jimmy Airlie, of the AEU engineering union, and Mr Mike Murphy, of the Transport and General Workers' Union, the Ford unions' chief negotiators, said it seemed increasingly likely a strike would be called.

More than 3,000 workers at the Dagenham assembly plant, east of London, who voted to reject the offer by 73 per cent, will start an indefinite strike from this morning.

With more of the votes counted, about 62 per cent of manual workers had voted to reject the offer, which includes an increase of 7 per cent in 1987-88, followed by rises worth 2.5 per cent more than the rate of inflation in the following years.

Votes among electricians, who are holding a postal ballot, and workers at the company's Southampton car plant, are yet

to be counted, but will not alter the overall result.

The vote is a serious setback for the company, which described the three-year deal as a unique achievement, after it was agreed by union negotiators last Sunday. Their agreement to recommend the offer, after a split on the union negotiating team, narrowly averted a national strike planned for last Monday.

While the company will meet the unions for talks today, it seems unlikely that a dispute will be easily averted. Ford has already twice improved what in December it described as its final offer. Mr Murphy said he believed the company would not offer additional increases.

Mr Airlie said it was clear that money was no longer the main issue. The workforce wanted a shorter agreement, and objected to some of the company's working practice proposals, which include skilled men occasionally doing production line work, and the establishment of work teams headed by group leaders.

Striking seamen defy court order

BY JIMMY BURNS AND RAYMOND HUGHES

THOUSANDS of seamen last night continued to disrupt British ferry and freight traffic in spite of an official instruction from union leaders to comply with a High Court order to go back to work.

The move appeared to dash hopes of an end to the five-day national strike and raised again the prospect of legal action involving heavy fines and sequestration of union funds.

A breakthrough seemed in sight yesterday when Mr Sam McCuskie, general secretary of the National Union of Seamen, said he had agreed after a High Court hearing to withdraw his strike call issued last weekend in support of 161 seafarers dismissed by the Isle of Man Steam Packet Company.

"We are only a small union and the whole might of the law was against us. We have only

£5m assets and I am not prepared to be busted by the law," Mr McCuskie said.

Mr McCuskie had been requested to attend yesterday's hearing after the High Court had held the union in contempt of court for defying an order on Monday to end the strike. It had been held that the strike was secondary action and had been held without a secret ballot and was, therefore, illegal.

But by yesterday afternoon more than 6,000 of about 7,500 NUS members in the ferry sector remained on strike, according to the NUS. The union said the men were now involved in "local disputes" over pay and conditions with Peninsular and Oriental and Sealink UK, the ferry companies that originally sought a High Court injunction against the union. Action was continuing in several UK ports.

Pit union safety ban hardens pay row

By Charles Leadbeater

THE PAY DISPUTE between Nacode, the pits deputies union, and British Coal looks set to become increasingly hard fought, after the union yesterday declared a ban on safety and maintenance work this weekend.

This could seriously delay the start of production on Monday morning.

The union called the action in spite of a decision by the industry's National Reference Tribunal that it could rule on what pay award should be made to the 10,000 deputies.

Last Monday action a 24-hour Nacode strike brought all but two of the corporation's 102 pits to a standstill.

Coal executives are expected to take a tough line over this weekend's overtime ban. Deputies were warned in letters issued earlier this week that work and work was particularly important.

They were told that they may be dismissed, or have their pay docked, if they work fewer than 21 shifts in a four-week period.

Protest action by nurses over the Government's handling of the National Health Service continued yesterday with a 24-hour strike at Ealing General Hospital, west London, which the College Health workers' union said was supported by 150 staff.

In Nottingham, health workers took part in a march and rally in support of higher pay and extra Government funding for the National Health Service.

Local hospitals had to postpone some routine operations.

Union leaders have warned of further action over the coming weeks unless the Government makes concessions on issues such as London weighting allowances. Negotiations on these allowances resume today.

Hazel Duffy examines the emergence of a blueprint for a dramatic shake-up

Whitehall's radical secret emerges

JUST BEFORE the general election, Mrs Margaret Thatcher, the Prime Minister, received a radical blueprint for reforming Whitehall which, if implemented, could see the majority of Britain's civil servants - as many as 565,000 public employees - working for autonomous management boards. The civil service would be cut to a hard core of some 20,000 senior policy makers.

At the time, this report, prepared by the Efficiency Unit headed by Sir Robin Ibbes, the ICI director, was kept under the kind of wraps for which Whitehall has become legend. Rumours of its existence which circulated last autumn drew the response from Number 10 Downing Street that the ideas were being examined only on a pilot basis in a few departments and that Mrs Thatcher would consider the comments of the permanent secretaries in the departments concerned.

There was a discussion in Whitehall during January. The rumours were that Treasury opposition, in particular, had dissuaded Mrs Thatcher from supporting the proposals, which would mean a very much in line with her thinking on the Civil Service.

Now, it seems, Mrs Thatcher has overturned the reservations of some of the mandarins. A policy statement, not yet published, probably of only a few paragraphs, is expected shortly. What is likely to be preserved from the original report is the concept of extending a greater degree of autonomy to management in executive functions, possibly by management boards.

The basic idea seems to have been that the executive tasks of the Civil Service - like issuing driving licences, distributing benefits, collecting Customs

A cabinet committee will shortly consider radical plans to reshape the management of the civil service drawn up by Sir Robin Ibbes and the cabinet office Efficiency Unit, writes Peter Riddell. High on the committee's agenda will be the proposal to transfer some administrative functions to semi-independent agencies.

Sir Robin's blueprint covers both the transfer of operations to separate management boards, with their own budgets and financial disciplines, and a greater movement of staff outside London to the regions.

These would have their own budgets, recruiting policies and freedom to negotiate pay rates. They would cover much of what the civil service does. A core of permanent senior grade civil servants, working on political issues, would remain in Whitehall. But the full details of these proposals may never be known.

Whitehall has always been synonymous with secrecy, and never more so than since the furor over Spycatcher, the memoirs of former MI5 officer Mr Peter Wright which the Government has sought to suppress worldwide. The radical plan for civil service reform was prepared under a dark cloak of such secrecy.

At its inception, however, the Efficiency Unit which prepared the blueprint was the exception to the Whitehall rule. Under its previous chief, Sir Derek (now Lord) Rayner, the reports of its investigations into boosting

Following reports yesterday Government officials were stressing that final decisions have not been taken and detailed proposals have not yet come up for consideration by ministers. There have, however, been lengthy arguments within Whitehall, with the Treasury reluctant to surrender current controls over public spending.

It is likely that any changes will be gradual with pilot schemes affecting one or two departments starting on an experimental basis and no major switch until the 1990s.

Civil Service efficiency were mostly published.

The departure of Lord Rayner and the senior civil servants who had served under him in the unit changed all that. Most of the work carried out in the past couple of years has not been published under Sir Robin.

The need for the proposed radical reforms has been pressing on two fronts. First, the Financial Management Initiative (FMI), launched by the Prime Minister in 1984 as the means of bringing financial and management disciplines into the Civil Service, has been running out of steam.

The FMI never had - nor was it intended to have - the high profile image of the Efficiency Unit under Lord Rayner. It has had some success, though: management information systems have been improved, and the budgetary discipline has sometimes been passed down to civil servants at middle grades, to encourage them to think and behave more like managers. But the FMI has also shown



Lord Rayner

signs of strain in introducing fairly radical ideas into the bureaucracy. Many civil servants are suspicious of its intent in the belief that this was more to do with financial savings, and cutbacks, than improvement in service.

Those in charge are frustrated because their scope for rewarding improvements and increasing staff is also limited. This brings in the second main reason for change.

In many areas, the civil service is unable to recruit for its requirements. The problem is particularly acute in London and parts of the Home Counties.

There have been discussions, for instance, about all secretarial work having to be put out to agencies in these areas. The lower grades are not alone in difficulty, many senior posts are also going unfilled.

Safety risk 'lower' for Sizewell design

BY DAVID FISHLICK, SCIENCE EDITOR

RISK OF a nuclear accident to Britain's new generation of nuclear stations based on the design of pressurised water reactor at Sizewell B, on the east coast of England, will be less than for reactors currently in operation, according to a discussion paper prepared by the Health and Safety Commission.

Provided the electricity supply industry can validate its safety case for each new nuclear site, it has plenty of scope for building a large programme of such reactors without exceeding levels of risk proposed in the paper, Mr John Rimmington, director-general of the Health and Safety Commission, said yesterday.

The discussion paper fulfils an undertaking given last year, after publication of Sir Frank Layfield's report on Sizewell B, which proposed that the executive should formulate and publish guidelines on the tolerable level of individual and social risk to workers and the public from nuclear stations.

Sir Frank said there was insufficient understanding on the public's part to form the basis for regulation of nuclear safety.

Mr Rimmington said he believed it was the first time anyone had set out the complete reasoning in lay terms for judgments on nuclear safety.

It was couched in terms that anyone who listened to radio science programmes should be able to follow, he said.

The paper proposes what levels of risk in civil nuclear regulation might reasonably be regarded as tolerable in comparison with other risks in life. It notes that "tolerability" does not mean the same as "acceptability", but refers to a willingness to live with the risk so as to secure certain benefits.

Mr Rimmington said his executive had done enough investigation of the Bradwell nuclear station in Essex, the first of Britain's commercial nuclear stations, to believe that its safety was of the same order as Sizewell B. The older designs had very big margins of strength, he added.

Tests of the Trawsfynydd nuclear reactor in North Wales have been postponed because of public concern, he said.

King to hold further meeting with Irish

BY PETER RIDDLELL AND TOM LYNCH

THE British Government will next week seek to regain the initiative in its currently strained relations with the Irish Republic resulting from the "Stalker" affair.

Mr Tom King, the Northern Ireland Secretary, will hold a further meeting in the first half of the week with Irish ministers in the framework of the Anglo-Irish agreement, the accord under which Ireland is given some influence in the running of the North. This follows the lengthy and difficult session with ministers in Belfast last Tuesday.

The difficulties arise from the Government's decision not to prosecute any of the Royal Ulster Constabulary officers alleged to have obstructed the police inquiry into allegations that the security forces operated a "shoot-to-kill" policy in Ulster in 1982. This followed the report compiled successively by Mr John Stalker, former chief constable of Greater Manchester and Mr Colin Sampson, chief constable of West Yorkshire.

Mr King may also next week be in a position to make a promised House of Commons statement both on the form of any disciplinary action against the RUC officers who have alleg-

edly attempted to subvert the course of justice in the inquiries and on changes in RUC procedures following an internal report.

British ministers hope that Mr King will be able to give the broad outlines of his intended actions to the Irish Government and so defuse the current row which is dominating political discussion in Dublin and the Irish media. This would be reinforced by an early statement to MPs.

Mrs Margaret Thatcher, the Prime Minister, is expected to discuss the position when she meets Mr Charles Haughey, her Irish counterpart, at the European Community Council in Brussels next Thursday and Friday.

Mr King apparently made a full report to the British cabinet in London yesterday. There is general agreement among ministers on the need to preserve the Anglo-Irish agreement, particularly in the light of major finds of arms intended for the IRA on both sides of the border, now being made by the RUC and the Irish Garda.

At Westminster members of all parties called yesterday for a Commons debate on the issues surrounding the affair.

In Brief

North Sea oil jobs in Scotland on the rise

Employment in the North Sea oil industry in Scotland is rising again, with the number of those employed in wholly oil-related activities up by 2,607 to 53,437 between June and December last year, writes James Buxton.

Figures from the Manpower Services Commission shows the biggest rise in the sector's employment to have been in the Grampian region which includes Aberdeen, the centre of the Scottish oil industry. Employment there rose from 40,707 in June to 44,074 by the year's end.

Employment in the sector slumped from an estimated 65,000 at the end of 1986 to 51,530 at the end of 1987 as oil prices fell and caused a curtailment of exploration.

Occidental raises Claymore estimates

Occidental Petroleum, US oil group headed by Dr Armand Hammer, said that the remaining recoverable oil reserve estimate for the Claymore field, 100 miles north-east of Aberdeen, had been upgraded by 21 per cent to 162m barrels.

This raises the ultimate oil recovery from the field to 479m barrels from 451m. The field last year produced 82,000 barrels of oil a day and has produced 317m barrels in total since production began in 1977.

Windmill for £3m

The European Commission is providing £1.05m towards a £3.3m wind-powered generator to be built at the Easington Electricity Generating Board power station in the southern county of Kent as part of a project to build similar generators at Esbjerg in Denmark and Cabo Vilano in northern Spain.

More beer brewed

Beer production rose 0.8 per cent to 36,599,715 barrels from 36,319,896 barrels the previous year, the Brewers Society said. This is the first rise in four years and was led by increased output of lager beer, which grew in volume and market share at the expense of more traditional English bitter ale.

Whisky galore

Scotch Whisky exports rose 2 per cent in 1987 over the previous year, while the volume of exports was the highest since 1982 at 240.1m litres of pure alcohol. Scotch Whisky Association figures show that the value of exports rose to £1.14bn, a 6 per cent increase on 1986.

Steel advisors

Phillips and Drew has been chosen by the British Steel Corporation as its broker for advisers for privatisation. Barclays de Zoete Wedd has been confirmed as its merchant bank advisers and Slaughter and May as legal advisers.

Crown staff consider protest at sell-off

By Ralph Atkins

STAFF AT the Crown Suppliers, the Government's central buying agency, may take industrial action in protest at the decision to sell the business to the private sector.

Civil service union leaders were being urged by some of the agency's 1,900 staff to consider possible overtime bans, the withdrawal of goodwill and refusing to work for absent colleagues. Unions will meet on Monday to prepare a plan of action.

The sale of parts of the agency was announced on Wednesday by Mr Christopher Chope, junior environment minister. Senior managers met staff yesterday to outline the implications of the proposals.

Many employees expressed anger at the lack of information given by ministers and the uncertainty about the future. Some staff were meeting at Glasgow, Liverpool, Edinburgh and at the head office in London.

Employees fear private sector buyers may take advantage of resources in the agency at the expense of the long-term careers of employees. There are also worries that employees will not be offered option of remaining within the civil service.

Mr Charles Cochrane, assistant secretary of the Council of Civil Service Unions which acts as a co-ordinating body for civil service unions, said Mr Chope has refused to give an assurance on the right to remain in the public sector. "I strongly suspect that it is going to be one of the major issues over the next few months," he said.



Women celebrate vote

TWO costumed law students flank 102-year-old Mrs Catherine Griffiths who yesterday returned to the House of Commons to celebrate the 70th anniversary of votes for women. Mrs Griffiths, a suffragette campaigner for the vote in the early 1900s struck her blow in 1912 by trying to put nails in the Commons seat of Mr Lloyd George, the prime minister of the day. She was jailed for the gesture.

Some 200 women met yesterday in Parliament's Grand

Committee Room to mark the anniversary in a rally organised by the 300 group, which fights to get more women into political and public life.

The rally heard calls for more women to stand for election to Parliament, which has 41 women MPs, or 6.5 per cent of the total. By comparison, 10.4 per cent of parliamentarians in West Germany's Bundestag are women, with the proportion exceeding a quarter in some other European countries.

Worries over upsurge in inflation 'exaggerated'

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

CONCERN about an upsurge of inflationary pressures in Britain's economy - which led to this week's rise in interest rates - has been exaggerated, according to an analysis published by the Oxford Economic Forecasting Group.

In its latest set of projections the Oxford group says fears that the economy is close to "overheating" will recede this year as the pace of growth slows significantly.

Rapid growth in credit in recent months and an upward trend in earnings are disquieting, but do not

point to an immediate acceleration in the pace of price rises.

Despite the expected boost to consumption from any tax cuts in the March budget, Oxford says that economic growth will slow to about 2.5 per cent this year from 4 per cent in 1987. In 1988 output may rise less than 1.5 per cent.

Mr Nigel Lawson, Chancellor of the Exchequer, will have scope to combine tax cuts worth more than £4.5bn with a zero public sector borrowing requirement in the next financial year, but he is likely to limit actual tax reductions

to around £3bn. Although slower growth will moderate inflationary pressures, however, it is unlikely to prevent a further widening in Britain's current account deficit.

The deficit is forecast to rise from £2.7bn in 1987 to £3.4bn this year, as exports are hit by an accelerating rate of increase in unit costs and imports continue to rise strongly.

In a broader analysis of Britain's economic performance during the 1980s, the Oxford group says that there has been a marked improvement relative to its major competitors.

The trends in the 1970s towards slower growth in productivity and smaller increases in per capita income than elsewhere have been reversed.

It is less sanguine, however, over the prospects that such gains will continue. The rapid pace of earnings growth in Britain relative to other major industrial countries suggests renewed losses in competitiveness over the medium term.

Developing and newly industrialised countries in Asia will be the star performers on the world eco-

nomic scene in 1988, according to the Economist Intelligence Unit.

In its World Outlook 1988, the unit says that economic growth rates of 9 per cent in South Korea, 9 per cent in Hong Kong, and 8.5 per cent in China, will compare with an average in Western industrial nations of just 2.4 per cent.

US growth is likely to turn out at fractionally below the average, while the Japanese and, in particular, the West German economies, will not expand fast enough to take up the resulting slack.

السؤال الأول

A preposterous suggestion, you may say. Quite ludicrous. But before you dismiss it as pure fiction, consider the following facts.

The rate of information growth is doubling every five years. Currently, 6000 new scientific articles are published every week.

An explosion of facts and figures shattering the dreams of anyone hoping to become a Jack-of-all-trades. Indeed, being the master of just one is now a race where the finishing line keeps moving.

Skills and knowledge that may have taken years to acquire can be out of date almost overnight.

Think of the ship designers in the north-east who have had to turn their hand to designing oil rigs.

The plant breeders who have had their world turned upside down by the advent of genetic engineering.

The textile designers who have had their crayons replaced by computer keys.

Formal qualifications on their C.V.'s, though important, would have given little indication of their capacity to accept and adapt to change.

WILL TODAY'S GRADUATE BE WEARING A DIFFERENT HAT IN THREE YEARS' TIME?

Of course, if we expect people to have a more flexible, adaptable outlook on work, we must also expect the same of their employers.

So companies must be prepared to do more than just give time off for occasional conferences. They must also allow time off to attend business schools and retraining courses. And maybe more.

Some companies do already. But should we follow the example of countries like Sweden where mid-career breaks of several years are not uncommon? In fact, is it time we reappraised our attitude towards career patterns entirely?

Traditionally, the long serving employee has been held up as the shining example. And, of course, many years of experience in a company can be invaluable.

But in today's fast changing world perhaps we should look more favourably on frequent job changes and regard them as the need to face fresh challenges.

That, in itself, is a challenge that business may soon have to face.

Indeed, in our view, training, or lack of it, is very often at the root of many companies' staffing difficulties.

Yet, sadly some firms still see training as a side issue when compared with, say, providing plant and finance.

According to the latest (1985) MSC figures, the average company spends a mere 0.15% of its turnover on training.

As for ourselves, this year training will cost us some 10% of our income. It's a sizeable sum. But it's one we would not spend unless we knew it would repay us fully in the years to come.



Ernst & Whinney

Accountants, Advisers, Consultants

THE PROPERTY MARKET BY PAUL CHEESERIGHT

THE WELSH Development Agency is changing its spots. In the future, it is likely to be better known as a catalyst for private sector development than as a provider of industrial space.

The change is significant. South Wales is at the end of the M4 corridor and the WDA is a major player in an emerging market with land prices which are cheaper than those east of the River Severn.

In addition, internal Welsh market conditions have changed markedly over the last two years, permitting the WDA to be flexible. Its primary role, explains Ian Rooks, the property director, is to assemble and service land, ready for others to use. In short, to create better prospects for the private sector.

This sort of activity, which the WDA calls its Property Development Initiative has been criticised by the private sector. "It infuriates me," says Paul Guy, managing director of the Bailey Group, a privately-owned Cardiff developer, "that the WDA has good sites that we want to develop. They insist on going up to London to talk to London agents and developers when young Welsh companies like us can compete."

The influence of the WDA is strongest in one section of the market. "It dominates the market for new buildings and areas away from the motorways. But this is still only a relatively small percentage of the total stock," comments David Cochlin, the industrial property specialist in Cardiff for Cooke and Arkwright, the South Wales-based chartered surveyors.

But Mr Guy raises a difficult question - whether the WDA keeps out local private-sector developers or whether it builds because nobody else will. "Other than meeting specialist requirements, the private sector does not attempt to compete with the WDA," says Peter Morgan, director of Oldway Property of Merthyr.

Rich pastures in the valleys

"There is no way we can build at the levels of return they get and make a profit," he adds. He argues that the WDA was one factor depressing the market. The other is local authorities which build units with job creation in mind rather than seeking an economic return.

However, both Bailey and Oldway are co-operating with the WDA on specific projects in South Wales.

The hardening market makes that easier. Although the indicators do not exactly point to boom conditions they do suggest a revival of confidence and an outside interest in Wales that did not exist a couple of years ago.

A gap in the market has appeared with demand for units of between 3000 and 5000 sq ft outstripping available space. In the early 1980s, any building of 30,000 or 40,000 sq ft or more which came on the market would tend to stick. "You would take

what you could get for it," said Mr Cochlin. "Now you will tend to get more than one firm chasing it."

The vacancy rate in the WDA portfolio at 7.4 per cent of a total of 18m sq ft is the lowest for eight years and drops to about 2 per cent in specific localities like Bridgend. At the same time the number of rent concession deals has dropped.

In the nine months to last December, says Mr Rooks, a quarter of the 261 units which the WDA let had rental agreements where there was some concession, like the phasing in of the full rent. Three years ago half the agreements would have contained concessions, he noted, some of them giving up to a year rent free.

At the top end of the industrial market in the Cardiff area, rents have been £2.50 per sq ft. A year ago "they were just about scraping over £2," recalls Mr Cochlin.

While much of the push behind the market has come from companies expanding - hence the demand for larger units - there has been some movement into Wales from companies outside. Jade Interiors is one example which Mr Cochlin quotes.

Despite this renewed activity, there remains a gap in the development process. "To get the market going you have to have the funds (the financial institutions) coming in to take the developer out," he said. The developer needs some assurance that ultimately somebody will buy what is being constructed.

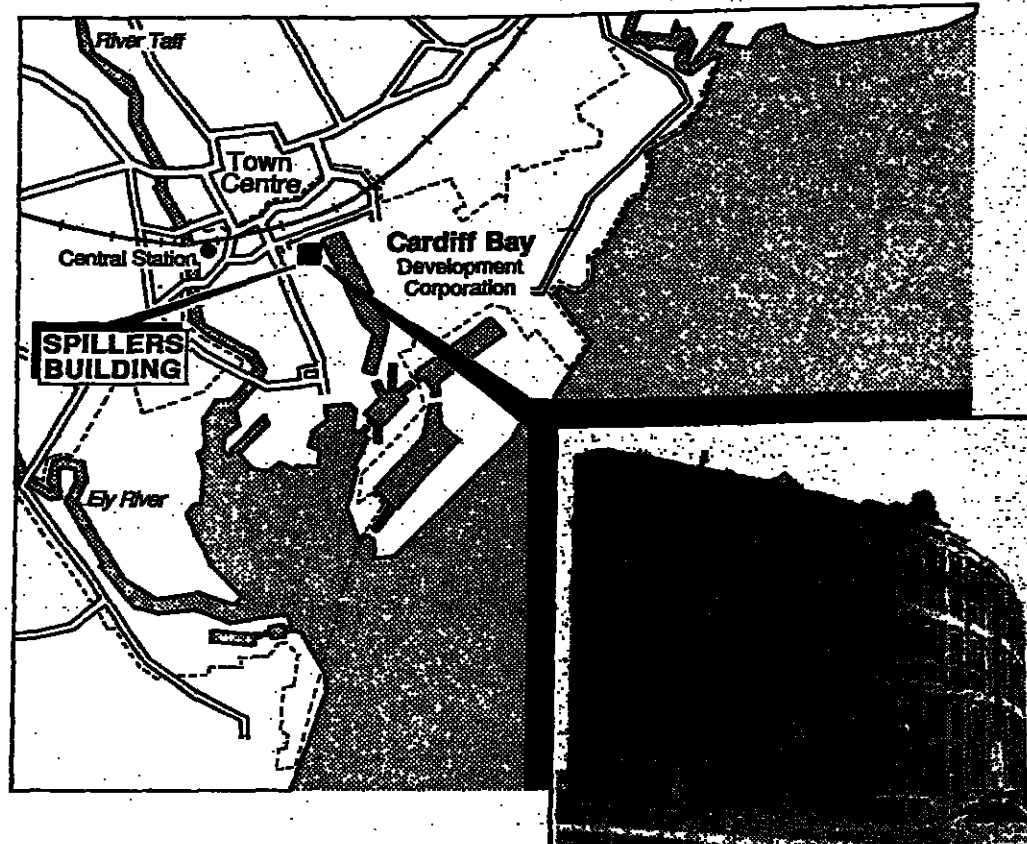
"Fund managers used to think anything west of the Severn Bridge was in cloud cuckoo land. That is less so now. They will take developments up to £2m-£3m if you have a track record," said Mr Morgan.

This points up one facet of the changing approach of the WDA. It has organised itself to help narrow the risk for the private sector. This is not only a question of land assembly but also of marketing and financial aid.

Pump priming is how Mr Rooks termed it. "We get nothing back. We don't go into discussions saying 'what do you want?' but 'what is necessary to get the project off the ground?'" This, then, is the WDA trying to come to terms with what Healey and Baker, the surveyors, and Touche Ross, the accountants, had identified a year ago as the "viability gap" in Welsh property development.

But the WDA, despite a bigger development budget in the coming financial year - roughly £30m from grant-in-aid and £14m from its own capital receipts - also has to draw in more revenue. This is why it is starting to consider pulling together packages of property for sale to the Stock Exchange's new unlisted market once it starts, perhaps later this year.

The Bay city rolls on



LOVELL Urban Renewal is to turn the Spillers and Bakers grain warehouse into flats on Atlantic Wharf, inside the Cardiff Bay Development Corporation area. This is an area where Tarmac has been active in housebuilding and will convert another warehouse into a hotel. These developments are just near the newly built headquarters for the South Glamorgan County Council.

Activity in the old Cardiff docks area has quickened since the Development Corporation was set up last year to promote and oversee regeneration. To some extent the Corporation can ride on the back of the improving Welsh property market.

But the Corporation's problem is that, unlike the London Docklands Development Corporation, it did not have any land under its direct control when it started. Now it is in the market to buy some.

It has just bought the 120 acres Penglis works site from River Group. It has identified eight specific priority areas, totalling 800 acres, where it will seek to acquire sites by negotiation or, failing

that, by compulsory purchase.

Mr Barry Lane, chief executive of Cardiff Bay Development Corporation, said that during this financial year, the Corporation will spend £5.5m on land assembly. Next financial year spending will rise to about £8m.

Land purchase is the main thrust of the Corporation's present activities

while it awaits a "regeneration strategy" commissioned from Llewellyn Davies Planning. This should be ready by April.

A major source of land for the Corporation could be the public sector. Around 90 per cent of the 2,700 acres which make up the Corporation's area is owned by local authorities, British Rail and the

Welsh Development Agency.

Prices are under £100,000 an acre. The Corporation is wanting to buy now, enhance the value and then sell on to the private sector for development. But, Mr Lane pointed out, "it would be foolish to lock land now and deny ourselves the betterment value, deny ourselves the income."

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on Friday 11th March 1988.

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السيد من الاميل

APPOINTMENTS

Cluff Oil changes

CLUFF OIL has made the following board changes: Sir Thomas Pilkington becomes deputy chairman replacing Mr. Andrew McQuillan who retires as executive deputy chairman and finance director but remains a non-executive director; Mr. Mark Ashley, the group company secretary and financial controller, is appointed to the board as finance director; Mr. Simon Murray, group managing director of Hutchison and Mr. Canziani, executive director of Hutchison, join the board as non-executive directors; and Mr. G.G. Stockwell retires from the board but will continue as chairman of Cluff Oil plc, a wholly-owned subsidiary of Cluff.

RANK CINTEL has appointed Mr. David Fenton as sales director; Mr. Jack Brittain as business development director; Mr. Ron Mumford as technical director; and Mr. Alan Morris as works director.

Mr. Ken Kemp has been promoted to business development director area Europe of the WESTERN PUBLISHING COMPANY INC.

EVODE GROUP has appointed Mr. David Winterbottom as group managing director. He joined Evode in 1980 as group finance director, and subsequently became chairman of all the operating divisions.

MARRIOTT HOTELS AND RESORTS has promoted Mr. Peter Haigh to regional director of sales and marketing for Europe, Middle East, Africa and Australia.

Mr. Hugh Gennell has been appointed chairman of SEDGWICK UK (NATIONAL). He was chairman of the Scottish region.

Mr. David Crook has been appointed managing director, circuit protection and control division, DELTA GROUP.

Mr. Takashi Mura, deputy general manager of THE SANWA BANK in London is returning to Tokyo as deputy general manager of the corporate banking department at head office. He has been in London for four years as head of the corporate banking division. His successor, Mr. Toshinori Oda, assistant general manager, is currently deputy head of the special finance division in London.

TSI GROUP has appointed Mr. Michael Smithwick as a non-executive director. He is managing director of Nicklin Advertising.

AIR CALL COMMUNICATIONS has appointed Ms. Anne Kane to the board. She has overall responsibility for radio paging, mobile radio, Teledata, and the company's other specialist handling services. She joined Air Call in 1971, and became chief executive last May. Mr. Brian Hallie also joins the board. He is vice president - Europe and Latin America, for BellSouth, which has a 40 per cent stake in Air Call Communications.

NATIONAL TELEPHONES GROUP has appointed Mr. Richard Fox as managing director of National Telephones (UK). He was marketing director of Rank Xerox in the UK. Mr. Robin Allison has been appointed export director of National Telephone Systems. He was business development director at I.T.

Mr. Rufus Godson has been appointed BRITISH GAS director of economic planning. He was chief economist. Mr. Ian Prove has been appointed purchasing and contracts manager, supplies and transport department. He was chief supplies officer (engineering).

Mr. P.F.A. Nank, of R.P. Martin, has been elected chairman of THE FOREIGN EXCHANGE AND CURRENCY DEPOSIT BROKERS' ASSOCIATION.

BRITISH TELECOM has appointed Mr. Peter Macleod as director of information technology systems for the international products division. He joins from Unisys where he was director of strategic planning.

Mr. Richard Bennett has been appointed executive director of SHORALPLAN, responsible for products and marketing.

PEEK HOLDINGS has appointed main board director Mr. Ian McCue responsible for developing the group's overseas activities. He is succeeded as managing director of Seracota Automation by Mr. Tom Buckle, previously managing director of Hawker Siddeley Dynamics Engineering.

Dr. A. Chitty has been appointed deputy director of corporate engineering for NEL. He will join on June 1 from the Department of Trade and Industry, and becomes director of corporate engineering when Mr. Philip Warner retires in early 1988.

EMESS has appointed Mr. Vernon Cobb as group secretary. He was company secretary of Siebe. He takes over from Mr. David Cutler, who will concentrate on his role as group finance director.

FT LAW REPORTS

VAT Commissioners' mistake means taxpayer must sue

COMMISSIONERS OF CUSTOMS AND EXCISE v FINE ART DEVELOPMENT plc
Court of Appeal
(Lord Justice Glidewell and Lord Justice Taylor)
January 28 1988

VALUE ADDED tax overpaid on the mis-direction of the Commissioners cannot be set off by the taxpayer against his current liability, and in the absence of agreement he can only seek to recover it by legal action.

The Court of Appeal so held when dismissing an appeal by the defendant, Fine Art Developments plc, from a decision of Sir Neil Lawson sitting as a High Court judge. The judge had given judgment for the Commissioners of Customs and Excise for unpaid value added tax, but stayed execution pending proceedings by Fine Art to recover the same amount from the Commissioners as monies paid by mistake.

LORD JUSTICE GLIDEWELL said that Fine Art manufactured and distributed greetings cards. It was registered for VAT and so was required to charge tax to its customers, and to account to the Commissioners for the tax so charged.

As the cards were normally resold by the customers, the price charged by Fine Art was less than the retail price.

On August 13 1981 the Commissioners directed Fine Art to calculate VAT on the retail value of the goods. Fine Art duly complied.

On February 13 1985 the European Court of Justice gave judgment in *Direct Cosmetics v Commissioners of Customs and Excise* [1985] 2 CMLR 145. Its effect was that the Commissioners had had no power to make the direction of August 13 1981, and it was therefore void. VAT should have been calculated on the prices charged by Fine Art to its customers.

Fine Art claimed repayment of tax overpaid between the date of the direction and the date of the European judgment. The Commissioners were not willing to repay tax

overpaid between August 13 1981 and November 8 1983, when the VAT tribunal referred *Direct Cosmetics* to Europe.

Fine Art calculated tax overpaid between those dates at £1,399,022. It decided to deduct it from a VAT payment.

On the return form, in Box 5 ["overdeclarations of VAT made on previous returns"], it stated a previous overdeclaration of £1,399,022. It added the figure in Box 4 ["VAT deductible...on inputs"] and inserted the total in Box 6 ["total VAT deductible (Box 4 + Box 5)"]. It deducted the total in Box 6 from the total VAT due shown in Box 3 to reach the net VAT payable which it set out in Box 7 ["net VAT payable... (difference between Boxes 3 and 6)"].

It sent in the form accompanied by a letter explaining the reasons for the deduction, and a cheque for the sum shown in Box 7 as "net VAT payable".

The Commissioners issued their writ in the present action on October 20 1986. Sir Neil Lawson gave judgment for the sum claimed, but stayed execution on condition that Fine Art issued a writ claiming the same sum from the Commissioners as monies paid by mistake.

Fine Art did issue a writ, so at present the judgment against it could not be executed.

VAT was imposed by sections 1 and 2 of the Value Added Tax Act 1983.

Section 14 provided that tax should be paid by reference to periods, and that a person was entitled at the end of each period "to credit for so much of his input tax as is allowable...and then to deduct that amount from any output tax that is due from him".

Paragraph 2(4)(c) of Schedule 7 to the Act provided that "regulations...may make provision...for the correction of errors".

Regulation 58 of the Value Added Tax (General) Regulations 1985 provided that the taxpayer should furnish "a return on the form...in the Schedule...showing the amount of tax payable by or

to him and...full information in respect of the other matters specified in the form."

A registered person was therefore not merely permitted but was required by regulation 58 to insert in Box 5 the amount of any previous over-declaration of VAT.

Regulation 64 provided that if a person made an error in any return "he shall correct it in such manner...as the Commissioners may require."

The Commissioners had issued a VAT Guide. Section VIII was made under the powers in Schedule 7 to the Act, and had statutory force. Paragraph 63(b) of the Guide, which was in section VIII, stated that errors discovered after sending in a return should be recorded as under-declarations or over-declarations, and "you should carry the totals to your VAT account for adjustment in your next return".

On the present appeal Mr. Laws for the Commissioners argued that section 14 of the Act specifically entitled the taxpayer to deduct input tax paid from output tax received, and to account for the balance. But, he said, there was no similar provision entitling him to deduct or take credit for previous overpayment.

Mr. Mathew for Fine Art pointed out that it was required by regulation 58(1) to insert the amount of the previous overpayment in Box 5. Moreover the form, in Box 6, said that the total VAT deductible was the sum of input tax and any previous overpayment, and in Box 7, that the net VAT payable was the difference between Boxes 3 and 6, ie, after deduction of the previous overpayment.

He relied on the reasoning of Mr. Justice Simon Brown in the analogous case of *Betterware Products* [1985] 1 FTLR 164. There the judge said it was a necessary corollary of the Commissioners' argument that they had made no provision "for the correction of errors", but only for their notification. He found it impossible to construe the statutory form of return other than as providing "for the correction of errors". He said "Putting it in the

language of paragraph 63(b) of the General Guide, any under-declarations or over-declarations are, by the very structure of the form 'carried to your VAT account for adjustment in your next tax return'."

Both the form and the guide, he said, represented the Commissioners' requirements of the manner and time in which past errors should be corrected, as contemplated by regulation 64.

That judgment was most persuasive in Fine Art's favour.

Nevertheless, Mr. Laws' submissions were correct by the wording of sections 1, 2(1) and 14 of the Act, the tax for which a taxable person must account in any accounting period was calculated by deducting input tax from output tax.

No other deduction was envisaged or permitted by the Act.

There was no statutory mechanism for reduction of the question which had arisen in the present case and in *Betterware*. It was highly desirable that there should be such a mechanism, but desirability could not confer it into existence.

Fine Art's only remedy was to pursue its action against the Commissioners. The appeal was dismissed.

Lord Justice Taylor agreed.

For the Commissioners: John Laws (solicitor, HM Customs and Excise)
For Fine Art: Robert Mathew (Shakespeare Duggan Lea & Co, Birmingham)

Rachel Davies

Barrister

THESE REPORTS are published in volume form with the full text of judgments. For subscription details contact Kluwer Law Publishing, Africa House, 68 Kingsway, London, WC2B 6BD. Telephone 01-831 0391

ISSUES OF GOVERNMENT STOCK

The Bank of England announces that Her Majesty's Treasury has created on 3rd February 1988, and has issued to the Bank, additional amounts as indicated of each of the following Stocks:

£100 million 23 per cent INDEX-LINKED TREASURY STOCK, 2011

£100 million 23 per cent INDEX-LINKED TREASURY STOCK, 2024

The price paid by the Bank on issue was in each case the middle market price of the relevant Stock at 3.30 p.m. on 3rd February 1988 as certified by the Government Broker.

In addition, Her Majesty's Treasury has created on 3rd February 1988, and has issued to the National Debt Commissioners for public funds under their management, an additional amount of £200 million of 93 per cent Conversion Stock, 2005.

In each case, the amount issued on 3rd February 1988 represents a further tranche of the relevant Stock, ranking in all respects *pari passu* with that Stock and subject to the terms and conditions applicable to that Stock, and subject also to the provision contained in the final paragraph of this notice, the current provisions for Capital Gains Tax are described below.

Application has been made to the Council of The International Stock Exchange for each further tranche of stock to be admitted to the Official List.

Copies of the prospectuses for 23 per cent Index-Linked Treasury Stock, 2011 dated 22nd January 1982 (as amended by the supplement to the prospectus dated 9th March 1982) and 23 per cent Index-Linked Treasury Stock, 2024 dated 19th December 1986 may be obtained at the Bank of England, New Issues, Window Street, London, EC4A 3AA. The Stocks are repayable and interest is payable half-yearly, on the dates shown below (provision is made in the prospectuses for stockholders to be offered the right of early redemption under certain circumstances):

Both the principal of and the interest on 23 per cent Index-Linked Treasury Stock, 2011 and 23 per cent Index-Linked Treasury Stock, 2024 are indexed to the General Index of Retail Prices. The index figure relevant to any month is that published seven months previously and relating to the month before the month of publication. The index figure relevant to the month of issue of 23 per cent Index-Linked Treasury Stock, 2011 is that relating to May 1981 (284.1); the equivalent index figure for 23 per cent Index-Linked Treasury Stock, 2024 is that relating to April 1986 (385.3). These index figures will be used for the purposes of calculating payments of principal and interest due in respect of the relevant further tranches of stock as provided for in the prospectuses, the calculations will take account of the revision of the index to a new base of January 1987 = 100 (on the old base the index for January 1987 was 394.5).

The relevant index figures for the half-yearly interest payments on 23 per cent Index-Linked Treasury Stock, 2011 and 23 per cent Index-Linked Treasury Stock, 2024 are as follows:

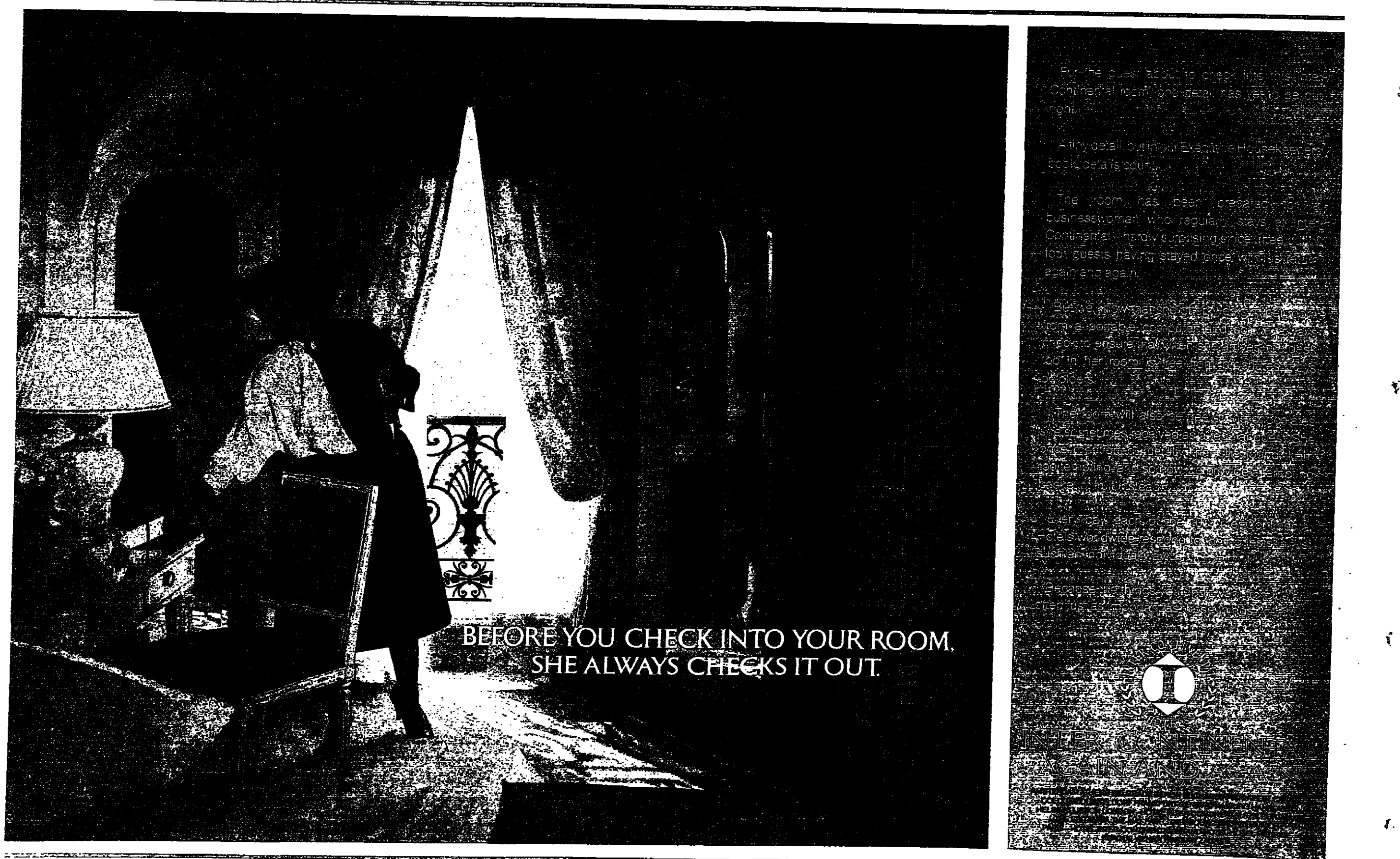
Interest payable	Published in	Relevant index figure	Relating to
February	July of the previous year	June	June
August	January of the same year	December	December
January	June of the previous year	May	May
July	December of the previous year	November	November

The further tranche of 23 per cent Index-Linked Treasury Stock, 2024 will rank for the full six months' interest due on 17th July 1988. The further tranche of 23 per cent Index-Linked Treasury Stock, 2011 has been issued on an *ex-dividend* basis and will not rank for the interest payment so be made on 23rd February 1988. Official dealings in the Stocks on The International Stock Exchange are expected to commence on Thursday, 4th February 1988.

23 per cent Index-Linked Treasury Stock, 2024 will be specified, and 23 per cent Index-Linked Treasury Stock, 2011 is specified, under paragraph 1 of Schedule 2 to the Capital Gains Tax Act 1979 as a gift-edged security (under current legislation exempt from tax on capital gains, irrespective of the period for which the Stock is held).

Government statement
Attention is drawn to the statement issued by Her Majesty's Treasury on 29th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which, these further tranches of stock are issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND
LONDON
3rd February 1988



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ARTS

Arts Week

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Opera and Ballet

LONDON

Royal Opera (Covent Garden). Jan-acek's *Jenufa* returns to the house in the production by Yuri Lyubimov that was new and widely admired last season. Ashley Putnam, in the title role, and Eva Randova return to the production. Jan Blahosky and Arthur Davies are new to it, as is the conductor Christian Thielemann in his British debut. Bernard Haitink's first Wagner venture since taking on the Royal Opera musical directorship is a new *Parafal*, produced by Bill Bryden, with Peter Seiffert in the title role. (240 1066).

English National Opera (Coliseum). The triumphant new production of *Offenbach's* joyous parody of *Gluck*. Alternates with *Homage to Serge Lifar* by the stars and pupils of the Paris Opera Ballet with Jeanne in *Picasso's* decor and costumes. (474 2537).

La Fille du Regiment, conducted by John Burdick at the Opera Comique. (474 2537).

Theatre de la Bastille presents *Mindano* music by La Compagnie 18 to Ethiopian music. 76 Rue de la Roquette (427 4422).

PARIS

Paris Opera. *Oryphée aux Enfers* is conducted by Lothar Zagrosek with Michel Senechal, tenor, dominating Jean-Louis Martinoty's production of *Offenbach's* joyous parody of *Gluck*. Alternates with *Homage to Serge Lifar* by the stars and pupils of the Paris Opera Ballet with Jeanne in *Picasso's* decor and costumes. (474 2537).

La Fille du Regiment, conducted by John Burdick at the Opera Comique. (474 2537).

Theatre de la Bastille presents *Mindano* music by La Compagnie 18 to Ethiopian music. 76 Rue de la Roquette (427 4422).

NEW YORK

Metropolitan Opera (Opera House). Nello Santi conducts Turandot in Franco Zeffirelli's production with Ghena Dimitrova, Leonia Mitchell, Nicola Martinucci and Franco De Grandia. Nello Santi conducts Luisa Miller in Nathaniel Merrill's production, with Silvia Mucca, Wolfgang Brendel and Paul Plishka. Sir Peter Hall's production of *Macbeth* is conducted by Giuseppe Sinopoli features Eva Marton, Renato Brusson and Samuel Ramey. Lincoln Center. (362 6000).

WEST GERMANY

Berlin, Deutsche Oper. La Gioconda has fine interpretations by Maria Statina, Kaja Borris and Franco Bonissoli. Also in the repertoire: *Die Lustigen Weiber von Windsor* and *Orpheus in der Unterwelt*. (34 381).

Hamburg, Staatsoper. Cav and Pag stars Julia Varady, Giorgio Lamberti, Natalia Troitskaya, Piero Cappuccilli, Vladimir Atlantov and Louis Quilico. Der Rosenkavalier has Judith Beckmann, Brigitte Fassbender, Helene Kwon and Franz Grundheber. In the production of *Die Entführung aus dem Serail* has Inga Nielsen, Lilian Watson and Kurt Modl. La Bohème round off the week. (35 11 51).

Frankfurt, Opera. Der Zigeunerbaron features Elsie Maurer, William Workman and Bodo Schwanbeck. (26 221).

Stuttgart, Württembergisches Staatstheater. Otello stars Gabriele Benackova, Cap. Anthony Raffell and Roland Bracht. Die Frau Ohne Scharzen, in Götze-Friedrich's production, as a strong cast with Nancy Johnson, Reinhold Bunkel, Kara Armstrong, Tony Kramer and Roland Bracht. Die Entführung aus dem Serail has Inga Nielsen, Lilian Watson and Kurt Modl. La Bohème round off the week. (35 11 51).

München, Bayerische Staatsoper. Don Giovanni will be conducted by Don Giovanni. The triumphant new production of *Offenbach's* joyous parody of *Gluck*. Alternates with *Homage to Serge Lifar* by the stars and pupils of the Paris Opera Ballet with Jeanne in *Picasso's* decor and costumes. (474 2537).

Italy. Teatro Alla Scala. First performance in Italy of Nicolo Jommelli's *Pontone*, conducted by Hans Voth, with Luciana d'Intino (alternating with Gloria Banditelli), Mariana Nicolesco (alternating with Fiorella Pediconi), Luciano Serra (Sund Jo) and Curtis Rayam. Production by Luca Ronconi, with sets by Mauro Pagano and costumes by Vera Marz.

Turin, Teatro Regio. Götterdämmerung in Gianfranco de Bosio's production, with sets by the Hungarian designer, Attila Kovacs. The cast includes Heriberto Steinbach (Siegfried), Jeannine Altmeyer (Brunhilde) and Wolfgang Schöne (Gunter), conducted by Zoltan Pesko. (Sung in German). (54 80 00).

Trieste, Teatro Comunale. Faust, sung in French, conducted by Spiros Agripis, with Maria Spacagna (Margherita), William Powers (Mephistopheles) and Richard Burke. (62 18 48).

Bologna, Teatro Comunale. La Cenerentola di Tito in Pierluigi Pizzi's production conducted by Peter Nax. (52 99 99).

NETHERLANDS

Amsterdam, Muziektheater. Balanchine programme from the National Ballet. Bach's *Concerto Arocco*, Stravinsky's *Violin Concerto* and Tchaikovsky's *Theme and Variations* (Tue, Thur). The Netherlands Opera production of *Don Giovanni* directed by Alfred Kirchner. Nikolaus Harnoncourt conducts the Concertgebouw Orchestra. (25 54 55).

Theatre

LONDON

South Pacific (Prince of Wales). Average, traditional revival of the great Rodgers and Hammerstein musical, Gemma Craven failing to wash the baritone Emile Belcourt out of her hair.

Shirley Valentine (Vandervell). Pauline Collins in fine and funny comedy about a Liverpool housewife on Corti. Shades of Ibsen's *Nora* and Beckett's *Winnies*, with jokes. (836 9887, CC 379 4444).

A View from the Bridge (Aldwych). Michael Gambon as Arthur Miller's Eddie Carbone gives one of the greatest performances of recent years. Alan Ayckbourn's superb National Theatre production commemorates the play's 25th. Ends Feb 20 (836 6404, CC 379 6233).

A Wholly Healthy Glasgow (Royal Court). Scarcely funny new play by Ian Begbie, structurally similar to David Mamet's *American Buffalo*, but set in a back-alley Glasgow health club. No simultaneous translation provided. (730 1745).

The Phantom of the Opera (Her Majesty's). Spectacular emotional nourishing new musical by Andrew Lloyd Webber emphasizing the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Sponson. Dave Willetts has succeeded Michael Crawford as the Phantom. (839 2244, CC 379 6131/240 7200).

Follies (Shaftesbury). Straining revival, directed by Mike Ockrent and designed by Maria Sponson, of Sondheim's 1971 musical in which postmodernism nearly undermines an old burlesque remnant in a doomed theatre. Four new songs, improved book by James Goldman. Cast led by Dolores Gray, Julia McKenzie.

Music

LONDON

Philharmonia Orchestra conducted by Sir Neville Martin with Nigel Kennedy, violin, Wagner, Walton, Mussorgsky/Ravel. Royal Festival Hall (Mon). (828 3191).

National Youth Jazz Orchestra. Tribute to Woody Herman. Barbican Hall (Tue). (636 8891).

Royal Philharmonic Orchestra conducted by Yury Temirkanov with Cecilie Licad, piano. Berlin, Tchaikovsky and Stravinsky. Royal Festival Hall (Tue). (836 8891).

Howard Fisher, piano. Chopin and Debussy. Queen Elizabeth Hall (Tue). (828 3191).

Israel Piano Trio. Schubert and Brahms. Wigmore Hall (Wed). (836 8891).

BBC Symphony Orchestra. Conducted by Sir John Pritchard with Alexander Baillie, cello. Anthony Powers, Walton and Stravinsky. Royal Festival Hall (Wed).

English Chamber Orchestra. Conducted by Raymond Leppard with Cecilie Licad, piano. Saint-Saëns, Weber, Schumann and Dvorak. Queen Elizabeth Hall (Wed).

Royal Philharmonic Orchestra. Conducted by Yury Temirkanov with Dmitri Alexeev, piano. Berlin, Tchaikovsky and Stravinsky. Royal Festival Hall (Thur).

Diana Rigg, Daniel Massey. All good. (379 8389).

Serious Money (Wyndham's). Transfer from Royal Court of Caryl Churchill's slick City comedy for champagne-swilling yuppie: how the Big Bang led to class conflict and barrow-boy dealings on the Stock Exchange. Hot and vivid, but new cast deemed less good. (836 9887, CC 379 6656).

A Small Family Business (Olivier). Brilliant new Alan Ayckbourn play about Britain on the cusp of the 1960s, selling out to designers and keeping it simultaneously in the family. A comedy thriller on the large scale. (828 3202).

NEW YORK

Fences (46th Street). August Wilson hit a home-run, this year's Pulitzer Prize, with James Earl Jones taking the powerful lead role of an old baseball player raising a family in an industrial city in the 1950s, trying to improve their lot but dogged by his own failings. (231-1211).

Case (Whisper Garden). Still a sellout, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically festive, but a classic only in the sense of a rather staid and over-blown idea of theatricality. (239 6282).

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A Chorus Line (Stambert). The longest-running musical ever in America has not only supported itself by a financially healthy, but eight years ago also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6200).

TOKYO

Pinchas Zukerman with the Tokyo Symphony Orchestra. Violin concertos by Bach and Beethoven. Suntory Hall (Mon). (362 6764).

Pinchas Zukerman and Marc Neikrug. Bach, Bartok, Franck (Tue); Mozart, Brahms, Prokofiev. Suntory Hall (Wed). (362 6764).

Hungarian State Symphony Orchestra. Suntory Hall (Wed). (238 1661).

PARIS

Ottile Pierre, Organ. Vierne, Dariusle, Morton, Feldman (8.30pm); Roland Pidoux, cello. Jean-Claude Penneret, piano: Beethoven, Brahms, Franck (10.30pm), major concert. The Radio France, Grand Auditorium (42 30 15 18).

Alain Planas and Georges Fuderman. pianos: Beethoven, Liszt (Wed), Radio France, Auditorium 106. (42 30 15 16).

Vienna Philharmonic Orchestra. Conducted by Claudio Abbado, Maurizio Pollini, piano: Beethoven (Wed, Thur). Salle Pleyel (46 68 88 73).

Musical Orchestra Philharmonique. Conducted by Charles Farcenbe, Ingrid Haebler, piano, Peter Jellies, tenor: Mozart, Britten (Thur). Radio France, Grand Auditorium (42 30 15 16).

ITALY

Florence, Teatro Comunale. Concert performance of Rossini's *Four Gypsies*.

Phantom of the Opera. The majestic Theatre, staffed with the Maria Bjornson guided sets, rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London. But so hard are tickets to come by that travel companies are advertising packages to London with promises of tickets to see the show there. (239 6200).

Les Misérables (Broadway). Led by Colin Wilkinson repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama, if not strict adherence to its original source. (239 6200).

Starlight Express (Gershwin). Those who saw the original at the Victoria in London will barely recognise its American incarnation: the skaters do not have to go round the whole theatre but do get good exercise in the spruced-up stage with new bridges and American scenery to distract from the hackneyed pop music and tramped-up silly plot. (686 6510).

Me and My Girl (Marquis). Even if the plot turns on ironic mimicry of Pygmalion, this is no classic with forgettable songs and dated lead-actors in a stage full of characters. But it has proved to be a durable Broadway hit with its marvellous lead role for an agile, engaging and fast actor preferably British. (347 0033).

WASHINGTON. Enrico IV (Arena). Pirandello's mystery of the man who imagined himself as Emperor Henry IV of Germany is staged by Zeldia Fandler. (488 3300). Ends Feb 21.

by Ivan Fischer with Tunko Horogovic. Berlin, Mendelssohn, Bartok (Thur). (50 88 10).

NEW YORK. Kiril Te Kanava recital. Mozart, Ravel, Strauss, Liszt, Grand Obadoro (Wed). Carnegie Hall (247 7800).

New York Camerata. Schubert, John Gibson (world premiere), Louise Talma, Vaughan-Williams (Thur). Merkin Hall (362 9719).

Kapp conducting. György Kapp conducting, György Kapp conducting, György Kapp conducting, György Kapp conducting. (247 7800).

WASHINGTON. National Symphony, Matias Ros-tropovich conducting. Boyce, Tchaikovsky (Tue). Manly Bus-tropovich conducting also on Thursday with Eugene Istomin, piano. National, Bayden, Brahms, Kennedy Center Concert Hall (264 3776).

CHICAGO. Chicago Symphony, Sir Georg Solti conducting. Mahler (Tue); Sir Georg Solti conducting, Adolph Hergeth trumpet, Russ, Bartok, Stravinsky (Thur). Orchestra Hall (486 8111).

Radio Lupa and Murray Perahia duo piano recital: Mozart, Schubert, Brahms (Wed). Orchestra Hall (486 8111).

Continued on Page 15

CHICAGO

Passion Play (Goodman). Peter Nichols's clever twinning of the major characters as they conduct a duplicitous affair adds a sharp edge to the view of contemporary life in London. (449 3800). Ends Feb 13.

TOKYO

Bunraku (National Theatre). The puppet theatre is one of Japan's most refined art forms and its greatest writer, Chikamasa, has been compared with Shakespeare. Three of Chikamasa's plays are featured in the bunraku company's performances this month - one of them being his adaptation of the Noh play Sumidagawa into *Curlew River*. Separate programmes at 11.30am, 3pm and 5pm. Bunraku Theatre, Nishiki-cho, Nishiki-cho, Nishiki-cho. (266 7411). Ends Feb 21.

Kabuki (Kabuki-za). Sugawara Denju Tametoki Kagemori (The Secret of Sugawara's Calligraphy). Acts 1-3 at 11am; Acts 4-5 at 4.30pm. The play is loosely based on the life of a master calligrapher of the ninth century, but its main appeal lies in the character of a man who is a retainer to three deadly rivals and become the victims of their intrigues. The star actor was transferred into English by John Meadfield as The Pine. (541 3131). Ends Feb 26.

36 Steps (Aoyama Theatre). The Shiki Theatre Company is 35 years old this year. This musical genre has passed, presents past, presents future Shiki productions - from *West Side Story* to *Phantom of the Opera*. There is also a rather dreary tribute to the French chanson. (0120 489444). Ends Feb 21.

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NEW YORK

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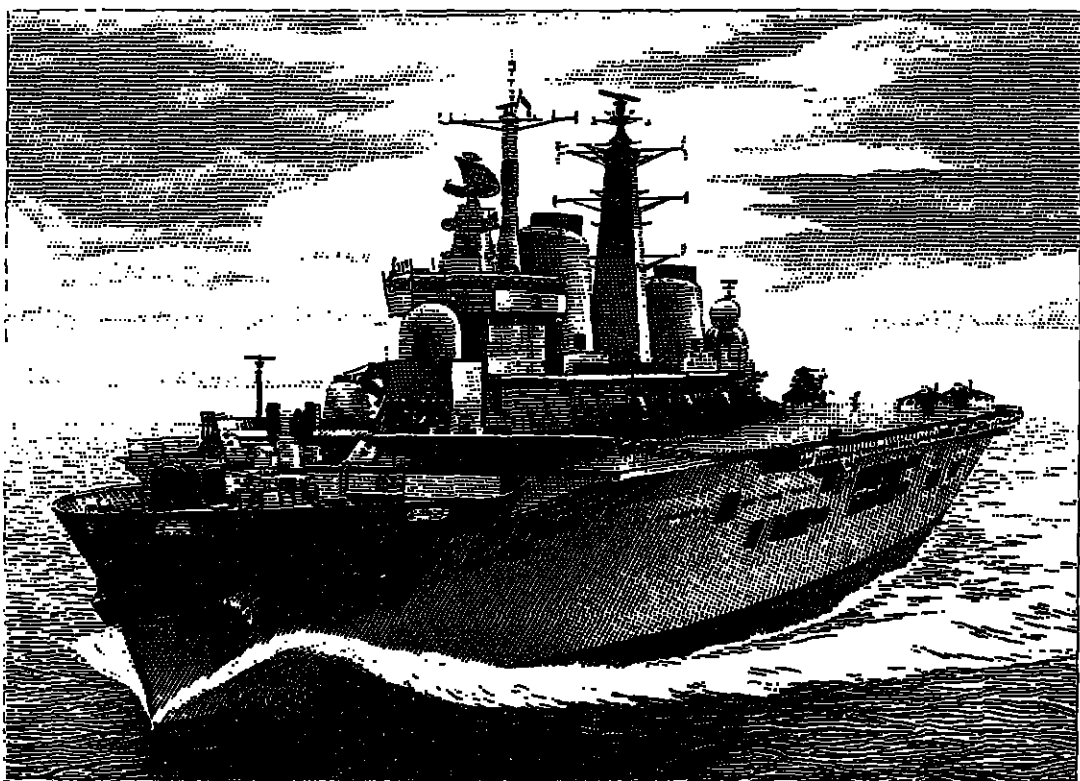
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Organisational Power and Politics for Female Executives

11-13 April 1988

The number of women involved in top-level management and decision-making at work is still relatively small. Many reasons can be given for this but a major obstacle to many women's success is not understanding the power and politics in their own organisations.

To explore this issue and to provide an opportunity for executive women to work with other top-level female managers, Cranfield School of Management is offering a three-day seminar entitled *Organisational Power and Politics for Female Executives*.

The seminar will examine power at three levels: personal, interpersonal and organisational. It will also study the interrelationships between these and examine the issues that most affect the working lives of professional women.

Participants can expect to leave with a new understanding of their own attitudes towards power and politics, the ways in which they attempt to influence others and the long term and short term organisational and career implications of the power strategies they employ.

For further information please contact:
Louise Stewart, Cranfield School of Management,
Cranfield, Bedford MK43 0AL
Telephone: Bedford (0234) 751222.

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71	32 Trevion Holdings (USM)	58	-3	2.7	4.7	6.2
231	41 Unitech Holdings (SE)	145	+1	2.8	4.5	11.4
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Unhappy Valley

Arts guide

Continued from Exhibitions

LONDON

Saleroom/Antony Thorncroft

Strong market for silver

made to be "wonderful." It was the old story of good things being an excellent provocation to being always in demand. The coolers sold for well over their £300,000 top estimate.

Koopman bought the four top lots, paying £104,000 for a pair of fine wine coolers identical to the one Lamerie which a later Earl of Chesterfield had commissioned in 1826 from Robert Garrard and Brothers to match the originals. Koopman also paid £43,000 for a pair of William Lamerie's, made in London in 1700 by the same machine. An export licence would be sought, but Garrard refused on the wine coolers, at least, to give British museums a chance to keep these rare items in the UK.

Lord Chesterfield, best known for his letters to his son, was a successful diplomat despite being dismissed by King George III as "a little gossiping and a little scandalous." The present Lord Carnarvon is opening his collection to the public in July. He expects to find little silver to give to the public. Yesterday's clear-out three hundred and twenty years had denuded the Castle of most of its finest silver.

FINANCIAL TIMES

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Friday February 5 1988

Mr Reagan's lost cause

TWICE IN the last 10 years, the US Congress has narrowly but decisively despatched an important message about American relationships with its southern neighbours. In 1978 it ratified the treaty transferring control of the Panama Canal from US hands by the end of this century. On Wednesday night it denied the Administration more funds for the Nicaraguan Contras. On both issues Ronald Reagan was on the losing side.

Monroe principle

His Administration has always had its obsessive qualities. In foreign policy, its leit-motif has been a fixation with the communist threat around the world. This has not prevented the US from signing one arms control agreement with the Soviet Union and seeking to negotiate another, but, especially where its southern back door is concerned, fear of communist intrusion has been dominant.

It is natural that the US should have a close interest in central America and the Caribbean. The Monroe Doctrine laid down the principle 135 years ago and there has been a consistent record of US intervention in the region ever since. President Kennedy became consumed with Castro's Cuba as a Soviet beachhead. The same perceived threat induced President Johnson to send troops to the Dominican Republic and Mr Reagan to invade Grenada.

But no US Administration has allowed its priorities to become so skewed as Mr Reagan's in its policies towards the Sandinistas. At the cost of no real Contra successes on the ground, the President has had to put his prestige on the line with monotonous regularity in trying to extract funds from Congress. More than that, his obsession brought about the Iran-Contra scandal, which undermined the credibility of his second term.

Mr Reagan can console himself that at least the Sandinistas are talking to the Contras, something that might not have happened without US support of the insurgents. But

the Contras constitute nobody's ideal, other than Mr Reagan's, of a legitimate democratic force, and, stripped of that support, it is hard to be optimistic that the talks will get far. Continuing pressure on the Sandinistas to be reasonable, however, will result from Nicaragua's dire economic plight and the unwillingness of the Soviet Union to continue pouring money down a sinkhole.

But the key to the President's political failure at home has been his inability to convince his public and politicians that a hostile regime in a country as small as Nicaragua constitutes a threat to US domestic security. In this latest instance, the existence of an alternative peace plan, devised by President Arias of Costa Rica and aimed at the whole region, may have been a contributory factor with Congress. But the undeniable conclusion is that Mr Reagan's case was never good enough.

Emotional commitment

The optimal solution would be for the US honourably to cut its losses by supporting the Arias plan as the best available, if imperfect, vehicle. For President Reagan this may be too much to expect, given his emotional commitment to his "freedom fighters". But the next US President, less constrained, might consider economic assistance, conditional on good Nicaraguan behaviour.

There are many lessons, too. The Administration has been showing welcome, if belated, signs of attending to problems in southern Africa and the Middle East. It is hard to know what to make of the latest talks on Angola, other than to note that they did involve direct contacts between the US and Cuba; similarly the shape of a new US initiative for Israel's occupied territories remains indistinct, but the despatch of the State Department emissary to the region holds promise. More of this, and less on Central America, would restore a necessary balance to US foreign policy, even in an election year.

Timely warning to the banks

TWO OF the world's most prominent banking supervisors have recently pointed out the risks which international banks are running by making, not inadequate, but excessive provisions against their loans to Third World countries.

Mr Gerry Corrigan, the President of the New York Fed, said last week that banks which provide heavily in the expectation that debtor countries will fail to repay their debts may only create "self-fulfilling prophecies". Earlier this week, Mr Robin Leigh-Pemberton, Governor of the Bank of England, told bankers in a City talk that excessive provisioning would not only damage their interests but "send misleading signals to the debtors themselves".

Striking utterances

These utterances were striking because banking officials usually urge banks to make more rather than fewer provisions. Even if they do believe that provisions are adequate, it is rare for them to say so in public. However, the circumstances of Third World debt are also highly unusual, particularly at this time when new approaches to the problem are being tested. Provisions and in some cases write-offs are proliferating, and an innovative bond financing scheme has been proposed by Mexico which requires banks to compete in reducing the value of that country's loans.

The principle that borrowers must honour their debts is fundamental to banking, and bankers and supervisors both have to defend it. Debtor countries are already arguing, from the observation that their creditors do not expect them to service their debts in full, that they should not be expected to.

At a more practical level, there is also concern in the banking industry that provisioning is being used by strong banks as a competitive tool to outpace weaker banks. This worry is shared by

supervisors who would prefer banks to provide in a broadly similar range: this prevents individual comparisons being made, and aids the orderly management of the debt problem. Mr John Reed, the chairman of Citicorp, who started last year's provisioning rush, has made himself highly unpopular among his competitors, and the enthusiastic application of the Leigh-Pemberton's comments this week reflected the frustration of bankers who have had to sacrifice hard-earned profits and capital to match Mr Reed's provision levels.

However, there is also little doubt that banks must make the final judgment about provisions which levels themselves, and be free to go beyond the commonly accepted norms if they want. If the Mexican auction results in that country's loans being priced at only 50 per cent of their face value, it will be hard for banks to justify carrying them on their books at 60 or 70 per cent let alone 100 per cent, no matter what supervisory concessions are made to disguise the discrepancy. If, as a result of higher provisioning, the stronger banks gain a competitive advantage, that is their reward for good management.

Checks and balances

There are checks and balances to discourage banks from going too far: they would probably not obtain tax relief for obviously excessive provisions, and their balance sheet ratios would suffer in countries like the UK where provisions are docked from capital.

Nevertheless, when making their decisions about the level of provisions, individual banks are unlikely to take account of the effect on debtor behaviour if all their competitors follow suit. Mr Leigh-Pemberton was right to remind them that more is at stake than tomorrow's share price or the next six months' results.

WEST GERMAN industrialists are not reaching for the panic button yet, but they are starting to finger their worry beads.

Now that the economic outlook has dimmed and the D-Mark soared, companies are bracing themselves for difficult times. Exporting has become chancier, labour costs have increased and short-time working has crept into some of the more export-dependent sectors, especially those with a high export dependence, like cars and machine tools.

An early victim of the slackening growth trend — last year's 1.7 per cent rise in gross national product was the lowest for five years — has been the cosy relationship between the business establishment and Chancellor Helmut Kohl's centre-right coalition in Bonn. It has been souring by the Government's reluctance to stimulate domestic consumption — regarded as the main economic impetus now that exporting has become harder. Along with fiscal incentives for investment, many industrialists would like to see more deregulation, for example in retailing, and cuts in subsidies, notably to farmers.

The consensus is breaking down in other ways, too. Manufacturers are voicing renewed alarm about union moves to reduce working hours further. Mr Edzard Reuter, chairman of Daimler-Benz, has called for an end to demands for a 35-hour week and suggested a wage freeze. He has also criticised the policy-making competence of the German and other Western governments, incurring the wrath of Mr Gerhard Stoltenberg, the beleaguered Finance Minister.

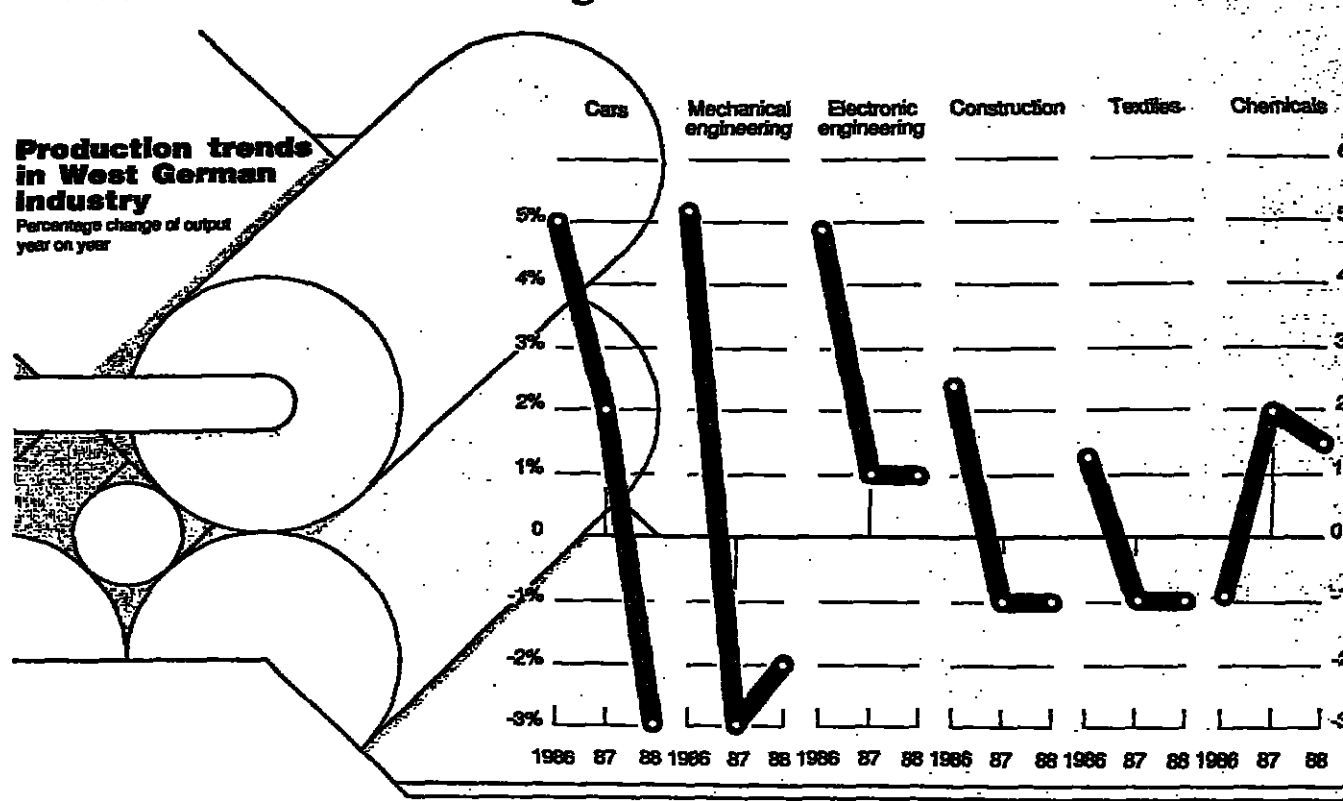
Even so, neither he nor most other businessmen predict recession. Although growth is only expected to be between 1.5 and 2 per cent this year, it is better than nothing. West Germany remains one of the most prosperous countries in the world and its people are among the best dressed, best fed and most widely travelled.

But industrial confidence has become fragile. This has long been reflected in the stock market, where foreign investors have turned bearish on the prospects of leading exporters. In the long term, German standards of quality, reliability and service should see the best companies through. But managers have had to work hard to offset the disadvantages of the country's high labour costs and high currency to remain competitive against US, Japanese and European rivals.

Mr Leif Lamm, the Norwegian chairman of Decker, Germany's largest machine tool manufacturer, has decided that the time has come to dust off his copy of Peter Drucker's *Managing in Turbulent Times*. Like many other managers, he has been seeking ways to cut costs, speed materials purchases outside Germany and form partnerships in markets where the strong D-Mark makes exporting near impossible.

Decker's direct exposure to the US market is small. But industries like vehicles, engineering and aerospace, all with important overseas markets, are feeling the pinch. "There's no doubt that several customers are being hurt

Andrew Fisher reports on West German manufacturers' struggle to come to terms with a high D-Mark and low economic growth



Deutscher Institut für Wirtschaftsforschung (DIW)

Crossing the pain threshold

time, the pain threshold has been passed in many sectors. AEG, still rebuilding its finances after its near bankruptcy in the early 1980s, is investing heavily in research and modernisation and shifting more business into local markets.

Some 45 per cent of its trade is with foreign customers. But of that, only 30 per cent is in products that are made outside Germany. "We have to bring that up to 50

per cent," says Mr Duerr. AEG's modernised plant in Turkey has become its main exporting source for transformers. Other lower-cost countries where it has factories include Spain (electric motors and engineering components), Mexico (typewriters) and Brazil (televisions and communications equipment).

In the US, AEG established a foothold in the computer sector through the purchase in 1986 of Modular Computer Systems (Modcomp), a Florida company specialising in process control and scientific equipment. As well as gaining valuable know-how, AEG can

announced a dividend cut after a fall in profits, reflecting the high D-Mark and the worsening investment outlook.

The general mood at the start of 1988 is more downbeat. "There is no reason for panic," stated Daimler's Mr Reuter in a recent newspaper interview. "But, after the stock market collapse of October 19 1987, the problems of the world economy have become virulent in a way that anyone can recognise."

Financially, big companies like Daimler, Siemens or Volkswagen have little to worry about in the short term, since their cash

reserves are high. Siemens often has to defend itself against the charge that it behaves more like a bank. But to sharpen their technological edge, Germany's industrial companies need to invest heavily in research, product development and plant modernisation or expansion.

Two of the heaviest spending industries are cars and chemicals. While much of the spending by the big chemical concerns, Hoechst, Bayer and BASF, has been overseas, notably in the US, the car makers have concentrated most of their investment at home. After five years of rising sales, their industry faces a less buoyant year. For the chemical sector, the outlook is more positive since the build-up of US and other capacity outside Germany has helped companies benefit from the strong D-Mark.

The up-market motor groups like Daimler and BMW do not manufacture cars outside Germany, apart from their South African plants, though Daimler makes trucks abroad. Their policy is to keep production at home so as to maintain a close watch on quality and uphold the valuable Made in Germany image.

Both have upgraded models through improving electronics, safety and comfort. Exports to the US have been hampered by the low dollar. BMW, however, has stolen a march on Daimler. It introduced its sleek top-of-the-range 7-series more than a

year ago and has seen it head the executive car popularity lists. Since then it has unveiled its mid-range 5-series, continuing the smooth styling of the 7-series. The luxury sports car maker, Porsche, is sorely in need of new models (and buyers) and suffering acutely in the wake of Wall Street's Black Monday sales have slumped in the US, which takes more than half its output. Workers have been put on short time and the previous chairman has stepped down in favour of his deputy.

German industry as a whole is far less dependent on the US market than the hapless Porsche. Around a tenth of the country's exports go directly to the US; the European Community takes 25 per cent. Even so, companies serving strong European markets are also having problems. In the past three years, the D-Mark has risen by 9 per cent against other currencies in the European Monetary System and a further EMS realignment is expected later this year.

Mass car producers like Volkswagen, Ford-Werke (part of Ford Motor of the US) and Opel (part of General Motors) have experienced sharply rising sales in Europe. But they have had to work hard as their assets have shifted have made German workers the industry's most expensive. Labour is being shed, though not through compulsory redundancies. Automation is increasing and more parts are being purchased abroad.

All three import their small, low profit margin cars from Spain, where labour costs are far lower. VW owns the Spanish Seat company. In what seems a paradoxical decision in view of the low dollar, it is closing its US factory, arguing that the market has become too fragmented to make local output worthwhile. Instead, it exports its cheap Fox model, made in Brazil, to price-conscious US drivers.

At Opel, the cost-drive has led to more emphasis on switching supplies to foreign sources. It buys steel, as well as some steering, electrical and other components from the UK, and has best covers made in Spain. Mostly, says Mr Horst Herke, Opel's chairman, it is the lower technology parts that are bought elsewhere. "High-tech, you don't have that kind of a choice."

The more unique and sought after the product, the more chance its manufacturer has of surviving in rougher export markets. "There are always ways," says Mr Walther Bergerhoff, head of Knauer, a small company which makes paving stone machinery. Some 70 per cent of Knauer's sales go abroad, chiefly to the US and Japan.

Costing anything up to DM1.5m, its machines are not cheap. But their high electronic content means they are advanced enough to attract orders, despite the low dollar and high D-Mark. "So far," adds Mr Bergerhoff, "we have not suffered from the weak dollar." But there will be problems if investment spending suffers because of the cloudier economic outlook. "We will be hit if investments are reined back," he says. For big and small companies alike, the next few years are likely to bring some nasty jolts.

Crisis, what crisis?

Attempting to define the crisis in the National Health Service is becoming as difficult for those inside the service as those outside.

Christopher Bridge, associate general manager at Charing Cross Hospital, London, or "deputy chief bureaucrat", to quote his own joke, said yesterday that the NHS is in a "crisis".

It was the same with the taxi driver earlier in the week who said: "I don't know much about this health service dispute but it worries me, it does." Put on the spot Bridge came up with four reasons. Firstly, particularly because of the ageing population and technological developments, there is an increasing demand for the service. Secondly, while funding has increased, it has not been sufficient to prevent cash being drawn from other spending areas to top up staff pay which has risen by 10 per cent of all NHS spending. Nurses' pay is a real issue because that accounts for about a third of the NHS budget.

The issue has been exacerbated because unpopular cost-cutting exercises have been attempted, such as reducing allowances for nurses on night duties and meal allowances for blood transfusion staff.

Thirdly, the high cost of living in London is making the pay issue far more acute in the capital than elsewhere. The fact is, in Bridge's explanation is perhaps the least defensible. It is what he calls "the degree of self fulfilment in press interest." He said: "I'm convinced that there is a bandwagon effect which the press can either help or destroy." At present, of course, the media is pushing the bandwagon, but when they get bored it will probably stop.

"Perhaps the hari-kari being committed by the National

Union of Seamen might help us," said Bridge.

The health service itself, he felt, was otherwise OK. We attempted to telephone other administrators but they were all in meetings and couldn't be interrupted. What were these meetings, we asked in one call. "Management meetings" was the reply.

Enrichment

Christopher Harding, the man who is trying to give British Nuclear Fuels a new image, is toying with the idea of privatisation. It would not be immediate since the Department of Energy already has a lot on its plate with the privatisation of electricity and the expectation is that it would be more of an attraction to institutional investors than (say) Sid.

But it is not a bad idea. BNFL made a pre-tax profit last year of £89m on a turnover of £792m and had export sales — the key to the future — of £152m. There is no obvious reason why it should be state-owned.

Harding has the reputation of being a hard man, partly because he became BNFL chairman after a long spell at Hanson. In fact, he is both charming and thoughtful. He should talk to more people.

Old French

The death of Rene Massigli at the age of 99 is a reminder that the French used to send very good Ambassadors to London. Talleyrand was another example.

The trouble nowadays is that they cannot quite get the balance right between snobs and intellectuals. It is, of course, possible to be both, though it is perhaps desirable to be neither. This is very bad for France, which used to have one of the

OBSERVER



"What a week — now we're overrun with dozens of Comic Relief noses jammed solid!"

best Embassies in London and should still.

What I would suggest is that after the Presidential election in the spring they should send one of the honourably defeated or non-standing candidates such as Michel Rocard from the moderate left or Raymond Barre from the moderate centre. Either of them could combine the post with giving the odd lecture at the London School of Economics. Certainly people would then take notice.

Boro for the cup

The argument that Middlesbrough should win the FA cup, outlined on Wednesday in this very space, is marginally less convincing now that they have lost home advantage by drawing 2-2 with Everton at Ayresome Park.

There comes a time, however, when the heart begins to rule the head and no-one who saw the match could deny that a repeat of their aggressive performance should carry them through in the second replay,

and indeed in the next round against Liverpool. Certainly Ladbroke has revised its opinions, lowering the 160-1 odds against Boro winning to 125-1. It is still an attractive bet.

French sex

In the handbook of international clichés, the French are generally supposed to be the champions of "l'amour". Now there comes a public opinion poll which explodes this particular piece of received wisdom, and tells us that nearly one Frenchman in four finds sex boring, and not just boring in theory, but boring while it is happening.

The survey, by the respected polling organisation SOFRES, reveals that those with the most active sex lives find it less boring than those with the least active. Well, that is more or less what one would expect. And yet of those who make love every day, there are still 13 per cent who find it sometimes or often boring.

I was discussing the survey with a French doctor friend, and she immediately predicted that sex was likely to be most boring to the intellectual classes; and so it turns out. Over a third of those with an intellectual profession are sometimes subject to "ennui" during "l'amour", but only 15 per cent of farmers are so afflicted. More surprising is the revelation that sex is apparently a much more rewarding activity to those on the right of the political spectrum than to those on the left. Among French Communists, 29 per cent find love-making boring; but among Gaullists the figure falls to 18 per cent.

Fire last time

Back to hotel fire warnings. A City reader claims to have seen the following in a famous old hotel in Tokyo, now rebuilt: To protect your life and property, you should be locked the door even if you are in the room or out of it, especially in bed. And for the other guest, special care will be required for a fire.

Cranfield Organisational Power and Politics for Female Executives 11-13 April 1988

The number of women involved in top-level management and decision-making at work is still relatively small. Many reasons can be given for this but a major obstacle to many women's success is not understanding the power and politics in their own organisations.

To explore this issue and to provide an opportunity for executive women to work with other top-level female managers, Cranfield School of Management is offering a three-day seminar entitled *Organisational Power and Politics for Female Executives*.

The seminar will examine power at three levels: personal, interpersonal and organisational. It will also study the interrelationships between these and examine the issues that most affect the working lives of professional women.

Participants can expect to leave with a new understanding of their own attitudes towards power and politics, the ways in which they attempt to influence others and the long term and short term organisational and career implications of the power strategies they employ.

For further information please contact: Louise Stewart, Cranfield School of Management, Cranfield, Bedford MK43 0AL. Telephone: Bedford (0234) 751122.

Cranfield School of Management

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IF THE British Government really believes in the freedom of the individual and the benefits of the market, it will withdraw Part II of the Great Education Reform Bill and think it through again. For the bill, now before Parliament, would nationalise the universities, which seems odd coming from a Cabinet that is preparing to privatise electricity.

It would be a pretty momentous bill even without the unnecessary part. After all, Part I, to which most parliamentary time has so far been given, establishes a national core curriculum for state schools, provides for the delegation of budgetary authority to individual schools and allows parents to vote to take schools out of local authority control. When all that is made into law the principal promises in the 1987 election manifesto, which were to raise standards and increase parental choice, will have been kept.

Part III is devoted to the Inner London Education Authority; in its original form it would merely have allowed the authority to opt out, thus threatening it with death by a thousand cuts. Now it is proposed to zap the authority away in more or less one blast; this was not in the manifesto. (It should take extra parliamentary time, which would be released by withdrawing Part II.) For good measure, Part IV abolishes tenure for academic staff and throws in much that is dear to the bureaucratic heart, like a few dozen extra ministerial powers in case the first three parts do not provide enough.

With so much else to be done, it can hardly be said that a strategic withdrawal of Part II would emasculate the bill. It is true that the manifesto foreshadowed the letter of the proposed new arrangement - that is, the replacement of the University Grants Committee with a new University Funding Council; but the former, at least theoretically, represented university interests, while the latter may be used as a mechanism for imposing central government manpower planning on the universities.

Imposing what? What I said. The very phrase is there, in the manifesto, to emphasise the market. Thatcherite election manifesto: "We must meet the nation's demand for highly qualified manpower to compete in international markets." Who wrote that? The ghosts of Butskell? Harold Wilson? Edward Heath? Since the bill has been published,

POLITICS TODAY

Whitehall pays - and Whitehall calls the tune

By Joe Rogaly

the awful realisation has slowly dawned. The Government has been caught napping by some pre-Thatcherite civil service minds. Could the chief villain be Lord Croham, upon whose report the draft legislation is based? Under the name of Douglas Allen, he served the masters of old-think from 1949, then he joined the Treasury (over which he eventually presided as Permanent Secretary), until 1977, when he left for that same private sector that the Government usually tells us is far better at things like manpower planning than any official could ever be.

It would not be fair to blame Lord Croham for Part II. That is the responsibility of the Education Secretary, Mr Kenneth Baker. The universities will get their money from a Universities Funding Council, which may attach strings to every pound. The UFC is to be appointed by the minister and comes under clause 94, which begins: "The Secretary of State may by order confer or impose on either of the Funding Councils such additional functions as he thinks fit." It is as if all the long hard years of Britain's perestroika under the Prime Minister's leadership had never happened.

Incidentally, Mr Baker's bill also provides for the removal of most polytechnics from local authority control. They will become autonomous, self-governing corporations. This is described as setting them free. The little matter of their finances will be placed under a Polytechnics and Colleges Funding Council, which shall be appointed by the minister and be responsible to the minister and clause 94. In the English I understand, this can only be described as making it possible to remove with the left hand that freedom which was granted with the right.

Small wonder, therefore, that there are long faces on the right. Mrs Thatcher's family think-tank, the Centre for Policy Studies, has solicited and published a marvellously entertaining polemic against the proposals on universities. It is written by Mr Elie Kedourie, Professor of Politics at the University of London. The original market-oriented tank, the Institute for Economic Affairs, allowed Professor Kedourie the floor at one of its celebrated Hobart lunches a week ago today. Everyone seemed to agree that if the Government gives taxpayers' money to the universities, it should want to see how the cash is spent.



universities as a producer interest, has a list of amendments, tabled by Labour, that would seek to "protect academic freedom" without destroying the essence of Part II. It should be noted that the Government may give in. It will argue, with some reason, that Part II is really only technical and that the powers it gives to the Secretary of State are already available to him in other forms, should he be unscrupulous enough to dredge them up. But it will not be obtuse about amendments. The process might help this section of the bill through both houses.

At this point the vice chancellors would have snapped themselves shut in a trap of their own making. Their demand is simple: the money, please, and no questions asked. To the extent that this is met, they will be subject to a future of endless wrangles over funding. Their independence will inevitably be compromised - unless they learn the lesson the true believers in the Conservative Party want them to learn.

This is that they must look elsewhere for their funds. I do not believe that Mr Baker, or his higher education under-secretary, Mr Robert Jackson, really intend to diminish academic freedom or monitor the study of the liberal arts (although they may convince themselves that the number of engineers or teachers should be predicted and planned for). But the danger is that they or their successors might do such terrible things increases with every extra pound that the universities solicit from government.

Of course, the Government has no intention of withdrawing Part II. It rightly anticipates a great deal of opposition in the House of Lords, where the universities are well represented. This is one of the reasons why it brought in a guillotine on the whole debate on Monday. For the Commons has not so far shown much interest in this part of the bill, all the heat has been aroused by the proposed abolition of Dea. If the Lords could say that the universities had not been properly debated in the lower house, they would have a good reason for interfering greatly with the relevant clauses. Monday's guillotine is designed to demonstrate both that there has been reasonable time for discussion in the lower house and that all sections, including Part II, are thoroughly discussed.

The committee of vice chancellors, which represents the

Lombard Tiptoeing over the crash

-By John Plender

THE TRANSATLANTIC difference in attitudes towards the financial markets has never been more striking than in the aftermath of the October crash. In the US a presidential task force has been set up to examine the implications of abolishing fixed commissions.

The publicly announced details of the deal were sketchy - perhaps a matter of necessity, given that the stock exchange was a private club whose members had to be nursed carefully through detailed changes to the rule book. But it was also, perhaps, a reflection of the fact that there was no consensus at the time on what the abolition of minimum fixed commissions might mean for a dealing system that imposed a rigid distinction between jobber and broker.

Today there is general agreement that fixed commissions were indeed the cornerstone of the arch of the dealing system. Yet there has never been a genuinely public debate on how the interests of investors and companies would be affected by the change. Nor is there likely to be one on the crash.

The old school in the City of London would argue, no doubt, that US politicians and regulators have a talent for strangling their own financial practitioners. Why else did so much dollar-related business emigrate to London after such esoteric controls as the Glass-Steagall Act and interest withholding tax? And the one area of financial life that has been submitted to the British political process - investor protection - has scarcely been a resounding triumph for democracy. The 1986 Financial Services Act is late, complex and the unhappy progenitor of a quango, the Securities and Investments Board, whose boardroom is dominated by City worthies and whose regulatory outpourings none the less cause despair in City markets.

It may also be that the Americans are using the markets as a scapegoat for a broader failure of economic policy. But there remains a nagging doubt. Has anything in Britain changed to prevent a future crash? And - in the absence of wider debate - is anything likely to?

The screw is tightening

From Mr Charles Young.

Sir, There may be a case for keeping the sterling exchange rate high at present, and there may be a case for managed exchange rates. But to leap from either of these to a specific argument for a sterling/Deutsche Mark link, as Samuel Brittan constantly does (for example, January 28) is a dangerous fallacy. Nobody in his right mind would advocate at present a link between sterling and the dollar. The dollar exchange rate is clearly influenced by the US's chronic internal structural problems, which we do not share. Why do so many of us fail to notice that the same applies to the DM? The recent fiscal tightening in West Germany, partly in order to offset losses sustained by the Bundesbank in trying to keep the DM down, signals another turn of the screw tightening the vicious circle which has kept the German economy stagnant for most of the 1980s.

Already the diversion of Japanese exports to European markets is beginning to become apparent. Unless the yen is allowed to appreciate substantially against the currencies of those European countries with a broad current account balance, this tendency will accelerate rapidly, as the counterpart of a diminishing US trade deficit. Trying to link these currencies to that of a nation with a structural imbalance comparable to Japan's would lead either to protectionism or to recession. Mr Brittan paints a picture of the Chancellor, a few years on, ruling the day he missed his chance to join the EMS. An alternative picture is that of Mr Lawson looking back on the advice proffered by Mr Brittan and saying: "A fine EMS you got us into."

Charles Young,
Landell Mills Commodities
Studies
50/51 Wells Street, W1

Letters to the Editor

Not as glum as it looked

From Mr Garry Mackenzie.

Sir, As part of my ceaseless campaign to set the world to rights may I take you to task on your assertion in "A glum 100 days" (January 27) that since October 19 there has been what you describe as a "sustained bear market" in equities?

In common with much post-crash press comment your article has given star billing to October 19. But in the UK the index fell further on Tuesday October 20 than on Monday October 19, and fell sharply again on Thursday October 22.

If your article had described the five days beginning Monday October 20 as "Black Week," and then focused on the performance of markets since October 26, then the conclusions arrived at may well have been quite different and somewhat less alarmist.

Between October 26 1987 and January 26 1988 major world markets moved as follows:

	%
UK	+ 5.7
US	+ 4.5
Japan	+11.2
Europe (ex UK)	-13.6
The World	+ 4.1

Sources: FT-A World Indices & adjusted.

Your article's opening statement, "In the 100 days after Black Monday, October 19, world share prices have dropped by almost as much as they did on the day of the crash itself," is statistically correct but - I would argue - a somewhat selective use of statistics, and consequently rather misleading. The actual pattern was of a glum October, a glum November, but a rather more cheerful December and January.

Garry Mackenzie,
41 Henderson Road, N9

From Miss Diane Coyle.

Sir, Barry Riley (January 23) asserts that the size of the fall in share prices since early October justifies abandoning the conventional theory of stock market valuation. To attribute the crash to a "sudden sharp rise in the implied rate of discount" applying to future dividends" would, he says, "be stretching credibility beyond reasonable limits".

In fact, simple calculations show that it is possible for quite moderate changes in expected profits and growth or the assessment of risk to lead to a sharp change in real terms, in the valuation of shares.

Market assessments clearly did change in October - in the US because of the realisation that the trade gap and the need for a fiscal policy correction implied some years of lower growth and profits.

It is too easy, however, to exaggerate the size of the crash. The Dow Jones index is 6 per cent down on a year ago, the FT index about the same as a year ago, while the prior increase dwarfs these falls. The crash of 1987 simply marks the entry of a mile more realism into the world's stock markets.

Diane Coyle,
DRI Europe,
30 Old Queen Street,
St James's Park, SW1

The OTCM will be missed

From Mr T.G. Wilmut.

Sir, I was disappointed that *Financial Times* (January 28) did not highlight the positive side of the Over-The-Counter Market.

It is generally acknowledged that the success of the OTCM led to the establishment of the Third Market by the London stock exchange. Young companies represent a more risky investment than companies which have been up and running for a number of years, and certainly the failure rate is higher than companies whose shares are dealt on the Unlisted Securities Market, or are fully listed. But a large number of companies would not be in business today if they had not been financed on the OTCM.

It will be a pity if the Financial Services Act results in a diminution of this sort of venture capital financing.

Tom Wilmut,
Harvard Securities Group
95 Southwark Street, SE1

'I will bet a dollar to a wet doughnut...'

From Mr Roland Shaw.

Sir, It is a curious suggestion - made in a number of papers, including yours ("Lex," February 4) - that Arco, "flush with Britoil," paid less than £50m for Tricentrol. The idea that a company abandons commercial judgment because it just made a profit elsewhere is, if not absurd, far from flattering to the Arco management.

We made a few millions out of our Tricentrol shares which, I can assure you, will be spent prudently. I will bet a dollar to a wet doughnut that £2 a share for Tricentrol will look a very reasonable price in twelve months.

Roland C. Shaw,
Premier Consolidated Oilfields
28 Lower Belgrave Street, SW1

Japanese and UK standards of living are not easily compared

From Mr Greg Bamber.

Sir, In the continuing debate about Japan's industrial prowess, many generalisations have been based on erroneous assumptions. For example, it might be assumed that Japan's economic "success" has led to a relatively high standard of living for its population.

Gross domestic product per capita and nominal wages paid in manufacturing are both much higher in Japan than in the UK. But comparisons using these two indicators are distorted by the high yen/pound exchange rate; so the purchasing power of working time is also a useful indicator.

Such indicators are analysed,

for instance, by the International Metalworker's Federation. (The comparative data is based on average hourly earnings for 1986, after deduction of social security contributions.) If we compare metal workers in car manufacturing firms in the UK and Japan, to buy a comparable family car the metal worker had to work 1318 hours in Britain, but only 541 in Japan.

On the other hand, other consumer durables, clothing, food and rent, tend to cost much less working time for the UK metal worker than the Japanese one. However, standards of living are notoriously difficult to compare. Unemployment is much

lower in Japan than in the UK, while Japanese workers are educated and trained to a much greater extent - and they live longer.

Thus the purchasing power of working time is only one facet of relative living standards, and it may not be the most significant; but it can provide the basis for interesting comparisons with other countries.

Philip Bassett's article (January 2), "Japanese worker longer to buy consumer goods," which drew on R. Lansbury's and my recent book, unfortunately lost the crucial word "again" from its first sentence. This should have read: "Workers in Japan need to work almost half as

long again as British workers to buy such items as a small television set."

The average number of working hours per week (and per year) in manufacturing is higher in Japan than in any of the other eight countries discussed in the book (Australia, Canada, the UK, the US, Italy, France, West Germany and Sweden). But, currently, there are moves towards reducing the number of working hours in Japan, especially in its large-firm sector.

Greg Bamber,
Durham University Business School,
Durham

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may have become a

child's blanket.

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FINANCIAL TIMES

Friday February 5 1988

SAA make the difference.



London schools body abolished

BY FINANCIAL TIMES REPORTERS IN LONDON

THE BRITISH Government is to abolish the Inner London Education Authority, one of the last vestiges of metropolitan local government once dominated by the opposition Labour Party.

The move follows the dismantling in 1986 of the Greater London Council and six other city-wide councils and the distribution of their powers to local boroughs.

Mr Kenneth Baker, the UK Education Secretary, yesterday criticised the ILEA, which is responsible for the schooling of nearly 300,000 children in the capital. "Its spending is profitable, its service is poor," he said. Between 1981 and 1988 its spending had increased from £700m to over £1bn while pupil

Strikers in Britain defy unions

Ford UK's 32,500 manual workers rejected the recommendation of union negotiators to accept a pay deal, raising the spectre of a national strike from Monday. More than 3,000 workers at a plant near London were expected to strike from this morning. Meanwhile, thousands of British seamen last night were disrupting ferry and freight traffic in spite of an official instruction from union leaders to comply with a court order to return to work. Page 8

numbers had fallen by 15 per cent.

The powers and responsibilities of the ILEA will be transferred to the 13 London local authorities in April 1990.

The widely expected decision

was strongly attacked by Labour for being disruptive and damaging. Mr Neil Fletcher, ILEA leader, said the Government would have a fight on its hands to carry through the proposal. The move was also criticised by

leaders of most of the teachers' unions. They said left-wing influence in schools would be increased by the abolition.

Mr Baker's announcement left open several questions about the future of education in London since he recognised that some co-operation might be needed between inner London councils.

Mr Baker envisages such co-operation applying mainly to adult and further education, and special schools. Since such moves will need his approval it will not be possible for the mainly Labour-controlled inner London boroughs to recreate a form of ILEA by the back-door.

Politics Today, Page 17



Indonesia tackles cost of corruption

By John Murray Brown in Jakarta

EFFORTS BY the Indonesian Government to cut red tape and excess bureaucracy are being seen here as a challenge to widespread corruption in the country's public and private sectors.

The Government Audit Board has recently published startling figures on the embezzlement of public funds which, in any one year, amount for 10 per cent of the state budget.

The Tax Directorate has sacked more than 200 officials as it attempts to double domestic tax receipts within five years.

Improving the integrity of tax officials, though, is far more difficult than improving the awareness of the business sector to pay taxes, said Mr Salamin, the senior tax officer.

President Suharto is giving the campaign his full backing. Addressing Indonesia's youth leaders last month he urged them "to be the eyes and ears of the authorities" in what he called the "age of mass."

Even the army says it is taking action, though its dirty linen is unlikely to be on public display.

Corruption is widely acknowledged as a major cause of the country's high cost economy. The small Indonesian Democratic Party has urged the Government to write anti-corruption measures into the new five-year state guidelines now being prepared by the Consultative Assembly.

The party spokesman claimed in Parliament last year that court cases were settled with payments and that licences and other documents were bought with bribes.

Foreign businessmen say such unofficial levies are commonplace, whether in trying to have a telephone installed or winning a multi-million dollar contract. Indonesian school leavers say they face the same problem when applying for jobs in the civil service.

The current anti-corruption drive is part of a broad reform of the economy as the country reduces its dependence on oil, formerly the main source of foreign exchange and state budget receipts.

A shake-out of the notoriously corrupt Indonesian Customs service in 1985 was perhaps the best example of its progress. Operations have since been handed over to Société Générale de Surveillance, a private Geneva-based company.

Despite griping from some quarters, most notably the Indonesian Importers' Association, SGS has had a dramatic impact on excise collection and port handling.

Efforts are now being made to raise the general tax base, still one of the lowest in Asia. According to official figures, less than 1 per cent of the population of 170m pay income tax, while value added tax, introduced in 1984, is still avoided by many retailers.

However, as the new tax regime takes effect, the Government said receipts were targeted to increase 20 per cent in each of the next five years.

Mr Soepardjo Rustam, the Home Affairs Minister, said the reforms marked a significant change in the role of Government from "one of control to one of guidance."

But he is quick to rebut suggestions that this signals a shift towards liberalism, a term officially grouped with communism and Islamic extremism as the main threats to the state.

Nevertheless, many Indonesians believe the reforms will have a far-reaching impact. A businessman said: "Once you get people used to the idea of being taxpayers they will want more accountability from the Government."

Mr Suharto has already taken the unusual step of publicly denying charges of embezzlement in a charity fund run by his wife. He ordered a full inquiry to dispel "the suspicion whether the funds raised have been disbursed to aid disaster victims or spent on personal and family interests."

Allegations about the President's business interests in the Australian newspaper, the Sydney Morning Herald, in 1986 prompted a major diplomatic row between Jakarta and Canberra and resulted in a ban on Australian journalists. It is a ban which officially still stands.

THE LEX COLUMN

BP keeps its foot on the gas

BP might have thought its acquisition of Britoil was enough of a sure thing to allow it to proceed regardless with a \$250m offer for Lear Petroleum, but Britoil's shareholders evidently were not convinced. It took yesterday's news that there will be no monopolies reference for the market to drop its residual doubts and judge it to be a done deal at last.

Meanwhile, the Lear deal puts a new slant on what BP terms a period of consolidation. With two of the largest acquisitions ever made by a UK company all but complete, BP is now limiting itself to a programme of "small" deals for the next year or two.

While a \$250m purchase may put negligible strain on BP's corporate purse, it marks an important strategic step into gas transmission in the US.

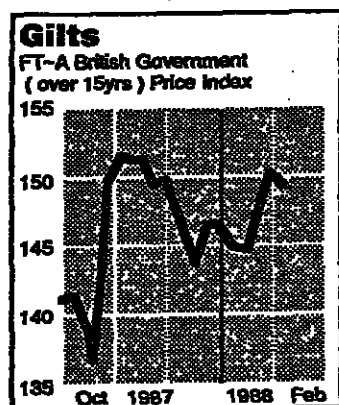
For some time BP has been keen to establish itself alongside its rivals in the US gas market, on the view that the gas bubble, which has been generally expected to burst for a frustratingly long time, will one day do so. However, with most of the best gas transmission companies already answered for, BP has done well to find Lear, which not only has a well placed gas transmission network but is also in trouble after over ambitious expansion at the top of the market. Lear's shareholders are likely to take kindly to BP's offer as a sure way to recover their investment from a rival restructuring plan proposed by one of the company's managers.

Assuming its bid for Lear succeeds, BP will gain first hand exposure to the complex and highly regulated industry. If it likes what it finds, it will probably be in the market for another larger company as soon as its gearing permits - say, in the next year or two.

Dee Corp

Barker & Dobson's decision not to increase its offer for Dee looks eminently sensible in commercial terms, but by the narrower conventions of the takeover game it smacks of defeat. The reason given - Dee's depressingly poor profit forecast - might give any purchaser pause for thought; but the unique structure of the deal leaves room for suspicion that B & D's bankers have reneged on upping the cash offer, settling instead for a Soviet-style can-style renegotiation of the terms of the loan.

The concession on loan terms also gives the impression that



incessant needling by Dee has drawn blood. The banks have agreed to a six month postponement of the one covenant - on the ratio of gross borrowings to net worth - which Dee's advisers had pointed to as likely to be breached. The other covenants remain in place, leaving B & D correspondingly little room for manoeuvre.

The market's initial reaction yesterday was to slam Dee's shares down to 177p. On the company's own forecast of 15p earnings this is a multiple of under 12, which for a company wallowing in an earnings trough may not allow for any bid premium at all. Yesterday's later recovery to 185p still left Dee 15 per cent below the offer price, compared with 9 per cent at yesterday's opening.

B & D cannot yet be wholly written off; the bid has a fortnight to run, and Dee still has a chance to answer on the retailing front. But if B & D is eventually rebuffed, two wider lessons suggest themselves. First, minnow-and-whale bids are a relic of the bull market. Second, cash is still vastly more powerful than paper, but for institutions with no idea at present of where their cash should be put, it is not the force that it was.

Mexican bonds

The Bank of England's guidance on bad debt provisions by UK banks participating in Mexico's proposed debt exchange offer is a sensible compromise, even though it may be regarded by the more conservative bankers as a further sign that the Bank is softening its approach to the Third World debt problem. The Bank could have killed any hope of British bank involvement by insisting that if banks did participate in the Mexican offer, they should revalue the rest of their Mexican portfolio to

reflect the discount of say 50 per cent on the assets swapped for the new bonds. The Bank has taken a softer line than the US authorities in this respect, but it has refused to accept that the bonds, which have an effective US Treasury guarantee, should be considered as a US risk. This is likely to limit their attractiveness to UK banks, but the Bank insists that since the bonds are expected to trade at a discount and the interest is not collateralised, they are for all intents and purposes a Mexican risk.

While the Bank's guidance will have cleared the air, it is unlikely on balance to have encouraged major UK banks to take part in the Mexican offer. Nevertheless, it is important that UK banks support the waiver of the existing loan clauses due today - which will allow the Mexicans to proceed with their bond auction, even if they do not like the conditions on offer. The initiative provides a useful exit vehicle for the smaller banks, and this should help the bigger banks deal more speedily with Mexico's financial problems.

Accounting standards

Accountants Arthur Young are to be applauded for admitting publicly what the cynical have long suspected. As its response to the Dearing Committee on accounting standards concedes, it is easy to drive a coach and horses through accounting rules. The present method of setting and enforcing standards simply cannot cope with the ranks of devious directors, creative financiers and sharp lawyers who between them have made fiction of some companies' published financial information.

This carries with it some uncomfortable messages for the City, and the Stock Exchange in particular. If accounting standards are too important to be left to the accountants, then it is up to the Exchange to throw its hat into the ring after all, its main job is to run an orderly market, which can hardly be said to exist if the punters do not know what they are buying. The Exchange's chief executive Mr Jeffrey Knight - himself a member of the Accounting Standards Committee - should state publicly what the Exchange intends to do to ensure a better standard of information for investors. If self-regulatory systems are to survive, they need all the friends they can get.

Chicago exchange opposes legislation

By Richard Lambert in Washington

NO major legislation was needed to co-ordinate the supervision of the futures and securities markets, senior representatives of the Chicago futures markets said in Washington yesterday.

Mr Leo Melamed, largely responsible for the development of financial futures on the Chicago Mercantile Exchange, told the third day of Senate hearings into last October's stock market crash that the different exchanges could correct flaws in the system by co-operation.

"The expertise necessary to achieve the co-operation exists within the exchanges themselves. Our suggested approach is through the private sector," he said.

In earlier testimony, the Securities and Exchange Commission had urged that it should be given overall authority for the regulation of equity-related products, whether in the futures or cash markets.

Other suggestions have included the creation of a new "super agency" to oversee all such markets.

These views were echoed yesterday by Mr Kenneth Leibler, president of the American Stock Exchange, who said it was clear that there must be consistent, co-ordinated regulation of the securities and futures markets.

New legislation for the regulation of financial products was a minimum requirement.

Mr Leibler said that a clear lesson from the stock market crash was that separate margin requirements in the different markets strained the liquidity of traders and made it difficult for clearing corporations and the exchanges to make accurate assessments of risks.

Earlier, Senator William Proxmire, chairman of the Senate Banking Committee, opened the hearings, saying it was "increasingly clear that market mechanisms demand repair."

But the Chicago traders are strongly resisting any further outside regulation of their activities.



Chirac: still trailing against Mitterrand

Chirac in fast lane for French elections

By Ian Davidson in Paris

AS THE French presidential election campaign gains momentum, Prime Minister Jacques Chirac has started to move ahead in the opinion polls, overtaking Mr Raymond Barre, his rival on the right wing.

Mr Barre has previously seemed consistently the stronger of the two main right-wing candidates. If Mr Chirac is now putting in a stronger performance in the opinion polls, it may be because he has already publicly declared his candidacy in the presidential race, whereas Mr Barre is only planning to do so next Monday.

Nevertheless, Mr Chirac and Mr Barre are both still trailing well behind President François Mitterrand.

Mr Mitterrand has not yet revealed whether he proposes to stand again, and he is not expected to announce his decision until the beginning of next month. But, on the common assumption that he will, he still has a large lead over the other candidates.

The latest opinion poll in the magazine Paris-Match gives him 38 per cent, compared with 22 per cent for Mr Chirac, and 19.5 per cent for Mr Barre. Another poll (Louis Harris) gives Mitterrand 41.5 per cent, against 21.5 per cent for Chirac and 19 per cent for Barre.

For Mr Chirac, it is essential to stay ahead of Mr Barre in

the first round of voting, since only the two leading candidates remain in the lists for the second and decisive round. Yet Mr Chirac's latest success is still not enough to put him in sight of a second-round victory against Mr Mitterrand.

If the run-off is between Mr Mitterrand and Mr Barre, the latest polls suggest that Mr Mitterrand would win by 53 per cent to 47 per cent (Paris-Match) or 54.5 per cent to 45.5 per cent (Louis Harris); whereas, if it is between Mr Mitterrand and Mr Chirac, Mr Mitterrand would win by 55 to 45 (Paris-Match) or 58 to 42 (Louis Harris).

The paradox is that, in the starting gate before the first round, the ordinary arithmetic suggests that right-wing voters outnumber left-wing voters - perhaps 55 per cent to 45 per cent.

The implication of the opinion polls is that the rivalry between Mr Chirac, Mr Barre and, on the extreme right, Mr Jean-Marie Le Pen of the National Front, is a direct reflection of divisions among right-wing voters; and that, in a second round of voting, some of the right-wing electors will either abstain or vote for Mr Mitterrand rather than vote for the remaining right-wing candidate.

New twist in battle for Société Générale

By Tim Dickinson in Brussels and Paul Betts in Paris

A MAJOR new combatant entered the battle for Société Générale de Belgique last night when Compagnie Financière de Suez, the recently privatised French financial group, announced that it holds a 10 per cent stake in Belgium's most powerful business concern.

The dramatic development means the outcome of the struggle for La Générale looks even. Both Mr Carlo De Benedetti, the Italian entrepreneur who aims to take control of La Générale and who controls an 18.6 per cent stake, and Mr René Lamy, general manager of the beleaguered company's board, are directors of the Suez group and were at an emergency board meeting of the French company in Paris last night.

Statements issued after the meeting explained that the move had been part of the "international development strategy" of the Suez group and added that "the presence of Compagnie Financière de Suez, as a shareholder, ought to contribute to a positive solution to the present conflict and help establish a restructuring and development project for Société Générale de Belgique, with new ambitions."

Market rumours in Brussels on Wednesday had suggested that Suez had purchased its shares in defence of La Générale's board, but last night the motives of the French group were unclear. Mr De Benedetti, whose French holding company Cerus holds a 1.5 per cent stake in Suez, is unlikely to consider resigning from the Suez board as well as a seat on the board, but it is understood he held talks yesterday with Paribas, the French investment bank, and a traditional rival of Suez.

Paribas' Belgian arm, Cobepa, has a major interest in another Belgian holding company, whose president Mr André Leysen claims to speak for a group of Belgian and European institutions prepared to subscribe for 10m new shares issued by La Générale's outfit as a means of funding off Mr De Benedetti.

Democrats' vote breaks the Contra spell

Continued from Page 1

Sandinista Government's good faith, on its promise to negotiate a cease-fire with the Contras and to continue democratic reform in Nicaragua.

If the Sandinistas renege, the Democrats are dangerous, he exposed to criticism (which will not be banished by their pledge to draw up a purely humanitarian aid package for the Contras).

For the Contras, the House vote opens up a period of uncertainty just as they have begun first-ever direct talks with the Sandinistas in Costa Rica on a cease-fire.

Defeat of the package, which included a token \$3.6m in military aid, means that they cannot rely on another Congressional bail-out.

That does not mean they will run out of ammunition soon as they have plenty stockpiled; but it must weaken their bargaining hand with the Sandinistas.

It was the House Speaker (chairman), Mr Wright, who, more than anyone else, bears the responsibility for the sinking of Mr Reagan and the reshaping of US policy towards Central American policy now underway.

Last August, Mr Wright was approached by Mr Tom Loeffler, a fellow Texan Congressman, who had just been recruited as a White House lobbyist for Contra aid, replacing Mr Elliott Abrams, the abrasive Assistant Secretary of State who had been mangled by the Iran-Contra fiasco.

The White House had counted votes in the House and realised there was little chance of securing a fresh batch of military and humanitarian aid.

Mr Loeffler raised the idea of a new peace initiative.

Thus was born the Wright-Reagan plan, a bipartisan approach aimed at pressuring

the Sandinista Government to reform.

What the White House did not realise was this joint effort - however tentative - would be enough to give vital impetus to two days of talks between Central American leaders in Guatemala City called to discuss a separate peace plan put forward by President Oscar Arias of Costa Rica.

What Mr Wright realised was that the Sandinistas would have difficulty in rejecting a US plan and the Arias peace plan. Indeed, he specifically inserted himself in the pre-Guatemala City discussions to ensure the Sandinistas came aboard.

From that moment on, Mr Wright, helped by Senator Christopher Dodd of Connecticut, a key member of the Senate Foreign Relations Committee, have conducted an alternative US foreign policy.

They - or more recently their aides - have advised the Sandinistas on negotiating tactics,

on the political landscape in Washington and, to some extent, on the domestic political concessions to make.

At the weekend, Mr George Shultz, US Secretary of State, described such activity as "extraordinary" and condemned it outright.

But supporters of Mr Wright and Senator Dodd argue that their efforts were vital to keep the peace process in Central America moving - particularly given the reluctance of the Administration to play a diplomatic (rather than a military) role.

After the vote on Wednesday night, the Administration may now use to engage. The question of security arrangements, Soviet aid, and how to enforce compliance with the Arias plan beg to be answered.

Mr Reagan and Mr Shultz have both vowed to fight for the Contra cause until their last breath, but they must now realise that for the moment Congress is pulling the strings.

Malaysian ruling

Continued from Page 1

more than the plaintiffs had sought.

Justice Harun has been a central figure in the controversy between the Malaysian Government and the country's fiercely independent judiciary over the separation of powers. Late last year, Dr Mahathir launched a strong attack on the judge, saying he had exceeded his judicial powers and that his public statements gave the impression he was pro-opposition.

The Prime Minister recently warned that the Government was contemplating legislation to define more clearly the separation of powers between the executive and judiciary.

The head of the judiciary, Lord President Tan Salleh Bin Abbas, has reaffirmed the independence of the judiciary, but said it was not seeking a confrontation with the Government.

The Supreme Court last month handed down two landmark decisions favouring the Government. It upheld the powers to detain people without trial under the internal security act.

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World Weather

Alaska	21	11	10	1013	75	10	
Albania	18	12	10	1013	75	10	
Algeria	18	12	10	1013	75	10	
Argentina	18	12	10	1013	75	10	
Australia	18	12	10	1013	75	10	
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Cape Verde	18	12	10	1013	75	10	
Cayman	18	12	10	1013	75	10	
Chad	18	12	10	1013	75	10	
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Burkina Faso

Burundi

Cameroon

Canada

Cape Verde

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Friday February 5 1988

TAYLOR WOODROW

TEAMWORK IN CONSTRUCTION
WORLDWIDE

Chrysler advances 8% despite surge in sales

BY ANATOLE KALETSKY IN NEW YORK

CHRYSLER, the third largest US motor manufacturer, increased profits by only 8 per cent in the fourth quarter, despite a 29 per cent advance in sales.

Investors were somewhat disappointed by the results and Chrysler's share price fell by 1 1/4, or 5 per cent, to \$25 1/4 shortly after the company's announcement.

Net earnings were \$350m or \$1.57 a share, compared with \$324m or \$1.45 in the fourth quarter of 1986. Sales surged to \$7.67bn from \$5.94bn, partly as a result of Chrysler's acquisition of American Motors from Renault of France last summer.

The sales rise also reflected substantial price increases

which US car makers have managed to achieve in the past year, as foreign competition has subsided somewhat in response to the falling dollar.

Chrysler's factory unit sales volumes in the fourth quarter totaled 637,768 vehicles, up 14 per cent on the previous year's level. This compared with the 29 per cent increase in revenues.

Chrysler's annual income in 1987 was \$1.29bn or \$5.90 a share. While this was lower than the \$1.39bn or \$6.25 the company earned the year before, the 1986 profits included a capital gain of \$132m from the sale of Chrysler's interest in Peugeot of France.

Excluding this gain, 1986 earnings would have been \$1.26bn or \$5.66 a share. After this adjustment the 1987 annual earnings would represent a gain of 2 per cent.

Sales in 1987 increased 16 per cent to \$26.28bn, while its annual factory unit sales rose only 2 per cent to 2.26m vehicles. Chrysler's share of the US car and light truck market increased in 1987 to 12.3 from 11.7 per cent in 1986. All of this gain was due to the acquisition of American Motors.

The company's financing arm, Chrysler Financial Corporation, contributed a net \$226m to 1987 profits, up sharply on the \$186m Chrysler Financial earned in 1986.

Allied-Signal ends year with earnings increase to \$77m

BY OUR FINANCIAL STAFF

ALLIED-SIGNAL, the diversified US aerospace, automotive and synthetic fibres group, has reported a strong end to the year's trading with fourth-quarter net profit from continuing operations rising to \$77m or 60 cents a share from \$47m or 25 cents.

In the latest quarter, a credit of \$69m from tax-loss carryforwards lifted final net earnings to \$156m or 85 cents. In the year-ago quarter, operating income from discontinued operations of \$22m made a final net \$69m or 38 cents.

For the year, however, net

from continuing operations was \$51m or \$3.07 a share against \$33m or \$2.89. In 1987, after net from discontinued operations of \$3m, a gain of \$79m on disposal of discontinued operations and the \$55m tax credit, final net was \$655m or \$3.90 a share, compared with \$605m in 1986.

Sales in the fourth quarter rose from \$2.52bn to \$2.95bn, taking the full-year total to \$11.1bn from \$9.89bn.

In the aerospace sector, higher fourth-quarter sales of aircraft equipment and after-

market sales were partially offset by continued development costs, lower margins and operating problems at Garrett AirResearch.

Automotive sales were at record levels in both the quarter and year and profits would have reached new highs were it not for development costs of high potential advanced braking and electronics systems.

Earnings from the engineering materials business rose 12 per cent in the quarter because of increased sales and improved margins for plastics and performance materials.

Campeau offers merger talks

BY DAVID OWEN IN TORONTO

CAMPEAU, the Canadian property and retailing group controlled by Mr. Jean Campeau, the mercurial Franco-Canadian, has followed up its initial US\$47-a-share tender offer for Federated Department Stores by proposing a merger agreement with the big US department store chain.

The new proposal, outlined by Campeau in a letter to the Cincinnati-based company's board, would provide for

existing Federated shareholders to receive \$61 a share, valued at \$55. However, it imposes an exceptionally tight time-frame, being conditional on obtaining the merger agreement by 5pm Eastern Standard Time tomorrow.

In the letter, Toronto-based Campeau expressed disappointment that the Federated board had been unwilling to

meet its representatives and express the company's "extraordinary" actions such as agreeing to substantial commitment and other fees and agreeing to sell blocks of stock or significant assets.

The company also indicated its preparedness to demonstrate to the Federated board its ability to finance the transaction - "including our ability to commit in excess of \$1 bn of equity."

Flotation of Matra 'a success'

By Paul Betts in Paris

THE FLOTATION of Matra, the French defence and electronics group, was five times subscribed, it was announced yesterday, thus proving a success for the Government despite fears that the privatisation would flop because of October's stock market crash.

The Matra sell-off, scheduled for three months ago, was suspended after the market collapse.

However, last month Paris decided to go ahead with the sale of its 50.97 per cent controlling stake to show its continuing commitment to privatisation in the run up to the spring presidential elections.

Mr. Edouard Balladur, the French Finance Minister, said yesterday that, following the privatisation, Matra was expected to have 800,000 shareholders - double the government's original target of 150,000.

Subscriptions equivalent to 18.2m Matra shares had been received, 7.9m of which came from individual shareholders - twice the number of shares on public offer. About 50 per cent of Matra parent company employees subscribed to the issue at preferential rates.

The shares were offered at FF110, valuing the company at FF2.19bn (\$383.4m). Trading in the shares is due to resume next Monday.

Upjohn scores 10% rise in fourth-quarter profit

BY OUR NEW YORK STAFF

UPJOHN, the Michigan-based pharmaceutical company, has shown a rise of 10 per cent in fourth-quarter net earnings to \$77m or 36 cents a share, compared with \$64m or 34 cents earned a year earlier.

For 1987 as a whole, Upjohn earned \$306m or \$1.65 a share, 20 per cent higher than the 1986 profits of \$254m or \$1.35. Annual world sales increased 11 per cent to \$2.5bn, with human health-care products up 11 per cent and agricultural products up 8 per cent higher.

Upjohn HealthCare Services enjoyed "modest" revenue growth.

US sales were up 7 per cent to \$1.6bn, while foreign sales rose 8 per cent to \$965m. The total sales increase of 11

per cent was made up of a volume gain of 5 per cent, an average price increase of 5 per cent and a 1 per cent currency benefit.

The company's biggest selling drugs were Xanax and Halcion, two agents for treating central nervous system disorders. Another widely publicised drug, the anti-baldness treatment Regaine, has been approved for sale on prescription in 37 countries, but not in the US.

Mr. Theodore Cooper, chairman, said he was "hopeful of US approval in the near future." Upjohn has formed a co-operative venture with Procter & Gamble for the discovery and long-term development of further hair-growth products.

Dominion Securities to shed eight senior staff

BY OUR TORONTO CORRESPONDENT

DOMINION SECURITIES, Canada's leading investment dealer, is to shed eight senior staff, including Mr. Carl Belgie, chief economist, in response to the October market crash and its pending merger with Royal Bank of Canada.

The country's largest chartered bank agreed in December to buy 48 per cent of the firm. Mr. Anthony Fell, Dominion president, indicated at the time that "modest" staff cutbacks might ensue.

Also leaving are Mr. Michael Biscotti, head of institutional equity trading, Mr. Al Green, corporate secretary, Mr. Gordon Campbell, head of Vancouver operations, and four corporate vice-presidents.

Those affected have either reached the firm's new mandatory retirement age of 60 or have agreed to early retirement.

The firm had already responded to the recent contraction in business volumes by imposing across-the-board salary cuts.

BZW in pay-off deal with executives

By David Lascalle, Banking Editor, in London

BARCLAYS de Zoete Wedd, investment banking arm of the UK's Barclays bank of the UK, has offered early leaving terms to 16 former partners of De Zoete & Bevan and Wedd Darlacher, the London-based merchant bank it bought to create BZW.

The pay-off will make several of them millionaires.

The 16 are being released from a "golden handcuff" put on them at the time of the acquisition in 1985 to ensure their continuing services during the early phase of the merger of the three companies.

These handoffs consisted of founder shares in BZW which could only be sold after a certain number of years.

It is now saying that the former partners, who are mostly in their 40s and 50s, can sell their shares early because their services are no longer needed.

Included are Mr. John Robertson, the former senior partner of Wedd Darlacher, one of the City of London's largest jobbing firms, who is expected to receive several million pounds. Two or three others are also expected to receive seven-figure sums.

"Golden handcuffs" were common during the wave of acquisition of stockbroking and jobbing firms in 1984 and 1985 in the run-up to deregulation in 1986. Most of them were fastened on for four or five years, meaning that they would not normally come off until next year at the earliest. But the more strident climate in the City has prompted some firms to bring the date forward.

Barclays spent a total of £125m (\$211m) buying Wedd and de Zoete.

Although BZW has since emerged as one of the City's leading conglomerates, it is expected to report a loss of about \$60m for 1987 because of the collapse in the stock market.

Ferruzzi details regrouping

By John Wyles in Rome

THE FERRUZZI-Montedison group yesterday sought to respond to complaints about the lack of clarity in its reorganisation plans by issuing information for the third consecutive day.

In the background, share prices of the group's listed companies stabilised and in some cases they increased. Italian banks were prominent buyers.

In the foreground, the prices of the group's listed companies stabilised and in some cases they increased. Italian banks were prominent buyers.

Further to L. 010, but insurance and financial services subsidiary, Iniziative Metas, which is to be absorbed into the Ferruzzi family holding, Ferruzzi Finanziaria, rose by 1.2 per cent.

Mr. Raul Gardini asked Consob, the stock exchange regulatory agency, for an inquiry into Monday and Tuesday's trading - when his group's companies first suffered huge losses and were then suspended.

His request brought an assurance yesterday that a special committee of inquiry would meet within 10 days.

Parliamentary interest in the affair has also been ignited and Mr. Franco Piga, the chairman of the Consob, was called yesterday into a closed session of the Senate's Treasury committee.

Mr. Piga and others are to appear before a committee of the lower house in Italy's Parliament, the Camera, next week.

Ferruzzi yesterday released financial details of Ferruzzi Finanziaria's position as of last October 31.

These put the company's assets at L1,217.64bn (\$84.6m) against net liabilities of L117bn.

USA TODAY NEWSPAPER MOVES INTO BLACK FOR FIRST TIME

Gannett profits up 20% to \$106m

BY OUR NEW YORK STAFF

GANNETT, the big US news media group, reported a 20 per cent advance in net earnings to \$106.6m or 66 cents a share in the fourth quarter, as USA Today, its ambitious and costly nationwide daily newspaper project, moved into profit for the first time.

In the fourth quarter of 1986, Gannett made \$88.8m or 55 cents. For the year as a whole, Gannett's net income increased by 16 per cent, to \$319.4m or \$1.98 a share, against \$276.1m or \$1.71 in 1986.

Gannett said its large collection of local newspapers contin-

ued to experience gains in classified advertising throughout 1987, although broadcasting and revenues declined in the fourth quarter.

Mr. John Curley, president, noted that the advance in earnings had been achieved "despite a lacklustre economic environment" and pointed to the exceptional geographical diversity of Gannett's newspaper operations as its major source of strength.

Capital Cities/ABC, another leading broadcasting and newspaper company, made \$117m or \$6.91 a share in the fourth

quarter, 46 per cent up on the \$80m or \$4.90 it earned the year before.

Full year net income was \$270m or \$16.46, 54 per cent higher than the \$182m the company earned before extraordinary items in 1986.

The company said television network revenues, which had been weak for most of the year, rebounded in the fourth quarter, reflecting strong advertising demand. However, publishing revenues showed only modest gains.

Warner Communications, the large film and entertain-

ment group, also reported strong results. Warner's net income increased to \$92m or 59 cents a share in the fourth quarter, compared with \$62m or 38 cents the year before.

The year earlier figure included a gain from discontinued operations of \$22m or 16 cents. Warner's annual profits advanced to \$328m or \$2.09 a share, compared with \$185.8m or \$1.26.

Warner said its filmed entertainment division had had the best year in its history, although operating income was up only 2 per cent at \$176m.

B&D offer for Dee 'now final'

BY NIKKI TAIT IN LONDON

BARKER & DOBSON, the Budget supermarkets and sweets group which is waging a £2bn (\$3.6bn) bid battle for Britain's third largest grocery group, Dee Corporation, yesterday said it would not increase or revise its offer terms.

The company said it had reviewed Dee's profits forecast and made the decision "in view of the disappointing figures". Dee has predicted profits before tax "of the order of £185m" in the year to end April, a 4 per cent fall on the previous year.

However, the immediate market reaction was to mark Dee shares down sharply, on grow-

ing scepticism that the bid will now succeed. Dee's price fell from 194p to 180p initially, although they recovered to 185p by the close with some 25m shares traded. With B&D's shares 6p higher at 139p, the cash and shares offer is worth 217p.

B&D also said the controversial "gearing covenant" within its key £1.6bn loan agreement would be suspended until six months after the offer became unconditional.

In order to finance the cash element of its bid, B&D has lined up £1.24bn of loan finance with a seven-strong banking syndicate, and

arranged a further working capital facility of up to £360m. However, the loan agreement stipulates that B&D must meet certain financial ratios throughout the three-year term - one of which specifies the relationship between borrowings and consolidated net worth.

Dee has consistently argued that this covenant will be breached after draw-down. B&D rejects Dee's charge but said yesterday, "To ensure this matter is dealt with once and for all, the banks have agreed to suspend the borrowings to net worth covenant until the date six months after the offer becomes unconditional."

Swedish group in Litton deal

By Sara Webb in Stockholm

SKANE-GRIPEN, a Swedish conglomerate based in Malmö, has decided to strengthen its bar-code equipment operations by acquiring part of Kimball Systems, the bar-code distributor owned by Litton Industries of the US.

Skane-Gripen's TI subsidiary makes food-processing equipment as well as marking and bar-code printers for the food industry.

It has annual sales of SKr450m (\$74.5m) and profits of about SKr30m. It will acquire Kimball Systems' European operations, which have a turnover of about SKr200m.

The most important part of the deal is the acquisition of Kimball Systems' distribution companies in France, Italy, Switzerland, West Germany, Finland and Sweden, which should help to increase market share in Europe, the group said.

Skane-Gripen reported profits, after financial items, of SKr286m on turnover of SKr5.4bn in 1986, though figures for 1987 - which have not been released yet - are expected to show an increase, helped by acquisitions.

Privatbanken plans capital increase

BY HILARY BARNES IN COPENHAGEN

PRIVATBANKEN, the third largest Danish commercial bank, plans an increase in share capital of up to Dkr500m at a date yet to be fixed, the bank announced yesterday.

The bank reported an increase in group net profits to Dkr226m from Dkr19m to Dkr61m in 1986, but profits before provisions declined from Dkr947m to Dkr926m after a 14.5 per cent rise in costs.

Provisions were increased to Dkr455m from Dkr328m, with earnings after provisions declining from Dkr619m to Dkr71m, which was described as below expectations.

There were extraordinary costs of Dkr36m compared with an income of Dkr247m, while the adjustment of the value of the securities portfolio showed a loss of Dkr140m compared with a 1986 loss of Dkr778m. Pre-tax profits increased from Dkr88m to Dkr295m.

Total assets increased from Dkr95.5bn to Dkr103.6bn and equity capital from Dkr4.6bn to Dkr5.2bn. Group advances increased by 16 per cent to Dkr47.7bn and deposits by 12 per cent to Dkr41.5bn.

The bank noted that it has increased provisions against loans to countries with payment problems to one third of the outstanding loans. Total group provisions against bad debts now stand at Dkr1.2bn.

The Ogilvy Group 1987 Results. Healthy Fourth Quarter rounds off year of substantial growth.

The Ogilvy Group, Inc. (NASDAQ/LSE - OGIL), the worldwide advertising agency and marketing services group, reports that earnings for the fourth quarter ended December 31, 1987 increased 17.7 percent to \$14,479,000 or \$0.99 per share, from \$12,297,000 or \$0.87 per share in 1986. Fourth quarter commission and fee income increased 30.3 percent to \$219,577,000 from \$168,507,000 in 1986.

For the year ended December 31, 1987, net income increased 10.2 percent to \$29,757,000 from \$26,995,000 in 1986. Per share earnings increased 6.3 percent to \$2.02 from \$1.90 per share in 1986. Commission and fee income for the year increased 31.8 percent to \$738,508,000 from \$560,132,000 in 1986, and operating profit increased 21.3 percent to \$57,933,000 from \$47,764,000 in 1986. In addition, reductions in the fourth quarter effective tax rate to 41 percent reduced the full year's tax rate to 47 percent.

William E. Phillips, Chairman-CEO, commented "We are satisfied with our results, which were in line with our targets. They were achieved despite a difficult environment. 1988 looks strong. And, our recent investments in new services will provide significant client and shareholder benefits in the near term as well."

The Ogilvy Group, Inc. Consolidated Statement of Income (in thousands of US dollars except per share figures)

	1987(B)	1986(A)	Percentage Increase (Decrease)
Quarter ended December 31, 1987 (Unaudited)			
Commission & Fee Income	\$219,577	\$168,507	30.3
Total Operating Expenses	194,338	145,914	33.2
Operating Profit	25,239	22,593	11.7
Income before Taxes	26,600	26,815	(0.8)
Taxes on Income	10,823	13,417	(19.3)
Net Income	\$14,479	\$12,297	17.7
Earnings per Common and Common Equivalent Share	\$0.99	\$0.87	13.8
Dividends Paid	\$0.21	\$0.20	5.0
Year ended December 31, 1987 (Unaudited)			
Commission & Fee Income	\$738,508	\$560,132	31.8
Total Operating Expenses	680,575	512,368	32.8
Operating Profit	57,933	47,764	21.3
Income before Taxes	60,499	58,709	3.0
Taxes on Income	28,583	30,974	(7.7)
Net Income	\$29,757	\$26,995	10.2
Earnings per Common and Common Equivalent Share	\$2.02	\$1.90	6.3
Dividends Paid	\$0.84	\$0.80	5.0

(A) Restated to conform with 1987 presentation.
(B) Includes the results of Dominion Centre Inc. and Thomson-Leach, Companies, Inc. which were acquired in August and October 1987, respectively, and are accounted for as poolings of interests.

Eastman Kodak stages sharp recovery

BY OUR NEW YORK STAFF

EASTMAN KODAK, the photographic group, stock in which has been under strong selling pressure since it launched a \$5.1bn bid for Sterling Drug last month, has produced a sharp recovery in fourth-quarter net results - although its stock price fell further.

Kodak, which is seeking to expand into pharmaceuticals from its base in chemicals and photographic equipment, revealed a rise in earnings for the December quarter to \$242m or 78 cents a share, from \$74m, or 22 cents a share,

on a 17 per cent gain in sales revenues to \$3.53bn.

However, the 1986 results were reduced by special charges of \$145m before tax to account for redundancies and restructuring of businesses. The 1987 results, announced on Wednesday, were below Wall Street's best expectations.

Yesterday Kodak stock, which has fallen from \$49 on anxieties about the high price paid for Sterling Drug, was trading at \$40 1/4 after falling \$3 1/4 to \$40 1/4 on Wednesday.

For the year, earnings more

than trebled to \$1.18bn or \$3.62 a share on a 16 per cent increase in sales to \$11.55bn. Earnings in 1986 were \$374m or \$1.10 a share after special charges of \$520m.

Mr. Colby Chandler, Kodak chairman, said he expected the Sterling Drug merger to "generate positive cash flow as early as 1989 and to contribute positively to Kodak earnings as quickly as 1990."

"We look for another year of vigorous growth in earnings from operations."

Last year had been an "outstanding year" because of big gains in volume and a 15 per cent improvement in productivity. In the imaging division, sales grew 15 per cent in the year and 17 per cent in the quarter, while chemicals revenues rose 9 per cent and 15 per cent.

Mr. Chandler said Kodak had used the advantage of the low dollar "to increase marketing activity in critical regions. The significant benefits of this strategy more than offset the incremental costs."

Notice of Redemption to the holders of

International Standard Electric Corporation

12% Sinking Fund Bonds Due 1996

NOTICE IS HEREBY GIVEN, that pursuant to the provisions of the Indenture dated 15th March, 1984 (the "Indenture"), between International Standard Electric Corporation and Bankers Trust Company, Trustee, that \$8,732,000 principal amount has been selected by the Trustee for Redemption on 15th March, 1988 at the principal amount thereof in accordance with the Sinking Fund provided for in Section 3.06 of the Indenture.

The following are the serial numbers of the Bonds which will be redeemed in whole:

6	1734	3282	5044	6812	8582	10352	12122	13892	15662	17432	19202	20972	22742	24512	26282	28052	29822	31592	33362	35132	36902	38672	40442	42212	43982	45752	47522	49292	51062	52832	54602	56372	58142	59912	61682	63452	65222	66992	68762	70532	72302	74072	75842	77612	79382	81152	82922	84692	86462	88232	90002	91772	93542	95312	97082	98852	100622	102392	104122	105852	107582	109312	111042	112772	114502	116232	117962	119692	121422	123152	124882	126612	128342	130072	131802	133532	135262	136992	138722	140452	142182	143912	145642	147372	149102	150832	152562	154292	156022	157752	159482	161212	162942	164672	166402	168132	169862	171592	173322	175052	176782	178512	180242	181972	183702	185432	187162	188892	190622	192352	194082	195812	197542	199272	201002	202732	204462	206192	207922	209652	211382	213112	214842	216572	218302	220032	221762	223492	225222	226952	228682	230412	232142	233872	235602	237332	239062	240792	242522	244252	245982	247712	249442	251172	252902	254632	256362	258092	259822	261552	263282	265012	266742	268472	270202	271932	273662	275392	277122	278852	280582	282312	284042	285772	287502	289232	290962	292692	294422	296152	297882	299612	301342	303072	304802	306532	308262	310000
17	1738	3286	5048	6814	8584	10354	12124	13894	15664	17434	19204	20974	22744	24514	26284	28054	29824	31594	33364	35134	36904	38674	40444	42214	43984	45754	47524	49294	51064	52834	54604	56374	58144	59914	61684	63454	65224	66994	68764	70534	72304	74074	75844	77614	79384	81154	82924	84694	86464	88234	90004	91774	93544	95314	97084	98854	100624	102394	104124	105854	107584	109314	111044	112774	114504	116234	117964	119694	121424	123154	124884	126614	128344	130074	131804	133534	135264	136994	138724	140454	142184	143914	145644	147374	149104	150834	152564	154294	156024	157754	159484	161214	162944	164674	166404	168134	169864	171594	173324	175054	176784	178514	180244	181974	183704	185434	187164	188894	190624	192354	194084	195814	197544	199274	201004	202734	204464	206194	207924	209654	211384	213114	214844	216574	218304	220034	221764	223494	225224	226954	228684	230414	232144	233874	235604	237334	239064	240794	242524	244254	245984	247714	249444	251174	252904	254634	256364	258094	259824	261554	263284	265014	266744	268474	270204	271934	273664	275394	277124	278854	280584	282314	284044	285774	287504	289234	290964	292694	294424	296154	297884	299614	301344	303074	304804	306534	308264	310000
18	1742	3290	5050	6816	8586	10356	12126	13896	15666	17436	19206	20976	22746	24516	26286	28056	29826	31596	33366	35136	36906	38676	40446	42216	43986	45756	47526	49296	51066	52836	54606	56376	58146	59916	61686	63456	65226	66996	68766	70536	72306	74076	75846	77616	79386	81156	82926	84696	86466	88236	90006	91776	93546	95316	97086	98856	100626	102396	104126	105856	107586	109316	111046	112776	114506	116236	117966	119696	121426	123156	124886	126616	128346	130076	131806	133536	135266	136996	138726	140456	142186	143916	145646	147376	149106	150836	152566	154296	156026	157756	159486	161216	162946	164676	166406	168136	169866	171596	173326	175056	176786	178516	180246	181976	183706	185436	187166	188896	190626	192356	194086	195816	197546	199276	201006	202736	204466	206196	207926	209656	211386	213116	214846	216576	218306	220036	221766	223496	225226	226956	228686	230416	232146	233876	235606	237336	239066	240796	242526	244256	245986	247716	249446	251176	252906	254636	256366	258096	259826	261556	263286	265016	266746	268476	270206	271936	273666	275396	277126	278856	280586	282316	284046	285776	287506	289236	290966	292696	294426	296156	297886	299616	301346	303076	304806	306536	308266	310000
19	1746	3294	5054	6820	8590	10360	12130	13902	15670	17438	19208	20978	22748	24518	26288	28058	29828	31602	33372	35142	36912	38682	40452	42222	43992	45762	47532	49302	51072	52842	54612	56382	58152	59922	61692	63462	65232	67002	68772	70542	72312	74082	75852	77622	79392	81162	82932	84702	86472	88242	90012	91782	93552	95322	97092	98862	100632	102402	104132	105862	107592	109322	111052	112782	114512	116242	117972	119702	121432	123162	124892	126622	128352	130082	131812	133542	135272	137002	138732	140462	142192	143922	145652	147382	149112	150842	152572	154302	156032	157762	159492	161222	162952	164682	166412	168142	169872	171602	173332	175062	176792	178522	180252	181982	183712	185442	187172	188902	190632	192362	194092	195822	197552	199282	201012	202742	204472	206202	207932	209662	211392	213122	214852	216582	218312	220042	221772	223502	225232	226962	228692	230422	232152	233882	235612	237342	239072	240802	242532	244262	245992	247722	249452	251182	252912	254642	256372	258102	259832	261562	263292	265022	266752	268482	270212	271942	273672	275402	277132	278862	280592	282322	284052	285782	287512	289242	290972	292702	294432	296162	297892	299622	301352	303082	304812	306542	308272	310000
20	1750	3298	5058	6824	8594	10364	12134	13906	15674	17442	19212	20982	22752	24522	26292	28062	29832	31606	33380	35150	36920	38690	40460	42230	44000	45770	47540	49310	51080	52850	54620	56390	58160	59930	61700	63470	65240	67010	68780	70550	72320	74090	75860	77630	79400	81170	82940	84710	86480	88250	90020	91790	93560	95330	97100	98870	100640	102410	104140	105870	107600	109330	111060	112790	114520	116250	117980	119710	121440	123170	124900	126630	128360	130090	131820	133550	135280	137010	138740	140470	142200	143930	145660	147390	149120	150850	152580	154310	156040	157770	159500	161230	162960	164690	166420	168150	169880	171610	173340	175070	176800	178530	180260	181990	183720	185450	187180	188910	190640	192370	194100	195830	197560	199290	201020	202750	204480	206210	207940	209670	211400	213130	214860	216590	218320	220050	221780	223510	225240	226970	228700	230430	232160	233890	235620	237350	239080	240810	242540	244270	246000	247730	249460	251190	252920	254650	256380	258110	259840	261570	263300																											

INTL. COMPANIES AND FINANCE

NCSC suspends trading in Cumberland Credit

By Chris Sherwell in Sydney

TRADING WAS suspended yesterday in the shares of Cumberland Credit, the cash-rich Australian company which is subject of a dramatic tussle for control.

The move by the Australian Stock Exchange followed a notice from the National Companies and Securities Commission (NCSC), the share market watchdog agency, that trading should be halted because the market was not informed.

Cumberland Credit is currently the subject of a takeover bid by TNT, the transport company controlled by Sir Peter Abeles. Its main asset is cash reserves put at A\$200m (US\$140m).

TNT launched its 85 cents a share bid last week after increasing its stake to 20 per cent. Its move followed an astonishing series of share

deals involving some of Australia's best-known entrepreneurs.

The first came from Mr Larry Adler's F&I Insurance, which announced the sale of its 20 per cent stake to Mr Ian Joyce's Coronet Equities last month at A\$1 per share. Mr Adler also handed over the chairmanship of Cumberland to Mr Joyce.

The move earned Mr Adler public criticism. Other key shareholders who had looked to Mr Adler's expertise quickly bowed out. They included Equithink and Equitop.

Apart from TNT, one buyer of these shares was the entrepreneur Mr Solomon Lew. But he then sold his 16 per cent stake at 85 cents a share immediately before TNT launched its bid.

Several parties were named as buyers, among them Mr Alan Bond. It also transpired that Mr Adler himself had started buy-

ing back into Cumberland.

In addition, Mr Adler's original sale to Mr Joyce turned out to be subject to approval from the Foreign Investment Review Board, since Coronet Equities is a New Zealand company.

The bizarre and unexpected consequence was that Mr Adler was obliged on Wednesday to declare that he owned an even larger stake in Cumberland Credit than he had held before. Moreover, his stake was above the 20 per cent mark at which he should launch a takeover bid.

On Wednesday night, the NCSC was reported to have secured a court injunction preventing F&I trading in Cumberland's shares. Yesterday, with the whole affair on the point of degenerating into farce, all trading in the stock was suspended.

Daihatsu pre-tax up 29% in first half

By Carla Rapoport in Tokyo

DAIHATSU, one of Japan's medium-sized vehicle manufacturers, yesterday reported a 29 per cent jump in pre-tax profits for the six months ended December, thanks to increased sales of its mini-cars.

The company said that sales for the period were up 7.2 per cent to Y283bn (\$2.53bn), while pre-tax profits hit Y5bn.

Daihatsu said that sales of its subcompact cars in Japan declined, but mini-cars surged.

Sales of its new subcompact, Charade, in the US were strong. Mini-car sales in Japan were boosted by increased production for Toyota.

For the current year, which covers a nine-month period to March, Daihatsu expects profits to hit Y8bn on sales of Y440bn.

Kuwait Projects controls UGB

By Our Financial Staff

KUWAIT PROJECTS, a Kuwaiti investment firm, has acquired a majority stake in Bahrain-based United Gulf Bank (UGB) through a share swap offer.

Mr Mohammed Youssef al-Sameet, the company's managing director, says more than 70 per cent of UGB's shareholders had accepted the swap, which grants them Kuwaiti Projects shares for every 1.75 UGB shares.

The offer originally expired on Wednesday, but Sameet said it had been extended until February 15 to give remaining shareholders another chance.

Trading in Kuwait Projects shares on the Kuwait Stock Exchange will remain suspended until February 20.

Mr Sameet said the company's board would propose to stop trading in UGB shares on the Kuwait stock market to save high registration fees.

UGB would continue to be listed on the Bahrain exchange, UGB, hard hit by bad loans, reported a \$37.3m loss in 1987. But last month it said it was in a strong position to pursue its investment strategies after a two-year restructuring that phased out its commercial banking operations.

National Bank of Bahrain (NBB), which is the country's oldest locally registered bank, said it was able to hold 1987 net profit unchanged at BD4.4m (\$1.17m) despite a difficult business environment.

The bank's chairman, Mr Ahmed Ali Kano, said earnings before debt provisions fell to BD10.9m, from BD11.4m in 1986.

But the fall was offset by a decline in the amount of provisions set aside which fell to BD6.5m, from BD7m in 1986 accounts.

Kuwait Finance House (KFH), an Islamic investment bank, said its 1987 net profits rose 10 per cent over 1986 to KD24.53m (\$8.9m) from KD20.56m.

KFH, 49 per cent owned by the Kuwaiti Government and 51 per cent by Kuwaiti nationals, said its end-1987 balance sheet totalled KD1.06bn, up from KD887m at end-1986.

Profits surge 41% at Showa Aluminum

By Our Tokyo Staff

SHOWA ALUMINUM boosted pre-tax profits 41.1 per cent in the year to last November thanks to the construction boom in Japan.

The company also benefited from the increased demand for beer cans during the period, it said, as well as improved profits from its financial investments.

Pre-tax profits in the period jumped to Y3.2bn (\$25.2m) on sales 7 per cent higher at Y122bn.

Showa was able to reduce sharply its interest rate payments in the period through issuing convertible bonds with warrants and then using the cash to reduce its long and short-term debts.

Showa said it intends to raise its annual dividend by 11 per share to Y1. For the current year, the group forecasts a further 7 per cent rise in pre-tax profits on a 6 per cent rise in sales.

UK group wins Colly Farms battle

By Our Financial Staff

ANGLO-AMERICAN Agriculture (AAA), the British agricultural group, has won its battle for control of Colly Farms Cotton, the second largest Australian cotton producer.

AAA said yesterday it had received acceptances in excess of 50 per cent of Colly's share capital, for which it was offering A\$2.10 a share.

The offer values the Australian company at over A\$76m

(\$54.3m), and will remain open for other Colly shareholders until March 13.

The bid was launched after Mr Kerry Packer, the Sydney businessman, had offered A\$1.86 a share for Colly Farms. When AAA made its offer, Mr Packer had some 20 per cent of the company.

AAA confirmed yesterday that it intends to retain Colly's

listing on the Sydney and Melbourne stock exchanges.

Mr David Piment, the chairman of AAA, which is largely involved in growing fruit in California, said yesterday: "The management team which the two companies have in North America and Australia will enable Anglo-American's expertise to assist Colly to develop complementary export crops of major potential."

Murdoch closes down Brisbane Telegraph

By Our Financial Staff

THE BRISBANE TELEGRAPH, an afternoon newspaper controlled by Mr Rupert Murdoch, the international publisher is to close after its last edition is published today.

The announcement was made yesterday by Mr Keith McDonald, the chairman of Queensland Press, which publishes the 115-year-old newspaper, and which was acquired last year by Cruden Investments, Mr Murdoch's family company.

News Corporation, Mr Murdoch's stock-exchange listed international media concern,

also has an interest in Queensland Press.

The 115-year-old newspaper has a daily circulation of about 112,000, Mr McDonald said, but losses have been increasing. Efforts to cut costs and boost circulation and advertising had been unsuccessful and losses had risen to insupportable levels, he said.

The closure leaves Brisbane, the main city in the state of Queensland, without an afternoon newspaper. Of the city's two morning and two Sunday newspapers, Mr Murdoch's companies own one of each.

NOTICE OF PREPAYMENT



US\$35,000,000

Negotiable Floating Rate Certificates of Deposit Due 20th September 1989

Notice is hereby given that in accordance with the conditions of the above Certificates of Deposit (the "Certificates"), Banco di Sicilia, (the "Bank") will prepay all the outstanding Certificates on 17th March, 1988 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date at the Office of the Paying Agent, Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE.

Interest will cease to accrue on the Certificates on the Prepayment Date.

Morgan Guaranty Trust Company of New York, London.
Agent Bank
5th February, 1988

NOTICE TO WARRANTHOLDERS OF DAIKIN INDUSTRIES, LTD.

U.S. \$100,000,000

2 1/4% Guaranteed Bonds 1992 with Warrants (the "Warrants")

to subscribe for shares of common stock of Daikin Industries, Ltd.

Daikin Industries, Ltd. (the "Company") will change its financial year-end from 30th November to 31st March with the approval of the shareholders of the Company at their meeting to be held on 28th February, 1988. Upon such approval, the Company will have a four-month financial period running from 1st December, 1987 to 31st March, 1988 and thereafter its financial year will run from 1st April to the following 31st March; the record dates for the payment by the Company of annual dividends and interim dividends will become 31st March and 30th September, respectively, in each year.

Notice is hereby given that, as a result of the foregoing, the Dividend Accrual Period (as referred to in Condition 4 of the Warrants) with respect to the shares of the Company issued upon exercise of Warrants will become a four-month period ending on 31st March, 1988 and thereafter each six-month period ending on 30th September and 31st March in each year.

Daikin Industries, Ltd.
4-12, Nakazaki-nishi 2-chome,
Kizu-shi,
Osaka, Japan.
5th February, 1988

This Advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

The Bristol Waterworks Company

(Incorporated in England)

Placing of £4,000,000

10.40 per cent. Redeemable Debenture Stock, 2002 at £100 per cent. (payable as to £10 per cent. on acceptance and as to the balance by 3rd March, 1988.)

Application has been made to the Council of The Stock Exchange for the above Stock to be admitted to the Official List. The Stock will rank for interest *pari passu* with the existing Debenture Stocks and Mortgages of the Company.

In accordance with the requirements of The Council of The Stock Exchange, market makers have been offered participation in the marketing of the Stock.

Particulars of the Stock have been circulated in the Extol Statistical Services Ltd., and copies will be available, for collection only, during usual business hours until 8th February, 1988 from the Company's Announcements Office of The Stock Exchange, London EC2N 1HP. Copies may also be obtained during normal business hours up to and including 22nd February, 1988, from:

Seymour Pierce Butterfield Ltd.,
10 Old Jewry,
London EC2R 8EA

or from the Company's principal office,
Bridgwater Road,
Bristol BS99 7AV.

5th February, 1988

20 & 21 JUNE 1988 TOM PETERS IN LONDON

Send your business card and full details will be sent to you.

EUROMANAGEMENT
Bath House (3rd floor)
55, Holborn Viaduct
LONDON EC1A 2EX
Tel: 01-2364080
Fax: 01-4890849

in association with
International Business Communications

Brasilvest S.A.

Net asset value as of 1st February, 1988 per C\$ Share: \$7,103.50 per US\$ Share: US\$9,562.98 per Depositary Share: US\$8,980.22 (Second Series) per Depositary Share: US\$7,642.28 (Third Series) per Depositary Share: US\$7,139.51 (Fourth Series)

ALGO INTERNATIONAL LIMITED
Guaranteed Floating Rate Notes 1989

Unconditionally and irrevocably guaranteed by the Lloyds Bank Corporation of London, LIMITED (INCORPORATED IN ENGLAND) (the "Guarantor") the full faith and credit of the Guarantor being pledged to the payment of the principal and interest on the Notes.

Payment Date August 5, 1989 against Coupon No. 2 in payment of US\$20,000,000 nominal of the Guaranteed Floating Rate Notes.

Guarantor: Lloyds Bank Corporation, London, England

BankAmerica Corporation

(Incorporated in the State of Delaware)

U.S. \$400,000,000

Floating Rate Subordinated Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the final Interest Sub-period from 8th February, 1988 to 7th March, 1988 the following will apply:

1. Interest Payment Date: 7th March, 1988
2. Rate of Interest for Sub-period: 6 1/4% per annum
3. Interest Amount payable for Sub-period: US\$269.79 per US\$50,000 nominal

Total Interest Amount payable: US\$936.54 per US\$50,000 nominal

The following Interest Sub-period will be from 7th March, 1988 to 7th April, 1988.

Agent Bank
Bank of America International Limited

Accordingly, on 15th March, 1988 the Bonds so designated for redemption will become due. Payment will be made upon presentation and surrender thereof of the above Bonds at one hundred per cent (100%) of the principal amount thereof in United States Dollars, at the option of the holder, subject to any applicable laws or regulations in the country where each of the following offices are located, at the City Offices of Bankers Trust Company in London, at the main office of Bankers Trust Company in Frankfurt, at the office of Banque Indosuez Belgique Bruxelles, (formerly Banque du Benelux S.A. Brussels), at the office of Banque Generale du Luxembourg S.A. in Luxembourg or at the office of Swiss Bank Corporation Basle.

The redeemed Bonds should be presented with all Coupons maturing after 15th March, 1988. Coupons maturing on 15th March, 1988 and prior thereto should be detached and surrendered for payment in the usual manner. From and after 15th March, 1988 interest on redeemed Bonds will cease to accrue.

International Standard Electric Corporation

By Bankers Trust Company, Trustee.

5th February, 1988

NOTICE OF REDEMPTION AND FREE SHARE DISTRIBUTION

To the Holders of AIDA ENGINEERING, LTD.

U.S.\$20,000,000
5 1/4 per cent. Convertible Bonds Due 1996 (the "Bonds")

NOTICE IS HEREBY GIVEN with respect to redemption of the Bonds and a free distribution of shares of Common Stock of Aida Engineering, Ltd. (the "Company") as follows:

1. Redemption of the Bonds

Pursuant to Condition 6(B) of the Terms and Conditions of the Bonds, the Company will redeem on 25th March, 1988 all of the Bonds then outstanding at the redemption price of 102 1/2 per cent. of the principal amount thereof (i.e., U.S.\$5,125.00 per Bond) together with accrued interest to 25th March, 1988.

Payment of the redemption price and accrued interest will be made on and after 25th March, 1988, upon presentation and surrender of the Bonds, together with all coupons appertaining thereto which mature on or after 25th March, 1988, at any of the following offices of the Paying Agents:

PRINCIPAL PAYING AGENT

The Fuji Bank and Trust Company

One World Trade Center,

New York,

N.Y. 10048

PAYING AGENTS

Morgan Guaranty Trust Company

of New York

Morgan House, 1 Angel Court,

London EC2R 7AE

Societe Generale

29 Boulevard Haussmann,

75009 Paris

Bank International de Luxembourg S.A.

2 Boulevard Royal,

Luxembourg

The Sumitomo Bank, Limited

Avenue des Arts 21-22, 1040 Bruxelles

The Fuji Bank, Limited

25/31 Moorgate,

London EC2R 6HQ

Industrie Bank von Japan (Deutschland)

Aktiengesellschaft

Taunusanlage 11,

6000 Frankfurt am Main

Swiss Bank Corporation

Paradeplatz 6,

CH-8022 Zurich

From and after 25th March, 1988, interest on the Bonds will cease to accrue.

The Bonds may be converted into shares of Common Stock of the Company at the conversion price (with the Bonds taken at their principal amount translated into Japanese yen at the rate of Y228.00=U.S.\$1) of Y527.7 per share. Each Bondholder who wishes to convert his Bonds should deposit his Bonds, together with all unexpired coupons, with any of the Conversion Agents (being the same as the Paying Agents specified above), accompanied by a notice of conversion (the form of which notice is available from any of the Conversion Agents). SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON 25TH MARCH, 1988.

For the information of the holders of the Bonds, the reported closing price of shares of Common Stock of the Company on the Tokyo Stock Exchange on 26th January, 1988 was Y975 per share and the aggregate principal amount of the Bonds outstanding as at the same date was U.S.\$45,000.

2. Free Share Distribution

Pursuant to the resolution of the meeting of its Board of Directors held on 1st February, 1988, the Company will make a free distribution of shares of its Common Stock on 11th May, 1988, Japan time, to shareholders of record at 3:00 p.m., Japan time, on 25th March, 1988 at the rate of 0.1 new share for each share held.

According to Condition 5(C)(i) of the Terms and Conditions of the Bonds, an adjustment of the conversion price of the Bonds resulting from a free share distribution shall become effective immediately after the record date in respect thereof. The record date in respect of the said free share distribution, however, falls on the date of redemption of the Bonds mentioned in 1. above. Accordingly, no adjustment of the conversion price will be made in connection with the free share distribution.

AIDA ENGINEERING, LTD.

2-10, Ohymacho, Sagamihara, Kanagawa, Japan

5th February, 1988

Bank Leu International Limited

Nassau, Commonwealth of the Bahamas

Notice to the Holders of Notes and Coupons, of Warrants and of Notes with Warrants under the 7 1/4% US\$ 40 million Guaranteed Notes due 1989

According to the resolution taken by the General Meeting of Shareholders on 31 July 1987, which became effective as of 30 October 1987, the name of the Company has been changed to

Leu Trust and Banking (Bahamas) Limited

The new Company has assumed all rights and obligations under the Notes and Coupons and Warrants as fully and effectively as it has been at the issue of the Notes and stated in the Offering Circular of 14 August 1984. The unconditional Guarantee for the Notes of Bank Leu Ltd, Zurich, remains unchanged.

The listing of the Notes and the Warrants at the Luxembourg Stock Exchange is changed to the name of the new Company. The Notes and the Warrants shall not be exchanged or stamped. The Security Identification Numbers remain unchanged.

Nassau and Zurich, January 1988

Leu Trust and Banking (Bahamas) Limited
Bank Leu Ltd

	Euro-clear	CEDEL	Swiss Security No.
Notes with Warrants	10101	290840	642910
Notes ex Warrants	10102	290858	642911
Warrants	10103	602752	643194



Bank Leu Ltd
Bahnhofstrasse 32 CH-8022 Zurich Telephone (1) 2191111

Notice of Early Redemption

Enso-Gutzeit Oy



U.S. \$50,000,000

11 1/4% Guaranteed Notes due 1990

Notice is hereby given that in accordance with Clause 6(B) of the Terms and Conditions of the Notes, the Company will redeem all of the outstanding Notes at 100% per cent. of their principal amount on 15th March, 1988, when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation of the Notes with all unexpired Coupons attached, at the Offices of any one of the Paying Agents mentioned hereon.

Accrued interest due 15th March, 1988 will be paid in the normal manner against presentation of Coupon No. 5, on or after 15th March, 1988.

Bankers Trust Company, London

5th February, 1988

Agent Bank

INTL. COMPANIES AND FINANCE

Bronfman savours victory on Martell estate

George Graham accompanies the management of Seagram on a visit to France's Cognac region

MR EDGAR BRONFMAN Jr was beaming happily as he surveyed his new property in south-western France.

"We didn't expect we would have to pay so much," he admitted.

"But Martell is priceless," prompted Mr Rene Firino-Martell, who has just sold his family company, the second largest producer of cognac, to Mr Bronfman's Seagram group for FF15.25bn (\$2.25bn).

Mr Firino-Martell conceded, however, that the bill for Martell, after Seagram was forced by the French Government into a public bidding battle with Grand Metropolitan of the UK which required it to raise its offer from FF12.500 a share to FF13.475, was steep.

"It is three times the normal price. I could not personally afford to buy shares at that price," he said yesterday, standing among the tapestries

of Martell's family chateau just outside Cognac.

Mr Bronfman said the decision to buy Martell at around 35 times last year's earnings could not be justified on short-term financial grounds, but in the long term the fit between Seagram and Martell was perfect.

"There are three essential categories in top quality drinks distribution - Scotch whisky, champagne and cognac. We have the largest selling premium Scotch, in Chivas Regal, the second largest selling champagne, in Mumm. We did not have a cognac," Mr Bronfman said.

For Mr Firino-Martell, the need to link up with a larger group had become urgent. He

began to think about such an alliance when Guinness joined with Most-Bennessy.

"Everyone expected alliances on a planetary scale," he said. At that stage Martell formed a preliminary distribution agreement with GrandMet, but Mr Firino-Martell was unhappy about the way the agreement was being implemented. He was angered when GrandMet, without asking him in advance, told him it was raising its stake in Martell from 10 per cent to 20 per cent.

"I must say that we did not at all like their decision to move to 20 per cent without telling us. We got very angry," Mr Firino-Martell recalled.

With Seagram now victorious in the battle for Martell, the

distribution agreement with GrandMet remains one of the thorniest problems. Mr Firino-Martell and Mr Bronfman are under lawyers' orders not to comment.

Other drinks marketing executives believe, however, that Martell will be able to abrogate the agreement.

In Cognac, meanwhile, there are sad faces at what seems like the end of an era.

In the words of one Martell employee: "Seagram has done a lot to reassure us that they do not plan to change the way the company runs, but there is the sentimental side. I have worked for Martell for 32 years and I cannot hold back a little tear."



Edgar Bronfman did not expect to pay so much

Nedlloyd adjusts terms of votes plan

By Our Financial Staff

NEDLLOYD has adjusted the terms of its controversial statute change and rights issue in advance of next Friday's extraordinary shareholders' meeting.

Nedlloyd said its planned rights issue to four Dutch financial institutions, which effectively doubles group capital, would not create more than an extra 120 votes.

In addition, the company said it would no longer seek to alter voting rules for future statute changes.

The Nedlloyd statement coincides with a concerted campaign by dissident shareholders, involving advertisements in newspapers, to stop the company going ahead with the statute and financial moves.

A shareholders' meeting held on January 25 to approve the initial proposals failed to find the necessary quorum following a boycott by shareholders.

The boycott reflected the widely held view that the Nedlloyd plans, which were aimed at making the company effectively bid-proof, were in contravention of shareholder rights.

Nedlloyd said it had now agreed with the institutions that the certificates it planned to issue would be non-convertible. The voting shares would be held by one single administrative office, holding all the votes.

Nedlloyd's dissident shareholders are led by Mr Torsten Hagen, a shipping consultant who heads a group of Norwegian investors controlling about 5 per cent of the Dutch shipping line.

For 1987 Nedlloyd suffered a loss of FF1.900m (\$223.8m) following a FF1.1bn write-down on its fleet and offshore rigs. The company made a net profit of FF1.71bn in 1986, and has forecast a strong recovery for 1988.

BIG:

Bank für Gemeinwirtschaft Aktiengesellschaft, London Branch

U.S. \$100,000,000 FLOATING RATE DEPOSIT NOTES 1992

In accordance with the provisions of the Notes, interest is hereby given that for the Interest Period 5th February, 1988 to 5th August, 1988 the Notes will bear interest at the rate of 7 7/8% per annum.

The Coupon amount per U.S. \$100,000 Note will be U.S. \$360.21.

The Interest Payment Date will be 5th August, 1988. Standard Mortgage & Co. Limited Agent Bank

Matra float five-times subscribed

By Paul Betts in Paris

THE FLOTATION of Matra, the French defence and electronics group, was five-times subscribed, Mr Edouard Balladur, the French Finance Minister, said yesterday.

The privatisation of the group has thus turned out to be a success for the Government after fears that it might backfire as a result of the stock market crash.

Matra was originally due to be sold off by the state three months ago, but the Government suspended the privatisation after the October stock market collapse.

But last month it decided to go ahead with the sale of its 50.97 per cent controlling stake to show, before the spring presidential election, its continuing commitment to privatisation.

Mr Balladur said that Matra was expected to have 300,000 shareholders as a result of the privatisation. This is double the Government's original target of 150,000.

The minister also said that subscriptions had been received equivalent to 18.2m Matra shares. Of this figure, 7.9m came from individual shareholders - double the number of shares on public offer. Moreover, 80 per cent of Matra parent company employees subscribed.

The quotation on the Paris bourse of Matra shares - which were offered by the state at FF110, valuing the company at FF2.15bn (\$385.4m) - is due to resume next Monday.

Writs threat in La Générale bid battle

BY TIM DICKSON IN BRUSSELS

MR CARLO De Benedetti, the Italian entrepreneur whose bid to win control of Société Générale de Belgique has inspired a bitter battle for Belgium's most powerful company, announced yesterday that he will be taking legal action against those responsible for this week's hostile purchases of La Générale shares.

The latest legal twist came before the announcement that Compagnie Financière de Suez, the Paris-based financial holding company for the Suez banking group, had acquired a 10 per cent stake in the beleaguered institution.

Carlsberg buys brewery in West Germany

By Hilary Barnes in Copenhagen

CARLSBERG, the Danish brewer, has become the first foreign beer group to acquire a brewery in West Germany. It has bought the Hannen Brewery, in Mönchengladbach, from Deutsche Bräu for an undisclosed sum.

The German brewery sells about 900,000 hectolitres of beer a year with a turnover of DM100m (\$59.5m).

Carlsberg's beer sales last year were 16m hectolitres, of which 70 per cent was sold outside Denmark. Group turnover was DKR9.1bn (\$1.41bn).

The German acquisition marks another significant step in Carlsberg's international expansion. It also owns breweries in the UK, Italy, Spain, Turkey and Hong Kong.

Mr De Benedetti's legal action was to initiate a procedure called "Complaint against X" which involves an investigation by a Belgian judge and which, his camp says, could lead to criminal prosecution.

The X means that it is up to the judge to identify those responsible but it is no secret that Carlsberg, who wants to establish a European financial and industrial empire based on La Générale, already controls directly or indirectly 18.6 per cent of the group and awaits permission to make a formal offer for another 15 per cent.

Mr André Laysen, the Flemish businessman whose Gevaert holding company is effectively controlled by the Belgian section of Paribas, the French investment bank, claims to be

willing with a group of institutions to subscribe for at least 10m of the 12m new shares to be issued by the La Générale board as a means of diluting Mr De Benedetti's stake.

This last manoeuvre is the subject of a separate court case, the outcome of which will not be known until next Tuesday.

The Brussels bourse, meanwhile, was less active yesterday than on Wednesday when new records were set both for volume in La Générale shares and for total market turnover.

Even so, about 670,000 shares changed hands.

KLM earnings increase 58% in third quarter

BY OUR FINANCIAL STAFF

KLM, THE Dutch airline, yesterday reported a 58 per cent rise to FF57.8m (\$30.6m) in third-quarter earnings following an improvement from FF1.25bn to FF1.39bn in group income.

The company, which is 39.4 per cent owned by the Government, said it expected net earnings for the full year, ending March 1988, to be broadly maintained at last year's FF301m.

In the third quarter, KLM's planes were 71.4 per cent full against an industry average closer to 65 per cent. Last year, KLM had 68 per cent capacity.

However, the heavier load factor will not result in surging income for the year as a whole since margins are being squeezed by the weakness of the dollar. In the third quarter,

the guilder was 13 per cent higher against the dollar than a year earlier.

KLM's income from air traffic, at FF1.15bn, was 7 per cent higher in the third quarter. An Amsterdam analyst said yesterday that the income from traffic had risen more than expected and the growth of the load factor looked to have made up for rising fuel prices and the lower dollar.

Fuel costs rose, in guilders, by 13 per cent during the quarter. About 30 per cent of the airline's income comes from North American routes.

The company made a profit FF5.3m on the sale of fixed assets, against FF100,000 last year. Of the total gain, FF4.8m stemmed from the sale of a Sikorsky S-61 helicopter.

Oerlikon sales decline likely to continue

By John Wicks in Zurich

OERLIKON-BUEHRLE, the Swiss industrial group, has reported a decline in sales from SF4.66bn (\$3.4bn) to SF4.1bn for 1987. It says the result is unsatisfactory and sees no real improvement in the current year.

The company made a SF89.8m loss in 1986 and passed its dividend. There will be no dividend for 1987.

The parent company reports that more than half of the sales decline in 1987 was due to divestments.

While business in the civilian sector is said to have developed favourably "despite what were in part adverse conditions," Oerlikon was unable to meet sales and income targets in the military products field.

The Rank Organisation Plc

(Incorporated with limited liability in England under the Companies Act 1985)

NOTICE OF REDEMPTION

Notice to holders of Bonds ("the Bonds") representing the U.S.\$75,000,000 4 1/4 per cent Convertible Loan 1993 of The Rank Organisation Plc constituted by the Trust Deed referred to below.

NOTICE IS HEREBY GIVEN that pursuant to Paragraph 5(b) of the terms and conditions endorsed on the Bonds and paragraph 5(b) in the First Schedule to a Trust Deed dated 15th February 1973 (the "Principal Trust Deed") between (1) The Rank Organisation Plc ("the Company") and (2) Rothschild Trust Company Limited (formerly Rothschild Executor & Trustee Company Limited) ("the Trustee") as Trustees for the Bondholders, the Company will on 5th May 1988 (the "Redemption Date") redeem all of the Bonds then outstanding at par plus accrued interest (in accordance with the provisions of the Principal Trust Deed and a supplemental trust deed dated 24th January 1985 between the Company, the Trustee and Rank Overseas Holdings Plc).

Dated 5th February 1988

By Order of the Board

Registered Office: 6 Connaught Place, London W2 2EZ

B. C. Owens Secretary

NOTES

(1) Payment will be made on the Redemption Date against surrender of Bonds or coupons at the offices (set out below) of the Paying Agents. Such payments will be made either in New York City in U.S. dollars or, at the option of the bearer, in London, Amsterdam, Frankfurt/Main or Luxembourg by transfer to a U.S. dollar account with, or by U.S. dollar cheque drawn on, a bank in New York City, subject in each case to any applicable fiscal or other laws or regulations of the United States of America or of the country of the Paying Agent concerned. Bonds should be presented for payment together with all unexpired coupons, failing which the face value of the missing unexpired coupons will be deducted from the principal amount due for payment. Amounts so deducted will be paid in the manner mentioned above against surrender of the relative missing coupons. No interest will accrue on the Bonds after the Redemption Date (unless upon due presentation payment of the principal is improperly withheld or refused).

(2) In accordance with paragraph 4(a) of the conditions set out in the First Schedule to the Principal Trust Deed, the Bonds will remain convertible, at the option of the Bondholder, into Ordinary Shares of 25p each of the Company on the terms and conditions set out in the aforesaid paragraph 4 until two days before the Redemption Date.

PRINCIPAL PAYING AGENT

National Westminster Bank PLC,
Stock Office Services,
20 Old Broad Street,
London EC2N 1EJ, England.

PAYING AGENTS

Citibank, N.A.,
Coupon Payment Department,
111 Wall Street,
New York NY 10043, U.S.A.

Deutsche Bank
Aktiengesellschaft,
Stuttgarterstrasse 16-24,
D-6236 Eschborn, West Germany.

Pierson, Hellding &
Pierson N.V.,
Herengracht 214,
Amsterdam,
The Netherlands.
Banque Internationale à
Luxembourg S.A.,
2 Boulevard Royal,
Luxembourg.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

4th February, 1988



TOYO CONSTRUCTION CO., LTD.

(Toyo Kensei Kabushiki Kaisha)

U.S.\$50,000,000

5 per cent. Guaranteed Bonds 1993

with

Warrants

to subscribe for shares of common stock of Toyo Construction Co., Ltd.
Payments of principal of and interest on the Bonds being unconditionally and irrevocably guaranteed by

The Sanwa Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

IBJ International Limited

Sanwa International Limited

New Japan Securities Europe Limited

Credit Suisse First Boston Limited

The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International Limited

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

Toyo Trust International Limited

S.G. Warburg Securities

Yamaichi International (Europe) Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

4th February, 1988



YUASA BATTERY CO., LTD.

U.S.\$50,000,000

5 per cent. Guaranteed Bonds due 1993

with

Warrants

to subscribe for shares of common stock of Yuasa Battery Co., Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by

The Mitsui Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

Mitsui Finance International Limited

Mitsui Trust International Limited

Swiss Bank Corporation International Limited

Banque Paribas Capital Markets Limited

Chase Investment Bank

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

KOKUSAI Europe Limited

Kyowa Finance International Limited

Leu Securities Limited

Morgan Stanley International

New Japan Securities Europe Limited

Salomon Brothers International Limited

Westdeutsche Landesbank Girozentrale

150 من الاموال

UK COMPANY NEWS

BP to expand in US with £142m offer for Lear

BY STEVEN BUTLER

British Petroleum is moving to expand its downstream natural gas operation in the US with a \$250m (£142m) offer to acquire Lear Petroleum, the financially troubled gas distribution company based in Dallas.

The acquisition, if successful, would be BP's biggest expansionary move in the US since BP completed its acquisition of Standard Oil last summer. BP had earlier identified natural gas as a possible area of expansion in the US.

Lear has a natural gas collection and transmission system in Kansas, Louisiana, Mississippi, Oklahoma, and Texas, but lacks its own reserves. The company was hit last year when several of its customers withheld the transmission of natural gas because of depressed prices, and is in the midst of a complex financial restructuring.

BP produces natural gas in the area, although it has no distribution facilities of its own. BP is offering \$2.66 per share in cash, with the offer conditional on two-thirds of the holders of outstanding Lear preferred stock approving an amendment to the terms of

BRITOL BID NOT TO BE REFERRED

British Petroleum's \$2.5bn bid for Britoil, the independent oil company, yesterday passed an important hurdle when the Secretary of State for Trade and Industry announced the decision not to refer the proposed acquisition to the Monopolies and Mergers Commission, writes Steven Butler.

The market reacted strongly to the news, and Britoil's shares rose 18p to close at 486p, just shy of the 500p-per-share offer price. BP has acquired 54 per cent of Britoil shares, the stock.

BP is proposing that holders of the preferred shares relinquish their rights to dividends in arrears and allow the stock to be redeemed at \$6 per share. The offer is also conditional on BP being able to purchase at least \$100m of Lear's outstanding at an 18 per cent discount. This would be accomplished either through an open market purchase or through a tender offer.

although it does not yet have control over the company due to the Government's special share, which comes into effect during takeover situations.

BP is scheduled to meet with the Treasury today to discuss how the government plans to use the share. A meeting between Britoil and the Treasury took place yesterday afternoon.

Britoil is still advising shareholders not to accept the BP offer, apparently in the hopes of extracting a still better price.

Lear would operate as a separate, wholly owned subsidiary of BP America. The KIO said yesterday that it had continued its buying of BP shares and now holds a 18.91 per cent stake in the company. It said it acquired 2m partly-paid shares at 76p each. The Office of Fair Trading last month said it was considering whether the building of the KIO stake in BP warranted further investigation.

Hodgson buys four more undertakers

By Dominique Jackson

Hodgson Holdings, USM-quoted funeral director, is pursuing its aggressive acquisition policy with the purchase of four undertakers for a total cash consideration of \$1.53m.

Mr Howard Hodgson, chairman, said the company was contemplating a return to the City to raise finance for projected larger deals with a rights issue as one possibility.

The latest batch of acquisitions are Hemley Funeral Services of Watford, Taylors Funerals of the Wirral, H H Gray of London and Somerset-based Weston Funeral Services with combined total assets of \$176,000.

The acquisitions will add around 1,250 extra funerals annually, taking the Hodgson yearly total to more than 29,000.

The company has made eight purchases in the current year and Mr Hodgson said another 20 were in the pipeline. These were expected to take the total cost of acquisitions this year to around \$5m. Hodgson is now the UK's second largest funeral director after the Co-op.

Dennis Amies, former Warwickshire and England cricketer, has just been appointed director of acquisitions, research and public relations, heading a team working on the longer term development of the company.

Arco claims victory in Tricentrol bid tussle

Atlantic Richfield, US oil company, yesterday claimed victory in its recommended bid for Tricentrol, the UK independent oil company currently subject to a rival bid from Elf Aquitaine, the French oil group.

Arco said it had lifted its holding in Tricentrol to 54 per cent, and that its offer of 200p per share would soon be declared unconditional. Elf said it would allow its 160p-per-share bid to lapse. It said that 180p had been the maximum price it was willing to offer for Tricentrol.

Mr Lodwick Cook, Arco chairman, yesterday said the group had pushed up its bid to 200p in order to win the endorsement of the Tricentrol board so that the transfer of its operations to Arco could be accomplished in a more orderly manner. The higher bid also made it easier to avoid any possible protracted contest with Elf for control of the company.

Mr Cook confirmed that Arco remained interested in further expanding its asset base in the North Sea, although he said Arco had no specific plans or targets in mind. The Tricentrol acquisition is part of a broader effort by Arco to reduce its 90 per cent dependency on US reserves of oil and gas.

The shares closed at 88p, a gain of 15p on the day. After first half losses of \$502,000 the company reported pre-tax profits of \$638,000 (\$508,000) for the second six months to leave the full-year figure at \$136,000, against \$677,000 last time.

Turnover for the year fell from \$19.35m to \$18.7m. Earnings per share came out at 0.53p (3.96p).

Mr Derek Foord, finance director, said most of the improvement was achieved in the UK. It was the result of management changes, the concentration on profitable activities and reduction in costs.

For the future Mr Wilkinson said that the semiconductor industry was showing signs of an upturn. He added that trading for the first quarter of the present year had been encouraging, whereas the comparable period last year had seen substantial losses.

Raymond Snoddy on a busy time for Andrew Lloyd Webber's musical company Phantom guard for Really Useful profits

EVEN BY show business standards it has been a spectacular few weeks for the Really Useful Group, the company set up to exploit the musical creations of Mr Andrew Lloyd Webber.

First there were the acres of headlines generated by Prince Edward's announcement that he was joining Mr Lloyd Webber's Really Useful Theatre Company as a production assistant.

Then, with more direct relevance for the balance sheet, a production of Starlight Express opened in Sydney in time for the bicentennial celebrations. After a five-week run the production will move on to Brisbane, Melbourne, Adelaide and Perth.

The same production of Starlight, the musical featuring dances on roller skates imitating the standing ovations and record advance bookings of \$18m and certainty that Lloyd Webber had produced another hit that will be creating royalty for years.

The year's activity on stage has been partly reflected by the performance of the Really Useful Group's share price which recently was hovering at 602p compared with the 1987 peak of 617p - as if stock market crashes stop at the floor of the theatre.

Although there was tartness as well as praise in many of the reviews, this was considerably offset by the standing ovations and record advance bookings of \$18m and certainty that Lloyd Webber had produced another hit that will be creating royalty for years.

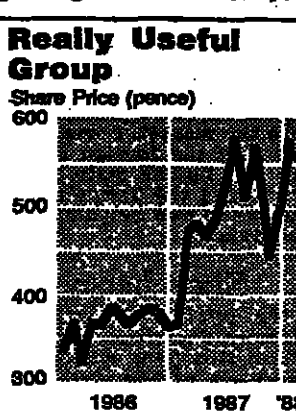
The year's activity on stage has been partly reflected by the performance of the Really Useful Group's share price which recently was hovering at 602p compared with the 1987 peak of 617p - as if stock market crashes stop at the floor of the theatre.

"There is a special phenomenon on this stock. It tends to move up ahead of the opening of a major production," explained Mr Jeffrey Harwood, leisure analyst of Phillips and Drew, stockbrokers to the Really Useful Group.

The price rose by 17 per cent in the three-week period before Phantom opened, and almost as soon as the first night party was over, the price started drifting down, probably because of a mixture of profit-taking and the sharper barbs of Mr Frank Rich, theatre critic of the New York Times.

By yesterday it had slipped to 568p, and is probably still at a premium to the market. The present price compares with the tender price of 330p two years ago when it became the first theatrical production company to be listed on the London stock exchange.

In the year to June 1987 the company announced pre-tax profits of \$5.75m, a 38 per cent rise, on turnover of \$21.71m. This year the rate of profit increase is likely to slow down, with Phillips and Drew forecasting \$6.1m - the result of the growing size of the company



and the cyclical life of productions.

Rather like the exploitation of North Sea oil fields, the flow of profits from Cass, which has accounted for the largest slice of earnings in the past few years, may be beginning to pass its peak and the main profit stream from Phantom has yet to come. The New York production, which cost \$8m to mount, should start paying its way after 54 to 60 weeks.

To Mr Brian Broly, managing director of the Really Useful Group, the world is still full of opportunities to exploit the life and works of Andrew Lloyd Webber. His ambition is to put together a fully-fledged communication and creative company.

Cass, based on the T.S. Eliot poems, has been a hit everywhere from Finland and Holland to Japan and Canada and will open in South America next year. Starlight Express is also still rolling out around the world and Mr Broly would like to see an arena version tour America, possibly financed by Japanese money.

The Phantom of the Opera is just beginning its odyssey. After London and New York, where Mr Broly believes a five-year run is on the cards, the musical will open in Tokyo in April, Vienna in November and in West Germany in spring 1988.

Lloyd Webber still accounts for 85 per cent of the company's earnings. But Ms Jessica Reif, leisure analyst with New York stockbrokers Arnhold S. Bleichroeder says: "Even if Andrew Lloyd Webber never wrote another note, there would still be increasing earnings for several years."

She approves of the way the company is investing earnings in related activities, although



Michael Crawford and Sarah Brightman, stars of Phantom of the Opera, advance bookings are a record \$18m

able wishes more shares were available.

So far there have been diversifications into publishing, through the purchase of Arun Press, a specialist publisher, and a move into electronic information through a stake in Interactive Information Systems, a company involved in the production of interactive video discs. There is also a Really Useful Record Company and a Really Useful Picture Company, which makes television commercials and corporate videos and had billings of \$1m in its first year.

Mr Broly, who was once executive assistant to the director-general of RTE, the Irish national broadcasting organisation, is also planning a major move into broadcasting. Really Useful, together with Red Rose Radio, a Lancashire commercial radio company, intends to apply for one of the national commercial radio licences likely to be on offer

from 1990. Mr Broly is also looking at ways of getting into independent television production following the Government's insistence that independent channels should have access to 25 per cent of Britain's four national television channels. The company also intends to apply for an ITV franchise when current franchises run out in 1992.

To stockbrokers such as Mr Peter Hillier, leisure analyst at BZW, the diversification is important. There will always be, he believes, an element of suspicion in the City about a company so dependent on the activities of one man.

"The golden seam could run out, although it doesn't seem to," said Mr Hillier. Investors and theatre-goers will be able to judge the quality of the golden seam at the end of this year when the Really Useful Group is due to present Mr Lloyd Webber's latest creation, Aspects of Love.

C H Bailey in six-fold profit jump halfway

By David Walker

C H Bailey, the controversial ship repairer and portfolio investor, yesterday reported a near six-fold increase in pre-tax profits to \$681,000 for the 28 weeks to October 9. This was achieved on turnover down \$216,000 to \$3.28m.

No breakdown of the profits was available, nor would Mr Christopher Bailey, the chairman, make any comment on the figures. However the company said that profits in the first half were made principally from the sale of investments.

The company said that it would report a profit in the second half, despite having to make substantial provisions for the effect of the stock-market crash on its investment portfolio.

The company paid no tax, and - in accordance with its standard practice - is paying no dividend. Its share of losses of associated companies was \$23,000 (\$54,000) meaning that the attributable profit was \$658,000 (\$65,000) and earnings per share worked out at 1.06p (0.11p).

Recovering Aaronson hits £5.58m

BY ANDREW HILL

Aaronson Brothers, manufacturer of chipboard and plastic fittings, nearly trebled pre-tax profits to \$5.58m for the year to September 30 1987, compared with \$1.92m for 1986/6.

The company has recovered from the adverse effects of high UK timber prices and a strong pound which resulted in a 43 per cent downturn in pre-tax profits in 1986.

Turnover was up by 21 per cent to \$107m (\$88.5m) and earnings per share more than trebled to 12.23p (3.7p), helped by a tax rate down from around 29 per cent to 19 per cent.

The figures included an extraordinary debit of £1.21m. Part of the item related to the closure of a discontinued product line and the rest - about £1m - was a provision against short-term losses at a veneer factory being set up in Nigeria. Aaronson moved and 11.35 per cent of the plant.

Plastic products, which include bathroom fittings and accessories, contributed record profits and turnover and the retail products division recorded improved results for the year, although the figures of the group's subsidiary in the Irish Republic were unsatisfactory, due to difficult trading conditions.

Distribution had another disappointing year, because most of the major DIY stores were now supplied direct from Aaronson's factories. The group has not ruled out the possibility of selling the division to a friendly buyer who would continue to buy company products.

The directors propose a final dividend of 3.75p (3p) making a total of 5.45p (4.2p) for the year. The company has changed its accounting policy to give a fairer presentation of currency gains and losses. The figures for 1986/6 were adjusted to allow comparison on a like-to-like basis.

comment

A company that supplies mainly to the no-nonsense DIY fraternity doesn't really need to change its image, but Aaronson's directors say they are becoming more and more fashion-conscious. Their shelves are now available in pink and blue as well as the usual whites and greys, their bathroom products now range from shower cubicles to toothbrush holders. This diversification is more than just a veneer, however. It reduces the company's vulnerability to currency fluctuations, which don't always favour Aaronson as much as they did last year.

New machinery in the retail and industrial product divisions was installed towards the end of the financial year and the rationalisation of the three manufacturing divisions is now complete. That should help increase the group's low profit margins - currently around 5 per cent, despite price increases last year - and benefit this year's figures. But the City is cautious about the current year, given Aaronson's chequered presentation of currency gains and losses. The prospect of a rising tax charge. Forecasts of pre-tax profits of around \$8m, put the shares, around 8p to 11p, on a prospective p/e of about 7.

Grand Central buys

Grand Central Investment Holdings, international food manufacturing and plantations group with operations in the UK, Malaysia and Australia, has agreed to acquire a 60 per cent equity interest in Heng's Food and Beverage Industries, for about \$8420,000 (£120,000) in cash.

The purchase price for the Singapore-based food manufacturing and packaging company represents a price-earnings multiple of less than five times on the warranted profits for the year to December 31 1987.

Woolworth has 71.8% of Tip Top

By Andrew Hill

Woolworth Holdings, the retail group, announced yesterday that its offer to buy Tip Top Sugarcakes had become unconditional.

By 11.30am on February 3 valid acceptances of the offer had been received representing 71.83 per cent of the shares. This included 71.4 per cent pledged at the time of the offer two weeks ago by the directors of the company and their families.

Woolworth may apply to acquire the outstanding Tip Top shares compulsorily.

Holders of only 0.27 per cent of the ordinary shares accepted the cash offer, the rest taking the alternative of convertible unsecured loan stock.

J Rothschild buy-in

J Rothschild Holdings, investment group, has bought a further 250,000 of its ordinary shares, as part of a long-term buying programme. The issued share capital will now be 289m shares.

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January, 1988

ZANDPAN GOLD MINING COMPANY LIMITED

(Incorporated in the Republic of South Africa)
An Anglovaal Group Company
Reg. No. 55/02414/06



Interim report for the half-year ended
31 December 1987

FINANCIAL RESULTS

The unaudited financial results of the Company for the above period are as follows:

	Half-year ended 31 December 1987 R000	Half-year ended 30 June 1986 R000	Year ended 30 June 1987 R000
Turnover	13 831	13 287	31 034
Income from fixed investment	13 802	13 200	30 800
Interest received	24	37	92
Share dealing profit	5	50	142
Expenditure	13 831	13 287	31 034
Profit	13 577	13 076	30 556
Earnings per share	18.4 cents	10.0 cents	23.5 cents

No taxation is payable as the Company has an assessed loss for tax purposes.

DIVIDENDS PAID OR DECLARED DURING THE HALF-YEAR
Final ordinary dividend No. 30 of 13.5 cents per share amounting to R17 577 000 for the year ended 30 June 1987 (1986: 11.0 cents, amounting to R14 522 000) was declared in June 1987 and paid on 31 July 1987.
Interim ordinary dividend No. 31 of 10.0 cents amounting to R13 002 000 for the half-year ended 31 December 1987 (1986: 10.0 cents, amounting to R13 020 000) was declared in December 1987 and is payable on or about 12 February 1988.

INVESTMENTS
The market value of the Company's holding of 23 000 000 shares in Harbourside Investments Company Limited was R23 500 000 at 31 December 1987 (1986: R21 500 000) compared with a book value of R20 900 000 (1986: R20 900 000).
The market value of the Company's other listed shares at 31 December 1987 was R2 600 000 (1986: R2 559 000) and their book value was R445 000 (1986: R312 000).
The number of shares in issue at 31 December 1987 amounted to 130 202 850 with a net asset value of 490 cents per share.

For and on behalf of the board
D. J. Crowe Chairman
R. A. D. Wilson Directors

Registered Office
Anglovaal House
56 Main Street
Johannesburg 2001
4 February 1988

London Secretaries
Anglo-Transvaal Trustees Limited
235 Regent Street
London W1R 8ST

Directors:
D. J. Crowe (Chairman) (British), P. J. Eustace, M. D. Hanson,
B. E. Harrow D.S., M. Hosking, C. S. S. Menden, T. L. Pretorius,
R. A. D. Wilson. Alternate director: P. J. S. Reid.

This announcement appears as a matter of record only



Group of Companies

Carroll Industries Corporation plc

£18,500,000

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Arranged by

Samuel Montagu & Co. Limited

Provided by

Midland Bank plc

Crédit Lyonnais

The Hongkong and Shanghai Banking Corporation

Allied Irish Banks plc

Crédit Commercial de France

The Sumitomo Bank, Limited

Agent

Samuel Montagu & Co. Limited

January, 1988

150 من الاموال

Citibank—The Property Professionals

Some Recent Transactions

Speyhawk Mount Row Ltd
£13,800,000
Acquisition Finance
Navigation House

London & Paris Management Ltd
£11,500,000
Acquisition Finance
York House

Rush & Tompkins Group plc
£10,000,000
Construction Loan
Hough and Dover Wharves

Citygrove plc
£10,500,000
Construction Loan
Retail Warehouse Northampton

Rivlin plc
£49,000,000
Short and Medium Term Financing
Funds provided by:
Citibank, N.A.
Midland Bank plc
National Westminster Bank PLC
The Royal Bank of Scotland plc
Co-ordinating bank
Citibank, N.A.

CITIBANK

Skillion plc
£11,000,000
Term Loan

Acquisition of
London business centres
Randsworth Trust plc
£13,000,000
Construction Loan
Wilson Street and Worship Street

Regentcrest plc
£26,000,000
Term Loan

Portfolio Purchase
Sheraton Securities
International plc
£17,200,000
Construction Loan
29/36 Sackville Street

Bredero Properties Plc
£45,000,000
10 Year Construction and Term Loan

The Bon Accord Centre,
Aberdeen

CITIBANK

CITIBANK REAL ESTATE

UK COMPANY NEWS

Drayton Japan in split level move

BY NICK TAIT

Drayton Japan, the £250m investment trust in which New Jersey-based AJS Partners has built up a 27 per cent stake, yesterday proposed turning itself into a split level trust in an effort to reduce substantially the difference between the trust's share price and its underlying net assets.

Drayton Japan, part of the MIM stable of trusts and chaired by Lord Stevens, was widely expected to produce some discount-erasing scheme in response to agitation from the AJS camp.

AJS emerged with a disclosure holding in the MIM trust last November and initially suggested making a recom-

the future of the trust, including liquidation, and utilisation. But pointing to the relative success of recent similar "split level" reconstructions, they claim that this represents the best option.

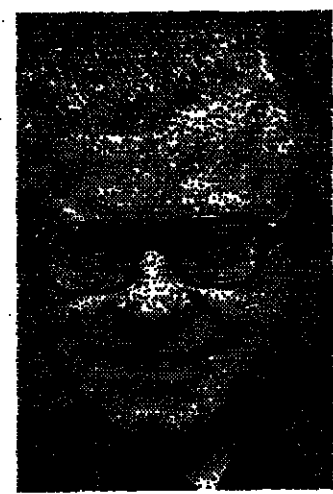
Yesterday, only the outlines of the planned reconstruction were available; full documents are due to be issued next week.

Broadly, the plan is to fix a 10-year life on the trust and then offer shareholders three types of new shares - in roughly equal proportions - in exchange for their existing single class shares. These comprise:

• Preferred capital shares, which will be entitled to a fixed capital return on winding-up - effectively a zero-dividend share.

• Dividend shares, which will be entitled to all the net revenue of the company, with quarterly pay-outs. Unlike most other split-level income shares, there will be virtually no capital return on winding-up.

• Capital growth shares, which enjoy all the surplus capital increase which the manage-



Lord Stevens' investment policy to be radically changed

growth share at any time prior to the winding-up date of the company.

As usual, the proposals envisage offering shareholders a "mix and match" selection, and existing preference stock would be repaid at par.

The investment policy of the trust will be radically changed - switching from the predominant Japanese holdings to a "strong UK bias".

Yesterday's announcement follows meetings between major shareholders - including the AJS camp - and Drayton Japan. According to AJS advisers, Kleinwort Benson, the proposals are still being studied, and Mr Andrew Shechtel, AJS' managing general partner, is currently in London.

Since implementing a reconstruction would require approval from 75 per cent of DJ's voting shareholders, AJS would be able to block any scheme it disliked. MIM itself, however, has countered by acquiring just over 25 per cent of the trust's votes, and is in a similar position.

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Market fall hits Framlington

THE STOCK market crash last October hit the interim results of Framlington Group, where for the half year ended December 31 pre-tax profits fell from £2.7m to £2.27m.

The result includes a loss incurred on the launch of Framlington Smaller Companies Trust. Although the fund took £6.1m on its launch, that fell far short of expectations and was insufficient to cover the substantial marketing costs involved, the directors said.

Results also reflect realised losses on the £2m unit trust stocks held at the time of the crash.

The interim dividend is being maintained, however, at 1p. The 25p shares were subdivided into 5p shares last October.

Although management fees were high during the first half of the period, they reduced sharply during the second quarter in line with the lower value of funds under management, directors said. At end-December

total funds under management were £1.55bn (£1.5bn).

Turnover for the group, an investment holding company which is mainly involved in unit trust administration and management, improved by 12 per cent to £58.92m (£52.58m).

Gross profits rose by £2m to £7.98m but operating profits fell through lower £1.85m (£2.32m). The pre-tax result was struck after an increase in investment and other income from £434,000 to £540,000, and higher interest payable of £183,000 (£150,000).

Tax took less at £798,000 (£1.02m) and after minorities of £20,000 (£4,000) earnings per share fell from 5.6p to 4.4p basic, and fully diluted, to 4p (5.4p).

comment

Framlington yesterday enjoyed the dubious distinction of being the first company in its

sector to report figures for a period straddling Black Monday. One of the more aggressive fund managers, it is hardly surprising that the crash hit it badly, and a near-halving in its share price from its pre-crash peak reflects less than refu-

gent trading prospects. For a start, income from non-retail fund management is directly tied to portfolio values and in a bear market a greater proportion of the commission generated from unit trusts will have to be ceded to intermediaries, given that advertising campaigns pitched directly at the investor become prohibitively expensive. Hence brokers expect Framlington to make but

£4.25m in the full year, against £6.47m last year. Down 5p to 140p yesterday, the shares are on a prospective p/e of 20. This would appear absurdly high, but is explained by the market's belief that Credit Commercial de France's "loose" 24 per cent stake is selling generous offers from would-be buyers.

Scottish Heritable expands in US

Scottish Heritable, the industrial conglomerate which owns Standard Fireworks, is expanding its overseas business with the acquisition of Kour's Inc, an oriental rug renovator and carpet washer based in Poughkeepsie, New York.

Total consideration for the acquisition is \$1.45m (£823,000) subject to warranted profits of \$290,000 for 1988, compared with \$550,000 achieved in 1987. The company says the acquisition will enhance the position of Eastern Kayam O.C.M., a Scottish Heritable subsidiary, as one of the world's leading distributors of oriental carpets.

St Paul declares £400m Minet bid unconditional

BY NICK BUNKER

MINNESOTA-BASED St Paul Companies, the US property/casualty insurance group, said it had completed for the time being its construction of an insurance broking network, after declaring unconditional yesterday its bid for Lloyd's broker Minet Holdings.

St Paul made an agreed 475p per share cash bid valuing Minet at about £400m on December 10.

Mr Douglas Leatherdale, a St Paul executive vice-president, said the group now owned 26 per cent of Minet's shares and had acceptances of the offer in respect of another 35 per cent. That includes the 29.9 per cent stake owned by New

York-based Corroon & Black, another insurance broker. Mr Leatherdale said, Corroon has agreed to tender its shares to St Paul.

Yesterday's announcement followed news on Wednesday that both the Department of Trade and Industry and the ruling Council of Lloyd's of London, the insurance market, had cleared the proposed acquisition.

Mr Leatherdale said that while St Paul had no immediate broking acquisition plans, it "would expect the Minet organisation to grow. We have pledged them financial support to do that profitably."

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div	Total for year	Total last year
Aaronson Bros	3.75	Apr 7	3	5.45	4.2
Drayton Japan	4.2	Mar 16	1.06	4.2	1.06
Framlington	1	Mar 16	1.2	2.2	2.8
Int Mid Wynd Int	1.2	Apr 1	0.73	1.93	1
TSL	0.73	Apr 1	0.73	1.46	1

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. *On capital increased by rights and/or acquisition issues. \$USM stock. Unquoted stock. Third market.

Debut set for mining group

Broker Smith New Court, in association with Noble and Co, has placed 10m ordinary shares in a new UK mining finance company, Waverley Mining Finance, at 80p a share.

Each unit of five shares will qualify for a warrant to subscribe for one additional share at 80p up to 1993.

London Stock Exchange dealings in the new company, which is backed by the Edinburgh-based Waverley Asset Management investment concern, are expected to begin next Monday.

The new company aims to achieve capital growth from a closed-end portfolio of investments mainly in gold mining companies.

Phoenix Properties shares suspended

Trading in shares of Phoenix Properties and Phoenix were temporarily suspended early yesterday pending an announcement by the company. No one at the property dealing and management group was available to comment on the suspension.

Blue Circle/Birmid

Blue Circle yesterday bought 1.5 per cent of Birmid Quilcast, taking its stake to 37.5 per cent.

Blue Circle now owns or has received acceptances from holders of 38.3 per cent of Birmid, which is fighting its £275m bid.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividend. Official notices are not available as to whether the decisions are interim or final and the sub-division of shares before are based mainly on last year's results.

TODAY	
Interim: Capas, Gold Mines, Koku, Portenou, Pearl, Sandfield, Westwood	
FUTURE DATES	
Phoenix	Feb 20
Drayton Japan	Feb 21
Kennedy Brothers	Feb 22
Waverley Mining Finance	Feb 23
Drayton Japan	Feb 24
Tobacco Investments Trust	Feb 25

Reckitt pulls out of wine

By Lisa Wood

Reckitt & Coleman, the international food, drugs and toiletries group, has sold its Australian wine operation to a local management buyout group for A\$39.6m (£15.9m).

The sale is the last of Reckitt's wine operations. It is part of a rationalisation programme intended to lead to a concentration on the group's core businesses.

Last week Reckitt sold its UK wine business, whose brands include Veuve du Vernay and Monseac, to Hedges & Butler, the Bass subsidiary for an undisclosed sum. Other wine businesses in the US and Canada have also been sold.

Reckitt's Australian wine operation, called G. Gramp and Sons, trades under the brand name of Orlando Wines and was bought in 1970. With annual sales in 1987 of A\$97.7m and profit before tax of A\$29.6m it is one of Australia's big four wine companies, along with Penfolds, Lindemans and Hardy's.

The disposal is to a consortium led by Mr Chris Roberts, previously a director of Reckitt and Coleman Australia and hitherto managing director of its Australian household products division.

The terms of the disposal are A\$18.4m for the share capital of G. Gramp and the settlement of the interest free intra-group loan of A\$21.2m. After deduction of total debt of A\$28.6m, including third party debt of A\$8.4m the value of the net assets sold are estimated at A\$18.2m.

The buyout is receiving financial backing from the South Australian state government and is significant domestically because it returns Orlando to South Australian control.

Britannia purchase

Britannia Security Group, business services company is to buy the business of Cowie Fire Safety and Security from the Cowie Group for £2.7m in cash. In 1987 Cowie Fire made pre-tax profits of £101,000; net tangible assets amount to £1.54m.

Aaronson Bros. PLC

Record profits - future confidence

Preliminary Results

Year ended 30th September 1987	1987 £'000	1986 £'000
Turnover	107,070	88,546
Profit before taxation	5,578	1,919
Profit after taxation	4,445	1,385
Dividend per ordinary share	5.45p	4.20p
Earnings per ordinary share	12.23p	3.70p

Results

Net profit before taxation on ordinary activities for the year under review was £5,578,000 compared with £1,919,000 for the previous year. Earnings per share rose by over 230 per cent to 12.23 pence (1986:3.70 pence). These results are in line with expectations at the time of the interim announcement and the Board is proposing a final dividend of 3.75 pence (net) per ordinary share, payable on 7th April 1988, making a total dividend for the year of 5.45 pence (net) per share compared with 4.2 pence per share for last year. This represents an increase of approximately 30 per cent.

Prospects

During the first three months of the current year turnover has continued at levels similar to those in the corresponding period in the year under review. Turnover increased during January and given the fuller utilization of new plant and the continuation of current trading conditions, the Board is looking to the future with confidence.

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February 1988

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A mandate to manoeuvre in any direction

Peter Scott, a man of robust views, explains to Andrew Baxter why his understanding of technology and tenacity of execution led him to take on the challenge of running Emhart

THREE DAYS after the Black Monday stock-market crash, a somewhat chastened group of City analysts gathered in a Kleinwort Benson banquet hall. This was going to be a tough audience.

The thought of addressing such a gathering, let alone encouraging them to buy shares at such a time, would be enough to turn the average US chief executive's grey hair prematurely white.

Even Peter Scott, chairman and chief executive of Emhart, admitted that he had considered postponing his visit. But that would have been out of character for a man who relishes doing out a few home truths from behind a genial countenance. Some of the pithiest are collected by the ever-efficient Emhart publicity machine and repackaged in a handy booklet.

On managers: "There are basically three kinds of managers: those who come to work and wonder what's happening; those who come to work to watch things happen; and those who come to work to make things happen."

On technology: "The real problem is not whether machines think, but whether men do."

On short-termism: "I know all about the tyranny of quarterly results - artificially imposed by the same professional money managers who urge that we embrace technology and rebuild all our plants - tomorrow."

Scott, 60, was in London some two years after a surprising career switch which brought him to the chairman's office at Farmington, Connecticut, headquarters of Emhart's \$2.3bn worldwide consumer and industrial products empire.

A Yale-educated electrical engineer, he had founded two successful electronics businesses before a spell with an NCR subsidiary. Then came eight years at Harry Gray's United Technologies, where his responsibilities included semiconductors and microelectronics technology research.

INSIDE THE EDGE

Like some other UT executives, he was seen as a possible successor to the feisty Gray, but eventually left amicably in 1983 to set up a private technology venture capital group, believing then that his career with public companies was over.

The directors at Emhart, meanwhile, were worried men. True, their company was not in any danger but growth had been sluggish - tracking but not exceeding the expansion of US GNP. Breaking out of this pattern, they concluded, could not be achieved with the existing product mix, and its heavy reliance on struggling industrial equipment markets suggested problems ahead.

The problem was to find a chief executive with the understanding of technology required for such a change of emphasis, combined with the tenacity to see it through. The board thought Scott was the man for the job. Scott decided it might be a lot of fun and took up the challenge in December 1985.

He spent his first eight months visiting Emhart plants worldwide in an attempt to grasp its strengths and weaknesses. Given its enormous product range at the time - everything from True Temper golf shafts and Bostik sealants to machine tools and shoemaking equipment - this was an understandably difficult task.

The result of Scott's tour was a series of decisions on "things we had to do first before going for growth." Coupled with this, Emhart for the first time publicly stated its aims and targets. "You've

got to step out and say this is what we think we can do, and then set about doing it," he says.

The nub of the first stage of Scott's plan was a restructuring programme, now all but complete, involving the disposal of 18 business units with revenues of \$265m but annual operating profits of just \$3m.

At the same time, a series of acquisitions was planned, both to expand the higher growth consumer products side and establish a strong position in computer services.

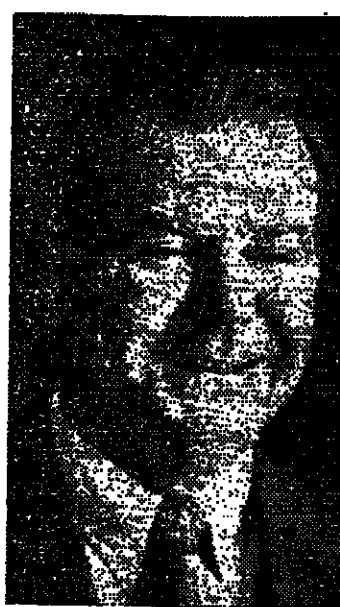
Last month Emhart made its largest bid so far, a \$600m hostile offer for the Stansadyne plumbing and vehicle parts group, also of Connecticut. Scott saw this as an important step towards achieving his target of \$3.6bn in revenues by 1990, but Stansadyne had other ideas, agreeing this week to a \$800m bid from Forstmann Little, the US investment group.

As important have been the changes within those parts of the company that remained. With no allegiance to any one of what was then five somewhat disparate industrial segments, and backed by the board's desire for him to take the company in whatever direction he saw fit to achieve higher growth, he had considerable freedom of movement.

"I'm new to the company. I can do what I damn want," he says, although he quickly denies being ruthless. Even so, some 1,500 out of 50,000 jobs will have been cut by the end of the current quarter, excluding the businesses being sold.

For the employees that remain, Scott has laid down three-year financial objectives linked to growth targets, and for the first time at Emhart tied a significant portion of senior management's pay to attainment of the objectives. "I consider a business plan to be a contract, and the only breach to it is force majeure," he says.

The aim is to foster a sense of entrepreneurialism, often difficult in a large, amor-



phous company. "Put in front of them that growth is a matter of personal gain and it becomes exciting for them."

As part of this process the corporate structure has been slimmed down to three segments, industrial, consumer and IES (information and electronic systems). The aim is to make the company more understandable, both to employees and Wall Street, but also to reduce bureaucracy. "I have never felt that the organisation chart is an important part of business - and I won't put up with memos," he says.

Capturing Stansadyne would essentially have completed Emhart's acquisition programme in the short-term, and the search for a big acquisition in consumer products may have to begin afresh.

Scott's most ambitious move, however, has been the creation of the IES division, based around Planning Research Corporation, a computer and technical services concern bought in 1986 for \$210m, and Advanced Technology, another computer services group bought for \$140m in a deal completed this month.

The new "third leg" will report directly to Scott, and he will inevitably be identified with its success or otherwise. But he has never had any doubts about the need for US industry to take such risks: "Our problems, basically, stem from our myopia about technology... our fear of taking risks... of diversifying. We're comfortable - too comfortable - in the sanctuary of the status quo... and then it's too late."

"SHE'S A nanny, mentor, bully, chief executive officer."

The words did not come from one of Margaret Thatcher's awe-struck ministers. They came from a manager in a large international organisation. He was talking about his secretary.

Another manager recalled that he once had a secretary who frightened him so much that he would drive up and down the motorway rather than return to his office.

The managers were speaking at a seminar in Cambridge last week at which bosses and their secretaries talked about their often fraught relationship.

Seven secretaries, all women, attended the seminar, which was organised by Employment Relations, a Cambridge-based management consultancy attached to accountants Arthur Young. The secretaries were accompanied by their managers. The organisations represented included manufacturing companies, a building society and a firm of accountants.

The manager/secretary relationship is an intensely personal one, Elaine Fear, a director of Employment Relations, told the seminar.

She added that although much time has been spent examining ways of managing organisations more effectively, little thought has been given to the way companies can make the most of their secretaries.

Fear began by dividing the seminar into two groups, one of secretaries and one of managers, to discuss some of the problems that they have with one another.

The secretaries began by complaining that their managers expected them to perform miracles on their word processors and other hi-tech machines. They thought managers should have some training at the equipment themselves so that they became aware of what the machines could and could not do.

Another, more fundamental, complaint was that managers did not explain what they wanted from their secretaries. Some of them thought that a written description of the secretary's job would help. All of them thought that a departing secretary was the best person to write a job description for her successor.

The managers, in their own group, seemed to appreciate how important their secretaries were to them. "I notice that when my secretary goes on holiday and I get a lousy stand-in my output, and effec-

Working relationships

Miracles take a little longer

Michael Skapinker on what managers and secretaries expect from each other



tiveness goes down by 40 per cent," one manager said.

Others, however, mentioned a few practical difficulties. One manager recalled a secretary he once had whose devotion to routine conflicted with his own need to act flexibly.

"She loved getting dictation in the morning, so that she could produce letters for the 4 o'clock post. But I had to react to what my clients wanted. If they wanted a meeting at 8 or 9 o'clock in the morning, that's when I had to go," he said.

Others appreciated, however, that their flexibility made life difficult for their secretaries. "It's very hard for them to establish priorities if you come back during the day and keep changing those priorities," one manager said.

The managers had no doubt that their major criticism of secretaries was "It's the passivity," they said. The lack of ambition. They were frustrated by how few secretaries seemed interested in becoming anything else.

"It's a great sense of relief when you find someone who's prepared to take responsibility - who's not a secretary but an assistant manager," one manager said.

The managers who came to the seminar were, as Elaine Fear pointed out, a self-se-

lected group. Their presence indicated that they took their secretaries seriously. How many other managers were keen for their secretaries to go on to better things was a point about which they could only speculate. Fear argued that many secretaries were bored and frustrated precisely because their bosses refused to entrust them with greater responsibility.

When they rejoined the secretaries for a joint discussion, the managers pressed their point. Why were the secretaries reluctant to take on more challenging tasks?

Jane Turner, who helped Elaine Fear lead the seminar, emerged as a stern proponent of the view that secretaries should know their place. Turner, herself a secretary of 25 years' standing, said, "I have to accept that, in the hierarchy, the manager is higher than the secretary. One has to accept that the secretary is there to work for the manager. The manager, I'm afraid, is the boss."

Secretaries, she continued, do not always have the time to worry about whether they should be fulfilling a more demanding role. "Within the secretary's job there are a lot of nitty-gritty routine things that have to be done that the manager doesn't even know about," she said.

The secretaries themselves, as a team, seemed reluctant to say what they felt, although one did say that "there is a fear that if you show too much ambition people are going to think you're pushy."

"What's wrong with being pushy?" one of the managers protested. "If you're going forward, so is the whole boat. You keep on thinking that being a secretary is a humble role. It's not. I've lived under this one for six years," he said, referring to his own secretary. "The more powerful she becomes the more valuable she becomes to me."

The seminar was the first that Employment Relations has organised on managers and secretaries and there are some obvious improvements that need to be made. It would have helped if the co-ordinators had started by asking the participants what they hoped to get out of the seminar.

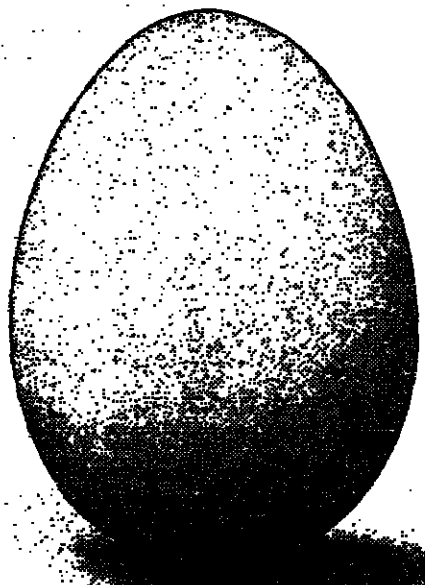
The co-ordinators themselves did far too much of the talking. The secretaries, in particular, sometimes found it difficult to get a word in.

But all the participants seemed relieved that some of the issues that had troubled them had been brought out into the open. Several said they thought the process of proper communication would begin during the journey back to the office.

SEVERAL ideas on how to produce happier managers and secretaries emerged from the seminar:

- The manager should attempt to define his or her own role within the organisation and then explain it to the secretary.
- The manager and secretary should discuss which of the manager's duties can be delegated to the secretary.
- The manager and the secretary should, together, draw up an inventory of the secretary's skills. Both might discover that the secretary has more skills than previously suspected.
- Both manager and secretary should spend a few minutes, if possible every day, discussing the other's programme and priorities.
- Both sides should attempt to lay down some rules in an attempt to head off any unnecessary resentment. Is the secretary expected to make coffee for the manager? To what extent can the manager ask the secretary to carry out personal tasks?
- Managers should have regular reviews with their secretaries during which they discuss their progress as a team.

How many leaders would stand an egg this way up if Columbus hadn't done it before them?



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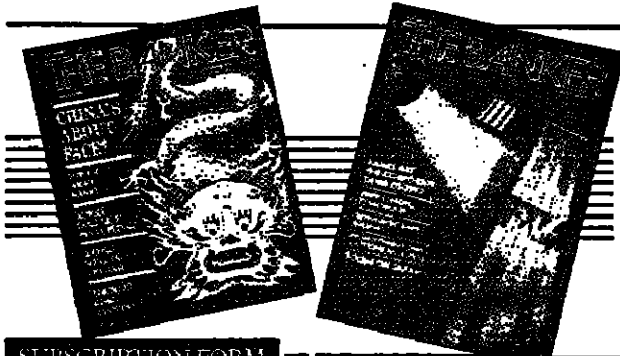
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COMMODITIES AND AGRICULTURE

Wool price surge raises fears of overheating

BY ALICE RAWSTHORNE IN MELBOURNE

AFTER WEEKS of rapidly rising wool prices, growers and traders in Australia are now bracing themselves for a downturn in the wool market. The consensus is that at some stage the market will falter; the only questions are how far prices will fall, and when.

This week saw the emergence of the first tangible evidence that wool users may be reacting to high prices. On Wednesday a Chinese delegation cut short its buying trip to Australia because, it complained, the wool price was too high. Among Australian growers and dealers the Chinese withdrawal has fuelled fears that the long-awaited downturn in the market may be imminent.

To many such a fall, provided that it is not too dramatic, will not be entirely unwelcome. The rapidity of the recent price rise has been viewed with increasing alarm and has raised new questions about the ability of the wool industry to cope with an overheated market.

As Mr Jim Young, general manager of the Australian Wool Corporation, which represents the growers, puts it: "Prices have gone too far, too fast. There will certainly be a reaction, my guess is that it will come in the next week or so."

The rise in the wool price began just over a year ago. It was fuelled by the combination of increased demand from established markets in Europe, a resurgence of interest from the US and Japan and the emergence of a new market in China. As a result the price of Australian wool - which provides 70 per cent of the world's apparel wool - rose rapidly last year. The market faltered in late summer, but regained momentum in the autumn.

The price of Australian wool has risen by around 40 per cent since early 1987. The rate of increase among finer wools - almost all of which come from Australia - has been even higher and in recent weeks the market has risen even faster.

Since the start of the year prices have advanced by 20 per cent and on Wednesday - fuelled by speculation about purchases by the Chinese delegation - the market sustained one of its biggest ever increases in a single day, rising by about 6 per cent. When the market closed yesterday the market index had risen to 1117.

Having pocketed their profits from the initial price rise, the Australian wool growers now view the volatile state of the market with alarm.

Since the early 1970s, when wool lost market share to synthetics and the wool price plummeted, the growers have invested heavily in marketing and research to rebuild their businesses. So far the effects of the increase in prices have been mitigated - to users in Europe and Japan at least - by the relative weakness of the Australian dollar. Similarly the fashion for lighter cloths has enabled textile mills to reduce their use of expensive fine wools. But growers are now concerned that wool users may, like the Chinese, be frightened off by the rapidity of the recent price rise. If this occurs they could substitute synthetics or blends for wool.

If users are deterred from buying wool then demand may dwindle, the price could fall and the wool growers - who have recently been struggling to increase supplies - will find themselves lumbered with a glut of wool.

One of the principal problems for the wool industry in recent weeks has been that there is very little it could do to prevent the market from overheating. The AWC has a series of mechanisms to cope with the problems posed by a falling wool price - a common situation in the past - but it can do

little to prevent the price from rising. The AWC's only solution has been to release on to the market the reserves of wool it bought to prevent the price falling below a minimum level in the past when times were tough. But these reserves are now almost exhausted.

For the longer term, however, it has begun informal discussions to consider new measures it could adopt to prevent such problems recurring in the future.

In the meantime it can only leave the market to its own devices. Opinions are mixed as to the prospects for the wool price - some traders fear a slump while others believe that the market will continue to rise.

However, the AWC's argument over export duties with the Dominican Republic has stopped the shipment of 1.8m lbs (about 817 tonnes) of wool to the UK.

The dispute between Falconbridge and the Dominican Republic flared up in December and, coming at a time when the metal was in very short supply, helped push the price of nickel above \$4 a lb for the first time since before Christmas.

Demand, particularly from stainless steel producers, has remained strong. Stocks are very low and the price is relatively high - the closing cash price in London last night was \$3.87 a lb, up from \$3.51.

The London Metal Exchange yesterday reflected news of Sunday's shipments from the Dominican Republic when the price of nickel for delivery in three months fell by \$56 to \$7.757 a tonne.

In contrast, the cash price rose by \$45 to \$3,100 a tonne, widening the premium over the three-month price (backwardation) by \$101 to \$343.

Last month Falconbridge said it would negotiate with the Dominican Republic about possible revisions to the agreement relating to its ferro-nickel operations in the republic.

It also agreed to make a prepayment of 10m pesos (about \$2m) to be applied against what it called "future sales". But Falconbridge insisted: "We are still not going to pay any duty." The company complained that the export duties demanded by the Dominican Government were "prohibitive".

The company hoped negotiations would be completed soon. "But we said that on December 17 and we kept negotiating since then but we haven't much to show for it."

Analysts believe his comparatively slow buying rate has enabled prices to continue their decline. The buffer stock is allowed to take up to 5,000 tonnes a day or 20,000 tonnes a week off the market. But the most the manager has bought in one day has been 4,000 tonnes - and on Monday he bought only 1,000 tonnes.

"He's fighting a losing battle, buying in such small quantities," said one analyst yesterday.

Overhanging the market is a huge wool surplus of cocoa - on January 25 the ITCO raised its estimate of for the 1987/88

surplus to 93,000 tonnes from a previous estimate of 36,000 tonnes.

In addition market forces are pushing countries of origin which have not sold any cocoa for months back into the market. The Ivory Coast alone is believed to have sold 50,000 tonnes towards the end of last month. However, once the buffer stock reaches 200,000 tonnes a day or 20,000 tonnes a week off the market, the ITCO will hold a special session to discuss the implementation of a withholding scheme designed to take a further 120,000 tonnes of cocoa off the market.

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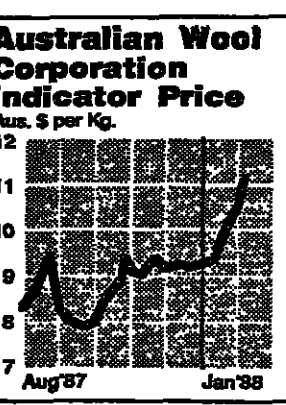
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Dominican nickel dispute continues

By Kenneth Gooding, Mining Correspondent

THE DISPUTE holding up shipments of ferro-nickel from the Dominican Republic, which accounts for about 5 per cent of the Western world's nickel output, is far from over.

This became clear yesterday when Falconbridge, the Canadian mining group, indicated it had no idea when the next shipments would be permitted to leave. "That is up to the Dominican Government," said a Falconbridge official.

"So far there has been no long-term solution to the dispute. We are still negotiating. We are still producing nickel."

Two shipments from Falconbridge Dominicana, 88 per cent owned by the Canadian group, were allowed to leave on Sunday. For commercial reasons Falconbridge is not giving details of the size of the loads or the destinations.

However, Falconbridge revealed in December that its argument over export duties with the Dominican Republic had stopped the shipment of 1.8m lbs (about 817 tonnes) of wool to the UK.

The dispute between Falconbridge and the Dominican Republic flared up in December and, coming at a time when the metal was in very short supply, helped push the price of nickel above \$4 a lb for the first time since before Christmas.

Demand, particularly from stainless steel producers, has remained strong. Stocks are very low and the price is relatively high - the closing cash price in London last night was \$3.87 a lb, up from \$3.51.

The London Metal Exchange yesterday reflected news of Sunday's shipments from the Dominican Republic when the price of nickel for delivery in three months fell by \$56 to \$7.757 a tonne.

In contrast, the cash price rose by \$45 to \$3,100 a tonne, widening the premium over the three-month price (backwardation) by \$101 to \$343.

Last month Falconbridge said it would negotiate with the Dominican Republic about possible revisions to the agreement relating to its ferro-nickel operations in the republic.

It also agreed to make a prepayment of 10m pesos (about \$2m) to be applied against what it called "future sales". But Falconbridge insisted: "We are still not going to pay any duty." The company complained that the export duties demanded by the Dominican Government were "prohibitive".

The company hoped negotiations would be completed soon. "But we said that on December 17 and we kept negotiating since then but we haven't much to show for it."

Analysts believe his comparatively slow buying rate has enabled prices to continue their decline. The buffer stock is allowed to take up to 5,000 tonnes a day or 20,000 tonnes a week off the market. But the most the manager has bought in one day has been 4,000 tonnes - and on Monday he bought only 1,000 tonnes.

"He's fighting a losing battle, buying in such small quantities," said one analyst yesterday.

Overhanging the market is a huge wool surplus of cocoa - on January 25 the ITCO raised its estimate of for the 1987/88

surplus to 93,000 tonnes from a previous estimate of 36,000 tonnes.

In addition market forces are pushing countries of origin which have not sold any cocoa for months back into the market. The Ivory Coast alone is believed to have sold 50,000 tonnes towards the end of last month. However, once the buffer stock reaches 200,000 tonnes a day or 20,000 tonnes a week off the market, the ITCO will hold a special session to discuss the implementation of a withholding scheme designed to take a further 120,000 tonnes of cocoa off the market.

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European Court rules against Britain in milk import case

BY TIM DICKSON IN BRUSSELS

FRESH MILK from Ireland and France could soon be appearing on supermarket shelves in Britain following an important judgement delivered yesterday by the European Court of Justice in Luxembourg.

The Court's ruling overturns a long-standing UK ban on pasteurised milk and unfrozen pasteurised cream from other member states of the European Community and upholds the European Commission's view that the prohibition was a barrier to free trade under Article 30 of the Treaty of Rome.

The effects of the decision are difficult to gauge because the ban would in any case have been overtaken next year by an EC directive dealing with health and animal health requirements for heat treated

During the Court hearing Britain sought to justify the import ban on health grounds and argued that it was entitled to lay down appropriate standards to guarantee the protection of consumers.

The Commission, however,

maintained that a total prohibition was "disproportionate" in relation to these objectives: that the UK had not shown why the legislation of other member states was inadequate and that tests could have been carried out to show that imported milk complied with its standards. The Brussels authorities further suggested that it was excessive to prohibit milk which had already satisfied the rules laid down in the forthcoming directive on health requirements.

In upholding the Commission's case the Court said that it was up to the UK to establish a system enabling importers to prove that their products comply with national standards. The UK was ordered to pay the costs.

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Israel blocking Gaza fruit

BY ANDREW WHITLEY IN GAZA

THE SHIPMENT of eight cases of Gaza oranges to Brussels - a gift to Mr Claude Cheysson, the European Commissioner for Mediterranean Policy - has been blocked by the Israeli authorities for the past two weeks, in defiance of written agreement with the European Community to permit the direct export of agricultural products from the occupied Arab territories.

The consignment forms part of a larger shipment of 300 tonnes of oranges for which the Shurub company of Gaza has, so far unsuccessfully, applied for an export licence. A separate test shipment to the EC, of substandard oranges from the West Bank, has similarly encountered bureaucratic obstruction.

Israel's behaviour on an issue in which the European Commission and individual member governments, notably the UK, have invested considerable prestige is unlikely to augur well for the planned ratification by the European Parliament of a new agricultural trade protocol. Officials are already furious over what is regarded in

Brussels as blatant foot-dragging. The European Parliament decided last month to postpone endorsing the treaty in protest at Israel's rough handling of the unrest in the occupied territories, provoking cries of "blackmail" from Prime Minister Yitzhak Shamir. The repeated delays in implementing a draft agreement originally concluded 18 months ago have already cost Israeli farmers and flower growers several million dollars in lost revenue.

The issue could come up again in Strasbourg as early as next week, when the Parliament resumes sitting. But the mood of MEPs may, if anything, have hardened against Israel in the weeks since the treaty was last considered.

The Gaza citrus industry has declined sadly over the past two decades, since the Strip was captured by Israel from Egypt. Severe marketing restrictions imposed by both Israel and Jordan on the two established outlets, together with lack of investment have led to a steady uprooting of cit-

rus groves. But the industry, particularly the orange sector, remains a mainstay of the local economy and could flourish again, given good prices and a reliable external market such as that potentially provided by the Community.

For Israel, though, the possibility of direct competition from its lower cost neighbour - even though Gaza oranges are of inferior quality - has always been bitterly opposed.

In a rerun of a series of unsuccessful challenges Gaza agricultural producers mounted a year ago against Israeli export policies, the Shurub family attempted last month to send a consignment of 50 cases of oranges to a customer in the Netherlands as well as the present for Mr Cheysson.

But an Israeli freight forwarder refused to transport the oranges to their export ports - Ashdod port and Ben Gurion international airport.

Instead, bulk exporters sent their own price "does not mean anything".

The three companies, Cargill, Cutrale, and Citrosuco Paulista, account for over half the world's supply of juice concentrate.

An official at Citrosuco Paulista, denied the company belongs to any cartel. "We compete ardently with other exporters and with American companies," she said.

exchange. However the trader says the official price "does not mean anything".

The three companies, C

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar stalls after firm start

THE DOLLAR's stronger opening in London continued a trend started in the Far East but quickly ran out of steam. After the first hour, the US unit was virtually put on ice as traders grappled with the prospect of tackling key resistance levels around DM1.70 and ¥130. There was also a growing suspicion that the dollar's continued improvement was more and more likely to attract the attention of central banks.

It is an unwise investor who forgets that in addition to trying to give the dollar a sound base, G7 central banks are also committed to arresting any excessive dollar rise. To this end, US authorities seem almost certain to trade dollar strength for lower US interest rates.

News of a fairly sharp turnaround in Japanese trade figures in the first 20 days of January added to the dollar's better tone. A \$618m deficit over that period, compared with a \$890m surplus for the same 20 days in 1987, was conceded, by most analysts, at least a step in the right direction. However they were quick to point out that the inclusion of Japanese holidays in this period tended to cloud the picture, and an overall trade surplus for January was expected of around \$2.5bn. Even so, this would mark the 9th consecutive monthly decline in the Japanese trade surplus.

Japanese demand for the two dollar dated offerings at the US Treasury's refunding auction was regarded as less than encouraging and attention focused on the 30-year offering.

£ IN NEW YORK

Feb 4	Latest	Previous
6 month	1.7620-1.7630	1.7610-1.7620
1 month	1.7610-1.7620	1.7600-1.7610
3 month	1.7600-1.7610	1.7590-1.7600
12 month	1.7580-1.7590	1.7570-1.7580

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Feb 4	Latest	Previous
100	74.4	74.4
100	74.4	74.4
100	74.4	74.4
100	74.4	74.4
100	74.4	74.4
100	74.4	74.4
100	74.4	74.4
100	74.4	74.4
100	74.4	74.4
100	74.4	74.4

CURRENCY RATES

Feb 4	Bank	Special	European

CURRENCY MOVEMENTS

Feb 4	Bank	Special	European

OTHER CURRENCIES

Feb 4	Bank	Special	European

MONEY MARKETS

A nervous tone

A NERVOUS tone continued in London's financial markets yesterday. Dealers were not in the mood to intervene in the market before lunch, but in the afternoon bought \$120m bank bills outright in band 4 at 8% p.c.

Bills maturing in official hands, repayment of the assistance and a take-up of Treasury bills drained \$42m, with a rise in the note circulation absorbing \$60m, and bank balances below target \$147m. These outflows weighed Exchequer transactions adding \$50m to liquidity.

In Amsterdam the guilder weakened against the D-Mark as the gap between Dutch and West German money rates has narrowed of late. One-month guilder deposits were quoted at 3.4-3.6 p.c. yesterday, against 3.15-3.25 p.c. for the same period D-Mark deposits.

In Frankfurt the West German Bundesbank left its credit policies unchanged at yesterday's council meeting. The discount rate remained at 2.5 p.c. and the Lombard rate at 4.5 p.c. Call money was steady at 5.20 p.c. in a quiet money market, well supplied with liquidity.

The central bank's generous allocation of funds at this time of year is seen as a sign of confidence in the Federal Government domestic bond, which is draining DM3.2bn from the market.

There was a slightly firmer tone to London money rates. Three-month interbank rate rose to 8.4-8.6 p.c. from 8.3-8.5 p.c., and 12-month rate to 8.4-8.6 p.c. from 8.3-8.5 p.c.

The Bank of England initially forecast a money market short-

age after the close of business in London. One analyst stressed that although the level of participation was regarded as important, there was also concern about how long Japanese investors would actually hold the paper, pointing out that a poor US unemployment figure today could more than offset the US/Japan interest rate gap, by pushing the dollar weaker.

The dollar closed at DM1.6806 from DM1.6880 and ¥127.50. Elsewhere it improved to SF1.3820 from SF1.3795 and FF5.7025 compared with FF5.6925. On Bank of England figures, the dollar's exchange rate index rose from 94.6 to 94.8.

STERLING-Trading range against the dollar in 1987/88 is 1.7855 to 1.4710. January average 1.8001. Exchange rate index 74.3 against 74.4 at the close of trading on Wednesday night. The six months ago figure was 72.0.

Sterling was confined to a very narrow range, dipping slightly after news that Ford workers had rejected their latest pay offer. There were no other factors to interrupt what

EMS EUROPEAN CURRENCY UNIT RATES

Unit	Rate	% change	% change	% change

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Unit	Rate	% change	% change	% change

POUND SPOT - FORWARD AGAINST THE POUND

Unit	Rate	% change	% change	% change

EURO-CURRENCY INTEREST RATES

Unit	Rate	% change	% change	% change

EXCHANGE CROSS RATES

Unit	Rate	% change	% change	% change

FT LONDON INTERBANK FIXING

Unit	Rate	% change	% change	% change

MONEY RATES

Unit	Rate	% change	% change	% change

LONDON MONEY RATES

Unit	Rate	% change	% change	% change

Three-month interbank rate rose to 8.4-8.6 p.c. from 8.3-8.5 p.c., and 12-month rate to 8.4-8.6 p.c. from 8.3-8.5 p.c.

FINANCIAL FUTURES

Bonds wait for auction result

US TREASURY bond futures traded nervously on Liffe yesterday, ahead of the US Treasury's auction of \$8.75bn 30-year bonds.

Economic fundamentals have pointed towards a slowing of US growth and a decline in interest rates. This was expected to produce healthy bidding at last night's auction, although there was some nervousness after a disappointing result to Wednesday's 10-year sale.

Japanese interest in the sale of 5-year and 10-year notes on Tuesday and Wednesday was regarded as patchy, with bids for the \$6bn of 10-year notes totalling \$18.32bn, and cover-

ing the offer only just over 2 times. The average yield on accepted bids was a higher than expected 8.21 p.c.

On the other hand it was always suspected that Japanese institutional investors would be more attracted to the 30-year auction than the sale of shorter dated paper.

Dealers suggested that the success of last night's 30-year bond auction would be judged by how close the yield was to 8.5 p.c. It was argued the market would be more attracted to the 30-year auction than the sale of shorter dated paper.

Another early hurdle for the market will be today's US

employment data. If the growth in non-farm payrolls is above 160,000 in January, the market may begin to doubt forecasts of a marked economic slow down.

March US Treasury bonds opened lower at 94-06 on Liffe, and touched a peak of 94-09, before falling to 93-23. The contract finished almost at the day's low, closing at 93-24, compared with 94-25 on Wednesday.

Long term gilt futures drifted lower, in sympathy with US Treasury bonds, trading quietly and waiting for the auction result. March long gilts futures opened at 119-28, and closed at 119-28.

LIFE LONG BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 25 YEAR BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 10 YEAR BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 5 YEAR BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 3 YEAR BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 1 YEAR BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 6 MONTH BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 3 MONTH BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 1 MONTH BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 3 MONTH BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 1 MONTH BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 3 MONTH BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 1 MONTH BOND FUTURES OPTIONS

Unit	Rate	% change	% change	% change

LIFE 3 MONTH BOND FUTURES OPTIONS

Unit	Rate	% change
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LONDON SHARE SERVICE

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LONDON SHARE SERVICE

هكذا من الاصل

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MINES & IS

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LONDON STOCK EXCHANGE

Bonds shade lower while equities remain becalmed in lacklustre trading

Account	Dealing	Date	Account	Dealing	Date
First	Dealing	Jan 11	First	Dealing	Jan 11
Second	Dealing	Jan 12	Second	Dealing	Jan 12
Third	Dealing	Jan 13	Third	Dealing	Jan 13
Fourth	Dealing	Jan 14	Fourth	Dealing	Jan 14
Fifth	Dealing	Jan 15	Fifth	Dealing	Jan 15
Sixth	Dealing	Jan 16	Sixth	Dealing	Jan 16
Seventh	Dealing	Jan 17	Seventh	Dealing	Jan 17
Eighth	Dealing	Jan 18	Eighth	Dealing	Jan 18
Ninth	Dealing	Jan 19	Ninth	Dealing	Jan 19
Tenth	Dealing	Jan 20	Tenth	Dealing	Jan 20

*New issue dealings only. Value shown from 10.00 am to 10.05 am.

THE UK SECURITIES markets, with little cause for optimism on the domestic front and Wall Street providing no encouragement either, drifted aimlessly yesterday. The City was depressed by another round of redundancies involving two of the largest London securities firms, both stalwarts of the old pre-Big Bang trading era.

Turnover in equities was woefully thin, with fewer than 1m shares traded in such leading blue chips as ICI, Royal Insurance and BOC. The S&P 500 recorded only 1.5m shares traded, an uncomfortable comparison with bull market daily totals of 800m upwards.

The market was sharply lower ahead of the official opening in response to Wall Street's setback overnight.

After recovering an estimated loss of around 14 points, the FT-SE 100 edged up by 3.2 at mid-session, only to slip back when New York came in on the downside again.

At the close of the session, the FT-SE 100 index was a net 0.6 up at 1766.9.

Traders could find no new factor to account for yesterday's performance, although the apparent vote by Ford workers to reject the latest pay offer — one which the 1.5m believes may have spurred the Bank of England's decision to raise interest rates this week — had an old-fashioned ring to it.

The stock market remained becalmed in its recent trading range of 1750-1800 on the FT-SE scale. The big investment funds are known to be flush with cash but are unwilling to enter the markets while the outlook for UK interest rates remains obscure.

At Salomon Bros, the US securities and banking house, Mr Michael Howell, European equity strategist, warned that the London equity sector is "undervalued but overheard, relative to risks". He recommends defensive sectors, including building materials, electronics, stores and properties.

The reported departure of 16 senior managers from Barclays de Zoete Wedd, all former partners in the two City firms merged to create BZW, was not wholly unexpected, but indicated the swing in fortunes wrought by the mercilessly competitive post-Big Bang market.

The news that the BP-Britoil merger will go through without Monopolies Commission reference, together with the confirmation that Atlantic Richfield has won effective control of

Tricentrol, kept oil shares on the boil. Even in this sector, however, at least three international securities houses were believed to have advised clients that the fun is over, and that share prices have peaked.

Government bonds continued to follow the lead from the long-dated US Treasury market, which turned easier overnight as New York braced itself for the next round of the Federal Reserve programme.

UK gilts opened easier, and were showing falls of about 1/2 before steadying in the final minutes of the session. Dealers reported some retail support from overseas which left the long-dated gilts with a net loss of 1/2 and the medium-dated 1/2 lower.

The £200m of new index-linked tranches offered at the Bank yesterday morning were spurned by the market-makers. The 11 stocks closed virtually unchanged as the buyers of the past fortnight evidently held on to the stock in the expectation that inflation worries will continue to underpin the sector.

Gold mining stocks stabilised after the sharp losses suffered in the previous session. Traders commented that London houses were short of stock, having sold on Wednesday when the market was sliding.

Blyvoor showed no change at 286p, and similar performances came from Baffelstein, 92 1/2p, and B&B, 54 1/2p. Western Deep at 52 1/2p.

Britoil shares jumped 18 to 496p on a turnover of 10m shares after it was announced that the Trade Secretary had decided not to refer the proposed acquisition by BP to the Monopolies Commission, thereby leaving only the issue of the Government's golden share to prevent BP from gaining effective management and financial control of Britoil.

Bidders BP also came to life and moved up to 261p before settling a net 2 1/2 up at 260p with the partly-paid 4 1/2 up at 261p.

The London equity sector is "undervalued but overheard, relative to risks". He recommends defensive sectors, including building materials, electronics, stores and properties.

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FINANCIAL TIMES STOCK INDICES									
	Feb 4	Feb 3	Feb 2	Feb 1	Jan 29	Year Ago	1987/88	Since Completion	
Government Secs	99.25	99.50	99.35	99.17	99.72	95.80	99.32	83.73	127.4
Fixed Interest	95.74	95.79	95.69	95.38	95.36	92.51	95.12	92.23	105.4
Ordinary V	1408.9	1413.2	1420.1	1423.1	1435.7	1486.2	1406.2	1228.2	176.2
Gold Mines	241.7	253.1	257.3	252.8	261.5	311.9	246.7	216.1	264.0
Ord. Div. Yield	4.43	4.42	4.39	4.38	4.34	3.79	4.43	4.43	4.43
Earnings Yld. (%)	11.18	11.16	11.19	11.06	10.98	8.90	11.18	11.18	11.18
P/E Ratio (est.)	12.93	12.95	13.02	13.06	13.14	13.76	12.93	12.93	12.93
SEAD Bargains (Spd)	22.715	23.648	24.200	27.907	28.287	36.400	22.715	22.715	22.715
Equity Turnover (2m)	-	961.61	1022.51	966.26	1140.28	1390.06	-	-	-
Equity Bargains	-	26.200	28.548	36.995	27.152	46.518	-	-	-
Shares Traded (m)	-	382.1	368.0	381.5	437.7	586.5	-	-	-

Day's High 1413.5 Day's Low 1405.5

Base 100 Cent. Secs 12/10/26, Fixed Int. 1/25, Gold Mines 12/10/26, S.E. Activity 1974, * H&B 10.24

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-0898 123001

10 a.m. 1413.1 11 a.m. 1407.3 12 p.m. 1410.8 1 p.m. 1412.7 2 p.m. 1412.6 3 p.m. 1413.0 4 p.m. 1411.6

10 a.m. 1413.1 11 a.m. 1407.3 12 p.m. 1410.8 1 p.m. 1412.7 2 p.m. 1412.6 3 p.m. 1413.0 4 p.m. 1411.6

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WORLD STOCK MARKETS

AUSTRIA				FRANCE				GERMANY (continued)				NETHERLANDS (continued)				SWEDEN (continued)			
Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close
Alpine	17.00	16.80	16.90	Alcatel	12.50	12.40	12.45	Boehringer	11.50	11.40	11.45	ABN AMRO	11.00	10.90	10.95	Volvo	11.00	10.90	10.95
Bank Austria	1.50	1.48	1.49	Bois de France	1.20	1.18	1.19	Bayer	1.10	1.08	1.09	Alm Invest	1.00	0.98	0.99	Volvo 2	1.00	0.98	0.99
Chemical Bank	1.20	1.18	1.19	Carrefour	1.10	1.08	1.09	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 3	1.00	0.98	0.99
Commerzbank	1.10	1.08	1.09	Compagnie	1.00	0.98	0.99	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 4	1.00	0.98	0.99
Creditanstalt	1.00	0.98	0.99	Elf	0.90	0.88	0.89	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 5	1.00	0.98	0.99
Erste Bank	0.80	0.78	0.79	Elf	0.90	0.88	0.89	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 6	1.00	0.98	0.99
Industri Bank	0.70	0.68	0.69	Elf	0.90	0.88	0.89	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 7	1.00	0.98	0.99
Landesbank	0.60	0.58	0.59	Elf	0.90	0.88	0.89	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 8	1.00	0.98	0.99
Österreichische	0.50	0.48	0.49	Elf	0.90	0.88	0.89	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 9	1.00	0.98	0.99
Sparkasse	0.40	0.38	0.39	Elf	0.90	0.88	0.89	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 10	1.00	0.98	0.99
Unionbank	0.30	0.28	0.29	Elf	0.90	0.88	0.89	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 11	1.00	0.98	0.99
Wolfsberg	0.20	0.18	0.19	Elf	0.90	0.88	0.89	Bayer AG	1.00	0.98	0.99	Alm Invest	1.00	0.98	0.99	Volvo 12	1.00	0.98	0.99

CANADA

TORONTO				MONTREAL			
Stock	High	Low	Close	Stock	High	Low	Close
Alcan	17.00	16.80	16.90	Alcan	17.00	16.80	16.90
Bank of Montreal	1.50	1.48	1.49	Bank of Montreal	1.50	1.48	1.49
Canadian Pacific	1.20	1.18	1.19	Canadian Pacific	1.20	1.18	1.19
Imperial Oil	1.10	1.08	1.09	Imperial Oil	1.10	1.08	1.09
Inco	1.00	0.98	0.99	Inco	1.00	0.98	0.99
Noranda	0.80	0.78	0.79	Noranda	0.80	0.78	0.79
Papier	0.70	0.68	0.69	Papier	0.70	0.68	0.69
Placer Dome	0.60	0.58	0.59	Placer Dome	0.60	0.58	0.59
Shawmut	0.50	0.48	0.49	Shawmut	0.50	0.48	0.49
Stelco	0.40	0.38	0.39	Stelco	0.40	0.38	0.39
Toronto-Dominion	0.30	0.28	0.29	Toronto-Dominion	0.30	0.28	0.29
Windsor	0.20	0.18	0.19	Windsor	0.20	0.18	0.19

JAPAN				AUSTRALIA (continued)			
Stock	High	Low	Close	Stock	High	Low	Close
Asahi	17.00	16.80	16.90	Asahi	17.00	16.80	16.90
Bank of Tokyo	1.50	1.48	1.49	Bank of Tokyo	1.50	1.48	1.49
Daewoo	1.20	1.18	1.19	Daewoo	1.20	1.18	1.19
Fuyo	1.10	1.08	1.09	Fuyo	1.10	1.08	1.09
Industrial Bank	1.00	0.98	0.99	Industrial Bank	1.00	0.98	0.99
Mitsubishi	0.80	0.78	0.79	Mitsubishi	0.80	0.78	0.79
Nat'l. Ind. Bank	0.70	0.68	0.69	Nat'l. Ind. Bank	0.70	0.68	0.69
Sanwa	0.60	0.58	0.59	Sanwa	0.60	0.58	0.59
Sumitomo	0.50	0.48	0.49	Sumitomo	0.50	0.48	0.49
Tokai	0.40	0.38	0.39	Tokai	0.40	0.38	0.39
Yokohama Specie	0.30	0.28	0.29	Yokohama Specie	0.30	0.28	0.29

OVER-THE-COUNTER

Continued from Page 39				TOKYO - Most Active Stocks			
Stock	High	Low	Close	Stock	High	Low	Close
Alcan	17.00	16.80	16.90	Alcan	17.00	16.80	16.90
Bank of Montreal	1.50	1.48	1.49	Bank of Montreal	1.50	1.48	1.49
Canadian Pacific	1.20	1.18	1.19	Canadian Pacific	1.20	1.18	1.19
Imperial Oil	1.10	1.08	1.09	Imperial Oil	1.10	1.08	1.09
Inco	1.00	0.98	0.99	Inco	1.00	0.98	0.99
Noranda	0.80	0.78	0.79	Noranda	0.80	0.78	0.79
Papier	0.70	0.68	0.69	Papier	0.70	0.68	0.69
Placer Dome	0.60	0.58	0.59	Placer Dome	0.60	0.58	0.59
Shawmut	0.50	0.48	0.49	Shawmut	0.50	0.48	0.49
Stelco	0.40	0.38	0.39	Stelco	0.40	0.38	0.39
Toronto-Dominion	0.30	0.28	0.29	Toronto-Dominion	0.30	0.28	0.29
Windsor	0.20	0.18	0.19	Windsor	0.20	0.18	0.19

Indices

NEW YORK DOW JONES				CANADA			
Index	High	Low	Close	Index	High	Low	Close
Dow Jones	17.00	16.80	16.90	Dow Jones	17.00	16.80	16.90
S&P 500	1.50	1.48	1.49	S&P 500	1.50	1.48	1.49
Nasdaq	1.20	1.18	1.19	Nasdaq	1.20	1.18	1.19
NYSE	1.10	1.08	1.09	NYSE	1.10	1.08	1.09
AMEX	1.00	0.98	0.99	AMEX	1.00	0.98	0.99
NYSE Comp	0.80	0.78	0.79	NYSE Comp	0.80	0.78	0.79
Nasdaq Comp	0.70	0.68	0.69	Nasdaq Comp	0.70	0.68	0.69
AMEX Comp	0.60	0.58	0.59	AMEX Comp	0.60	0.58	0.59
NYSE Ind	0.50	0.48	0.49	NYSE Ind	0.50	0.48	0.49
Nasdaq Ind	0.40	0.38	0.39	Nasdaq Ind	0.40	0.38	0.39
AMEX Ind	0.30	0.28	0.29	AMEX Ind	0.30	0.28	0.29

CHIEF LONDON PRICE CHANGES YESTERDAY

RISERS				FALLS			
Stock	High	Low	Close	Stock	High	Low	Close
Alcan	17.00	16.80	16.90	Alcan	17.00	16.80	16.90
Bank of Montreal	1.50	1.48	1.49	Bank of Montreal	1.50	1.48	1.49
Canadian Pacific	1.20	1.18	1.19	Canadian Pacific	1.20	1.18	1.19
Imperial Oil	1.10	1.08	1.09	Imperial Oil	1.10	1.08	1.09
Inco	1.00	0.98	0.99	Inco	1.00	0.98	0.99
Noranda	0.80	0.78	0.79	Noranda	0.80	0.78	0.79
Papier	0.70	0.68	0.69	Papier	0.70	0.68	0.69
Placer Dome	0.60	0.58	0.59	Placer Dome	0.60	0.58	0.59
Shawmut	0.50	0.48	0.49	Shawmut	0.50	0.48	0.49
Stelco	0.40	0.38	0.39	Stelco	0.40	0.38	0.39
Toronto-Dominion	0.30	0.28	0.29	Toronto-Dominion	0.30	0.28	0.29
Windsor	0.20	0.18	0.19	Windsor	0.20	0.18	0.19

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AMERICA

Dow makes slight rise as regulation debate hots up

Wall Street

DAILY TRADING in the equity market is becoming more than a sideshow to the intensifying debate about market regulation and securities industry structure, writes Janet Bush in New York.

No one can give any convincing reasons for the day-to-day movements in the Dow Jones Industrial Average at the moment. It closed yesterday 1.1 point lower at 1,923.57. In the first three days this week, the index fell 13.59 points, rose 8.29 points and plunged 28.35 points respectively. Last week saw three daily gains and two daily falls.

Volume only rises to respectable levels when there is a large amount of takeover activity or when stocks are about to ex-dividend, which gives traders a reason to play the market when very little else is providing a lead.

Every day the Dow musters a gain, analysts start talking of a more positive tone in the market. And every time they say it, the Dow quickly drops back again. These are symptoms of a bear market. It is undramatic and difficult to make money in. As the Securities and Exchange Commission pointed out in its report earlier this week, the market is still suffering the after-effects of the crash last October. There is evidence of this in the various indicators of performance compiled by stock exchange specialists. While these have all shown improvement since the dark days of late October last year, they are still not back to normal.

Programme trading is still a

major concern for specialists. Some top Wall Street executives were called into the New York Stock Exchange yesterday to discuss the matter and several said that the current NYSE-imposed limits on using the electronic Superdot system to execute programme trading were inadequate.

The curbs currently come into effect if the Dow rises or falls more than 75 points. This has not happened since the curbs were announced, but many believe this is not because of the stock exchange's limits.

The fate of programme trading adds a layer of uncertainty to an already directionless market. Investigations of some specialists' performance are another area of worry.

Moreover, the power battle is holding up between the various parties to the electronic Superdot system. The stock market will move only in a narrow range with little activity by investors.

The bond market, which is hardly affected by the politics and practicalities of regulation, is trading in a more normal fashion. Yesterday prices continued to drop, partly to correct the substantial rally of last week but also because of what was generally regarded as the disappointing demand at Tuesday's auction of three-year notes and Wednesday's Treasury sale of 10-year notes.

The focus on Thursday was on the last of this week's auctions, which will offer 30-year bonds. The Treasury's current benchmark 30-year bond issue stood 8 points lower in late trading yesterday to yield 8.43 per cent. The average yield at the auction was 8.51 per cent.

There was little reaction to

news that initial claims for state unemployment insurance fell by 38,000 in the week ended January 23 after strong rises in previous weeks. Ms Maria Ramirez, economist with Drexel Burnham Lambert, noted that claims had fallen to five of the past seven years in the same January week. More crucial for the bond market will be today's unemployment figures.

A number of retailers announced January sales figures yesterday. F.W. Woolworth said its sales had risen 12.2 per cent in the four weeks ended January 30 compared with a year earlier. J.C. Penney sales rose 8.3 per cent in the same period and K. Mart had a 6 per cent rise. Woolworth's price rose 1.5 per cent, J.C. Penney slipped 1/4 to 42.04, K. Mart dropped 1/4 to 30.70.

Among companies reporting latest results were Chrysler, which had dropped 1/4 to 28.74, and The company reported increased net earnings in the fourth quarter of \$1.57 compared with \$1.48 a year earlier. Chrysler also announced its directors had voted to adopt a share purchase rights plan as a measure to defend itself against takeover.

Canada

THE MARKET was buoyed by advances in gold, energy issues and base metals, helping Toronto stocks to close higher in mixed, moderately active trading.

The composite index, which had gained about 16 points in earlier trading, finished 12 points up at 3,000.7 as declines outweighed advances by 464 to 351 on volume of 28.6 million.

Firm bullion prices removed selling pressure from the golds, which were broadly higher, with Lac Minerals gaining C\$4 to C\$104, International Corona rising C\$1 to C\$38.50 and Dome moving ahead C\$1 to C\$14.

Polystar Energy, which topped the list of most active industrials, rose C\$1 to C\$15.6. Polystar said it would restructure the company.

Hong Kong takes new look at settlements

By Gordon Cramb in London

THE YEAR of the Dragon, which begins this month, will bring the Hong Kong Stock Exchange the first outlines of a comprehensively overhauled settlement system which Mr Robert Fell, drafted in late last year as interim chief executive, sees as the most important element in restoring the market's bruised investor image.

In one way the issue has, for the moment, largely solved itself. With daily turnover down to little as a tenth of the HK\$5bn peaks seen last summer, the messenger infantries which traverse the territory each evening delivering scrip have had their ranks markedly depleted.

The level of business is back to the average for 1986, the year when the four old exchanges were merged into a screen-based single system was introduced. That revamp left untouched the require-

Hong Kong shares fell back on foreign selling and rumours that the US planned to pressure Hong Kong to reveal its currency against the US dollar.

The Hang Seng index shed 58.15 to 2,295.31 in turnover worth HK\$2.5bn. Utilities and properties led falls.

Firm dollar lends limited support

London

THE FIRMER dollar lent only marginal support to European markets yesterday as confidence about the US currency's long-term prospects remained shaky. Many markets reacted to domestic factors, with Belgian and Italian shares showing the most dramatic fluctuations.

BRUSSELS continued to rise strongly and the session had to be extended by 45 minutes to deal with the heavy volume of trading. The cash market index gained 101.8 to a new 1988 high of 4,115.6.

Société Générale de Belgique attracted further heavy interest, rising BFR260, or over 7 per cent, to BFR3,850.

Local players reinvesting money raised from selling La Générale shares helped Petrofina to soar BFR190, or 12 per cent, to BFR10,800.

MILAN continued to be pulled lower by shares in the Ferruzzi-Montedison group and another crisis in the Government deepened the gloom. The Banca Commerciale Italiana index was down 5.36 to 431.48, with a sharper loss averted by a rally in blue chip industrials. Montedison lost 1.52, or 4.8 per cent, to L1,010 and a key

UK EQUITIES drifted aimlessly in sleepy trade as investors received no encouragement from Wall Street or domestic news. Prices edged modestly higher before slipping back.

Ferruzzi holding company Silex Di Genova gave up L20 to L390, down 4.9 per cent. However, Iniziativa Meta, rose L100 or 1.2 per cent, to L8,410.

FRANKFURT saw a day of choppy, active trading with an early rally brought to an abrupt halt by heavy profit-taking leaving shares broadly mixed. The Commerzbank index rose 23.5, or 1.9 per cent, to 1,731.1 but did not reflect the late sell-off.

News that unadjusted West German employment rose in January also dampened enthusiasm in the afternoon. German bonds ended little changed. The Bundesbank bought DM33.8m of paper after selling DM101.3m on Wednesday.

ZURICH staged an upturn in

At the close of the session, the FTSE 100 index was a net 0.6 higher at 1,766.5. UK Gilt opened earlier, and were showing falls of about 1/4 before standing

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PARIS was supported by the firmer dollar and lively speculation over the possibility of further takeover bids. The CAC index rose 4.5 to 267.0 as most sectors advanced.

In banks, Financière de Suez climbed FRF18 to FRF254 on indications that it has been an active buyer of Société Générale de Belgique stock.

MADRID eased as modest losses in most sectors offset small gains by investment funds and steel companies. The general index slipped 0.64 to 245.67 in very quiet trading.

STOCKHOLM advanced as strong domestic liquidity, and the firmer dollar, boosted the market. The Affärsveiden general index rose 3.8 to 762.8 in moderate trade.

Forestry issues climbed but blue chip engineering declined due to the continuation of a labour conflict which has cut production.

OSLO ended an uneventful session little changed. The all-share index inched up 0.36 to 254.24 in moderate volume. Oslo recovered after recent falls but industrials continued to slide.

ASIA

Second-liners lead Nikkei higher

Tokyo

BROAD-BASED light buying and bargain-hunting lifted share prices in Tokyo yesterday and the Nikkei average closed higher for the first time in three sessions, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei rose 113.73 to close at 23,709.10 after moving between a day's low of 23,583.24 and a high of 23,775.90. Volume picked up to 559m shares from 475m on Wednesday and advances led declines by 600 to 416, with 136 issues unchanged.

Institutional "investors remained cautious about the auction of 30-year US Treasury bonds later in the day.

Reflecting the overnight decline on Wall Street, the market started on a weak note, but rebounded on small-lot buying of second-line and speculative issues.

Sumitomo Heavy Industries headed the active list with 46.97m shares traded, and advanced Y14 to Y564 on renewed interest in its super-

conductor technology. Financials were broadly higher with Sumitomo Bank and Fuyo Bank firming Y60 each to Y3,640 and Y3,300 respectively and Tokio Marine and Fire Insurance putting on Y40 to Y1,940.

Active retail interest in the second section continued. The 443-share second section has climbed over the past 12 days as interest in the first section dwindled in the absence of market-moving news.

Sanyo-Kokusaku Pulp advanced Y20 to Y772 in heavy trade and Sanyo Electric firmed Y15 to Y506 after reports it had developed an extremely thin superconductive film.

The yen's slide against the dollar prompted selective and light buying of steel and high-tech. Interest was dampened, however, by concern over the long-term outlook on the foreign exchange market. Nippon Steel gained Y6 to Y386, but Hitachi shed Y10 to Y1,220.

Toshiba was actively traded and gained Y14 to Y730 after surging Y21. The upturn followed a report that leaders of the House of Representatives

had agreed a milder version of an omnibus trade bill provision seeking to penalise companies of the Toshiba group.

Bonds rallied on speculative buying after the Bank of Japan cut rates on one and three-month discount bills.

The yield on the bellwether 6.0 per cent government bond maturing in December 1997 plunged to 4.100 per cent from Wednesday's close of 4.130 per cent in block trading on the Tokyo Stock Exchange. It later slipped further to 4.096 per cent in inter-dealer trading.

Equities continued to advance on the Osaka Securities Exchange, with the OSE stock average adding 73.51 points to 23,186.09. Turnover rose by 12m shares to 96m.

Kinki Nippon Railway surged Y44 to Y960 on the strength of its reported involvement in a large development project.

Singapore

NERVOUS investors continued to liquidate their positions as the market opened on a weak

note following Wall Street's overnight fall and a lower Hong Kong stock market. Light, selective buying, however, averted a steep decline.

The Straits Times industrial index fell 13.45 to 882.05 in thin turnover.

Among blue chips, Cold Storage fell 16 cents to S\$3.60 and Malaysian Breweries gave up 56 cents to S\$8.50.

Australia

A FURTHER fall in the gold price and Wall Street's overnight decline sparked another round of selling in Sydney, dragging resource stocks sharply lower.

The All Ordinaries index dropped 26.1, or 2 per cent, to 1,221.1 and the gold index fell 109.2, or 6.8 per cent, to 1,490.8 in thin and nervous trading.

Metals plunged 80 cents to A\$7.30, Renison dropped 50 cents to A\$7.10, Nugini Mining 50 cents to A\$3.50 and Western Mining 35 cents to A\$4.26.

SOUTH AFRICA

SELECTIVE buying by institutions and a slight recovery in the bullion price to above \$440 left gold shares in Johannesburg firmer after a weak start. Heavyweight Southwa rose R3 to R118 after falling to R110 and Beatrix closed 75 cents higher at R19 after dropping to

R12. Vaal Reefs rose R6 to R120 and Anglovaal made up R1.75 to R31.75.

In mining houses, Anglo gained 35 cents to R45.25 and Gencor eased R1 to R42. Diamond share De Beers, which posted a series of falls, put on 50 cents to R24.25.

Richard Gourlay reports on a shift of mood in the Philippines

Oil fever grips Manila markets

LIVELY INTEREST in mining stocks and daily drilling reports on a wildcat oil well have taken over from politics in the past three months as the driving force behind the Philippine stock markets.

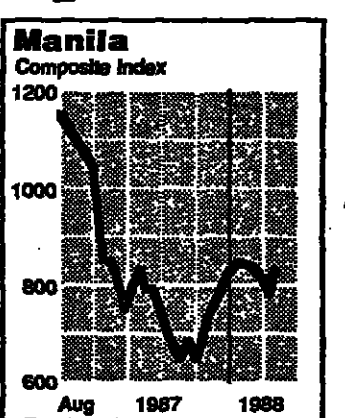
The composite index on the Manila Stock Exchange yesterday closed 17 points higher at 838, having fallen to a year's low of 775 on Monday after a week of sliding prices. Volume, however, remained a low \$4m on Manila's two exchanges.

Interest in the commercial index, which has been dull recently, was sparked by Anso Corp announcing it would double its authorised capital to \$49m and by a peso rise to 124 pesos for San Miguel, the beer-based conglomerate. Despite many company reports of record 1987 sales, the sector has recently been eclipsed by interest in oil and mining.

Oils have dominated the market in excitement if not in volume. Drilling of a prospective oil well by Victoria Inc, a consortium of mainly Filipino companies, in Talar province north of Manila, is approaching a critical level of 15,200 feet.

Almost foot-by-foot reports on gas and temperature levels and a bullish estimate of reserves by the drilling company have lifted prices. Crude oil prices have risen again yesterday to over \$1 per barrel. Brokers said the sell-off had been overdone and that p/e ratios are still attractive, even with copper and gold at current levels.

Falling international gold and copper prices earlier this week dominated the mining sector, in which most trading has been concentrated this year. After falling in line with the metals, however, mining shares stabilised as copper recovered to over \$1 per pound. Brokers said the sell-off had been overdone and that p/e ratios are still attractive, even with copper and gold at current levels.



The Manila mining index drifted 132 points lower to 5,100 yesterday, having hit a high of just over 5,900 on January 8.

Unlike late last year when such market fundamentals were almost sidelined, politics is now taking second place. Local elections last month reinforced a process of political stabilisation that began with the capture last December of a rebel colonel who led a coup that narrowly failed to topple President Corason Aquino in August.

Brokers said the elections added another necessary pillar of support for the administration, after two years of local government by appointed officials, but that the elections were largely unaffected by their outcome.

Moreover, as the fallout from the October crash has driven many foreign fund managers back to their home markets, the dominance of local investors in the two Manila exchanges has grown. Filipinos have begun to react less directly to dips in the Dow Jones index, making the market more like the pre-October days when it was largely isolated from events in the outside world.

The umbilical cord tying the local market to the Dow Jones is beginning to break, says Mr Chito Gonzales, a broker with Anso Haggerdon.

Investors remain keenly aware, however, that a US recession would hit the Philippines particularly hard.

Mr Fell is anxious to find a temporary solution, the exact shape of which remains undecided, but may at least bring handover and payment to one central point. The ultimate model is likely to be the Taiwan electronic system of which he was architect while at the London Stock Exchange. Mr Michael Baker, director for markets at the International Stock Exchange, visited Hong Kong last month and recommended that exchange authorities there should start monitoring immediately to forestall any future backlogs.

A settlement project has been launched, carrying the status of a limited company, and may be the embryo from which a depositary will emerge. It is financed by the Hong Kong Stock Exchange and the territory's banks, which have useful commissions from foreign investors through securities accounts which store their share certificates. Safe custody can cost up to HK\$5,000 a year.

He wants to move to a depositary system where all scrip is held by a central authority in Hong Kong. It would be about two years before this was fully up and running, though, and work could not start in earnest until the findings of Mr Ian Hay Davison's special committee are made public, probably in May.

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FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY FEBRUARY 3 1988					TUESDAY FEBRUARY 2 1988			DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987/88 High	1987/88 Low	Year ago (approx)
Figures in parentheses show number of stocks per grouping											
Australia (93)	97.58	+0.7	81.85	91.16	4.97	96.90	81.17	90.54	180.81	85.36	103.10
Austria (16)	87.07	+0.3	72.02	76.23	2.12	87.25	72.61	82.61	102.87	85.33	95.91
Belgium (88)	107.62	+0.9	90.27	93.82	5.05	106.71	89.38	92.76	134.89	94.63	104.04
Canada (127)	107.06	-1.7	89.80	98.84	3.24	108.87	92.19	100.51	141.78	98.15	117.51
Denmark (38)	114.11	+0.3	95.71	100.10	2.96	113.75	95.28	99.71	124.83	98.18	122.86
Finland (23)	109.40	+1.3	91.84	93.98	1.81	108.12	90.56	93.03	122.82	72.77	109.00
France (123)	77.11	+2.5	64.68	68.86	4.39	75.24	63.03	66.98	121.82	65.69	101.07
West Germany (94)	69.59	+1.2	58.37	61.07	3.03	68.79	57.62	60.13	104.93	61.78	89.32
Hong Kong (46)	89.67	+2.0	72.78	73.92	5.87	89.78	73.92	87.89	104.93	61.78	89.32
Ireland (14)	104.74	+1.8	94.57	100.67	4.51	113.66	95.21	101.40	160.22	93.50	114.21
Italy (94)	65.69	-3.6	55.10	60.90	3.15	68.17	57.10	63.00	112.13	65.69	101.07
Japan (457)	148.43	-0.2	124.50	120.00	0.58	148.70	124.55	120.45	161.28	100.00	116.47
Malaysia (36)	114.92	+0.1	97.04	114.22	3.27	115.52	96.76	114.14	137.55	91.68	118.76
Mexico (14)	123.29	-0.6	103.42	105.79	1.16	124.01	103.87	107.24	142.59	90.07	119.67
Netherlands (37)	97.68	+0.0	81.94	84.51	5.32	97.64	81.78	84.18	131.41	87.70	103.83
New Zealand (24)	104.26	-1.1	84.27	87.13	3.14	101.61	85.11	88.09	185.01	95.51	110.38
Norway (24)	100.46	+1.2	87.08	96.59	2.51	102.58	85.93	95.70	174.28	81.21	108.78
South Africa (61)	113.16	-5.6	99.12	104.22	5.53	125.12	104.81	117.05	198.09	100.00	113.47
Spain (43)	114.92	-0.2	113.14	116.36	3.56	113.24	113.28	116.74	168.01	100.00	119.80
Sweden (34)	106.60	+1.1	89.42	95.36	2.62	105.45	88.33	94.29	136.44	88.50	96.82
Switzerland (53)	78.78	-1.3	64.40	65.67	2.93	77.63	65.03	66.03	111.11	73.65	100.62
United Kingdom (329)	108.35	-1.5	108.35	108.35	3.43	129.84	108.76	108.76	162.87	99.65	113.03
USA (587)	103.05	-1.3	86.42	103.05	3.65	104.40	87.44	104.40	137.42	91.21	115.30
Europe (970)	99.24	-0.2	83.25	85.63	3.98	99.40	83.26	85.58	130.02	92.25	105.07
Pacific Basin (682)	144.15	-0.1	120.92	117.64	0.81	144.33	120.90	118.01	158.77	100.00	115.42
Europe-Pacific (1452)	126.21	-0.1	108.86	104.87	1.81	126.38	105.86	105.07	143.65	100.00	111.29
North America (714)	103.24	-1.3	86.60	102.80	3.63	104.63	87.64	104.19	137.55	92.68	115.41
Europe Ex. UK (641)	80.72	+0.0	67.71	71.29	3.63	80.56	67.48	70.94	111.97	78.78	94.78
Pacific Ex. Japan (225)	92.65	+1.0	77.71	87.46	5.15	91.75	76.85	86.66	164.03	82.92	101.80
World Ex. US (1354)	125.47	-0.2	105.24	104.46	1.89	125.77	105.34	104.73	143.38	100.00	111.55
World Ex. UK (2112)	115.56	-0.6	96.94	103.47	2.26	116.28	97.39	104.14	136.82	100.00	113.02
World Ex. So. Af. (2380)	116.76	-0.6	97.94	104.13	2.46	117.42	98.36	104.76	137.42	100.00	113.02
World Ex. Japan (1064)	101.60	-0.9	85.22	95.87	3.82	102.52	85.87	96.63	134.22	92.98	111.38
The World Index (2441)	116.77	-0.6	97.95	103.95	2.48	117.48	98.40	104.57	139.73	100.00	113.02